

Group 9M 2024 Results Presentation

06 November 2024

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This presentation includes both accounting data (based on financial accounts) and internal managerial data (which are also based on estimates).

Mr. Gianpietro Val, as the manager responsible for preparing the Bank's accounts, hereby states pursuant to Article 154-bis, paragraph 2 of the Financial Consolidated Act that the accounting data contained in this presentation correspond to the documentary evidence, corporate books and accounting records.



Methodological Notes

- The balance sheet and income statement layouts contained in this news release have been reclassified along management criteria in order to provide an indication on the Group's overall performance based on more easily understandable aggregate operating and financial data. These layouts have been prepared based on the financial statement layouts indicated in the Bank of Italy's Circular no. 262/2005 and following updates.
- It is reminded that, as part of a wider reorganization on the Bancassurance business model started in 2022 (please refer to FY 2022 and FY 2023 Annual Reports for details), on 14 December 2023 the Group completed:
 - the acquisition of control of Vera Vita previously already held at 35% through the purchase of 65% of the capital from Generali Italia, in execution of the exercise of the call option by the Banco BPM Group on 29 May 2023. Consequently, as of 31/12/23, the balance sheet of Vera Vita is included, line-by-line, in the consolidated financial statements. The economic contribution, for the entire 2023 financial year, is shown in the reclassified income statement item "Income (loss) from investments in associates carried at equity", as the company was owned at 35% until the end of 2023, while, starting from Q1 2024, the economic contribution from Vera Vita is reported line-by-line.
 - the purchase transaction of 65% of the shares of Vera Assicurazioni (which in turn holds 100% of Vera Protezione) from Generali Italia and the simultaneous sale of a 65% stake to Crédit Agricole Assurances (CAA). Consequently, as of 31/12/23, the investment held in Vera Assicurazioni (and indirectly in Vera Protezione) for 35% is included in the reclassified balance sheet line item "Equity investment", in line with the classification at the beginning of the year. The related economic contribution, for the stake held (35%), is shown in the reclassified income statement item "Income (loss) from investments in associates carried at equity", as the investment is qualified as an "associates" for the entire 2023 financial year. Nothing changes for the financial year 2024.
 - the sale of its 65% controlling stake in Banco BPM Assicurazione to CAA. As a result of the following loss of control of the subsidiary, the stake held (35%) in Banco BPM Assicurazione is considered as "associate" and included in the reclassified balance sheet line item "Equity investment". The related economic contribution is represented, line-by-line, in the consolidated income statement for the entire 2023 financial year, as it was considered as subsidiary until the end of the 2023, while, starting from Q1 2024, it is included in the reclassified income statement item "Income (loss) from investments in associates carried at equity".

As a result of the above, for the 2023 financial year, in the reclassified income statement a new item "Impact of bancassurance reorganization" has been created, which includes the overall net effects related to bancassurance transactions, with the aim of simplifying their illustration and guarantee a homogeneous comparison (\in -22,2 million). In the first quarter of 2024, the definition of the prices of purchase and sale transactions led to a revision of the effects recognized in 2023, by crediting the Q1 2024 income statement of \in 2,4 million.

- The strategic partnership on Numia related to e-money sector, announced to the market on 14 July 2023, was finalized on 30 September 2024, with Numia Group (the company holding the entire capital of Numia) becoming 42,86% owned by FSI and 28,57% owned by each of Banco BPM and BCC Banca Iccrea. As a consequence:
 - the assets and liabilities related to e-money sector and the equity investment in Tecmarket Servizi S.p.A were transferred to Numia on 30 September 2024. The aforementioned asset and liabilities were reclassified, starting from the situation as of June 30, 2023, in the specific balance sheet items "Non-current assets and groups of assets held for sale" and "Liabilities associated with assets held for sale," in line with IFRS 5;
 - as of 30 September 2024, the interest in Numia Group is shown for an amount of € 272 million, in the reclassified balance sheet item "Interests in associates and joint ventures", qualifying as an associated investment pursuant to IAS 28;

• the overall Q3 2024 economic impact of the transaction is positive for \in 500 million (\notin 493 million, net of tax effect), which is shown in ad ad hoc income statement item "Money impact, net of taxes". Moreover, starting form Q1 2024, the profits generated by activities tied to the monetics sector carried out by the subsidiary Tecmarket Servizi S.p.A., as well as profits from the management of digital payment services, provided by the Parent company (after the partial demerger of the abovementioned subsidiary on 1 January 2023), which were previously posted under "Other net operating income", has been reclassified under the line-item "Net fees and commission income" of the reclassified income statement starting from Q1 2024, due to the incoming finalization of the JV in Payments system. 2023 data have been restated accordingly. Looking ahead, this representation will allow for a more homogeneous comparison with the commission income that will be received by the Group for the distribution of services related to payment/monetics business, following the completion of the deal here described.

• The Group capital ratios and data included in this presentation are calculated including the interim profit and deducting the amount of the dividend pay-out determined according to the current regulation.



For further details, see the Explanatory Notes included in the 9M 2024 results press release published on 6 November 2024.

Agenda

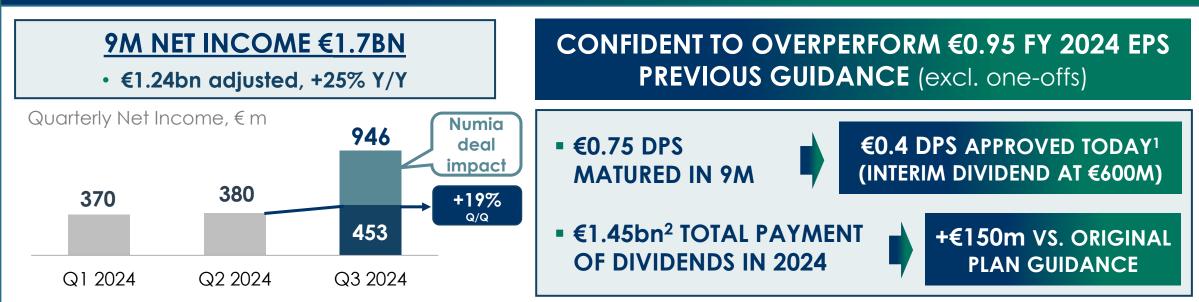
1	Executive Summary	5
2	Key Highlights	10
3	Final Remarks	22
4	9M 2024 Performance Details	24



Executive Summary

9M 2024: CONFIRMING AN OUTSTANDING PERFORMANCE TRACK RECORD...

INCREASING NET INCOME & SHAREHOLDER REMUNERATION



SOLID PROFITABILITY OUTLOOK SUPPORTED BY:

• Reduction in interest rate sensitivity³: -€50m in 2024

• Product Factories: progressive deployment to continue in 2025, with full steam by 2026

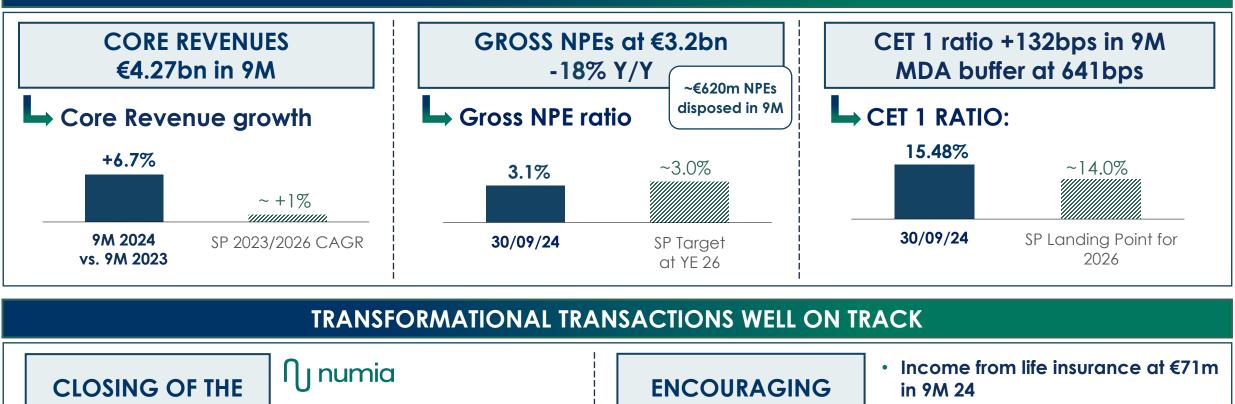
Accelerated NPE derisking plan and disposal of Non-instrumental Real Estate assets



Notes: 1. Ex date 18/11/2024, payment date 20/11/2024. **2.** Include ~€850m dividends already distributed on FY 2023 and 2024 interim dividend (~€600m). **3.** At NII + NFR level: «Static» calculation, including sensitivity on cost of Certificates, classified at NFR level to +/- 100bps parallel shift to interest rates.

... LEVERAGING ON KEY STRATEGIC STRENGTHS

OVERDELIVERY ON MAIN PLAN DRIVERS



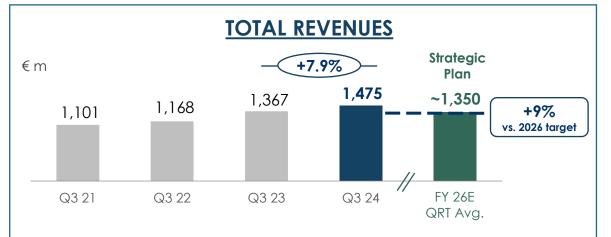
JV IN THE PAYMENTS BUSINESS

• Deal signed on 30/09/24
• €500m upfront gain (€493m net of taxes) PERFORMANCE IN
 Acceleration in Q3 (€56m), including reversal in loss component (~€18m)

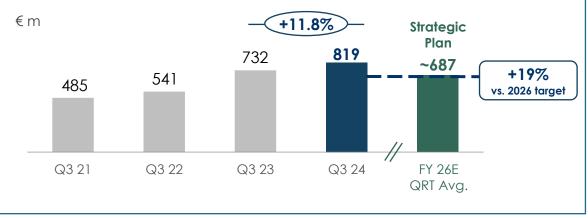


Outperforming Strategic Plan targets

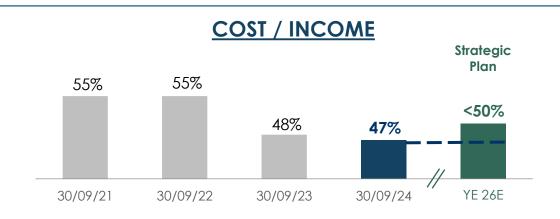
PROFITABILITY: QUARTERLY TREND



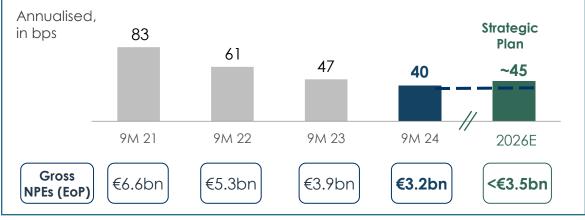
PRE-PROVISION INCOME



EFFICIENCY & ASSET QUALITY: YTD PROGRESS



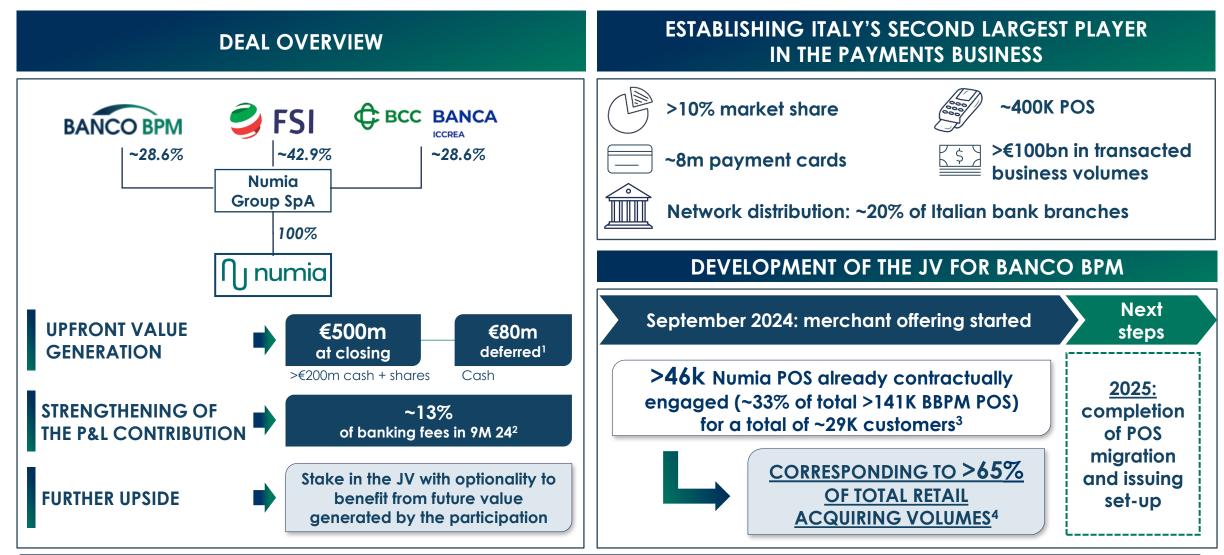
COST OF RISK & GROSS NPES





8

Numia deal successfully completed, with launch of business well under way





Note: 1. Maximum amount. Subject to the achievement of pre-established goals. 2. Calculated on fees & commissions excluding Investment Product Fees. 3. Contractually engaged customers as at 29/10/24.
4. Share of volumes refers to the pre-migration volumes of contractually engaged customers on total pre-migration volumes.

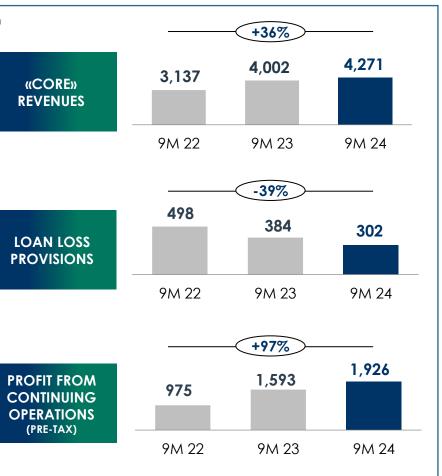
Key Highlights

2

9M 2024 Net Income at €1,696m and €1,245m excluding one-offs

					1	
Q2 24	Q3 24	Chg. Q/Q	9M 23	9M 24	Chg. Y/Y	9M TRE
858	862	0.4%	2,422	2,585	6.7%	€m
500	488	-2.3%	1,453	1,509	3.9%	2111
45	31		95	106		
10	56		33	71		«CORE»
1,413	1, 437	1.7%	4,002	4,271	6.7%	REVENUES
-51	48		-65	6		
-76	-69		-188	-220		
25	117		123	226		
-1	-10		8	-8		
1,361	1,475	8.4%	3,945	4,269	8.2%	
-670	-656	-2.1%	-1,910	-1,995	4.4%	
691	819	18.6%	2,035	2,275	11. 8 %	LOAN LOSS PROVISIONS
-112	-108	-3.4%	-384	-302	-21.3%	PROVISIONS
1	-27		-58	-47		
580	684	17.9%	1,593	1,926	20.9%	
-180	-223		-500	-619		
400	461	15.4%	1,093	1,307	19.6%	
1	0		-127	-67		PROFIT FROM
-21	485		-22	456		CONTINUING
380	946	1 48.9 %	943	1,696	79.8%	OPERATIONS (PRE-TAX)
400	469	17.3%	995	1,245	25.1%	
	858 500 45 10 1,413 -51 -76 25 -1 1,361 -670 691 -112 1 580 -180 400 1 -180 400 1 -21 380	858 862 500 488 45 31 10 56 1,413 1,437 -51 48 -76 -69 25 117 -1 -10 1,361 1,475 -670 -656 691 819 -112 -108 1 -27 580 684 -180 -223 400 461 1 0 -21 485 380 946	858 862 0.4% 500 488 -2.3% 45 31 1 10 56 - 1,413 1,437 1.7% -51 48 - -51 48 - -76 -69 - 25 117 - -1 -10 - 1,361 1,475 8.4% -670 -656 -2.1% 691 819 18.6% -112 -108 -3.4% 1 -27 - 580 684 17.9% -180 -223 - 400 461 15.4% 1 0 - -21 485 - 380 946 148.9%	858 862 0.4% 2,422 500 488 -2.3% 1,453 45 31 95 10 56 33 1,413 1,437 1.7% 4,002 -51 48 -65 -76 -69 -188 25 117 123 -1 -10 8 1,361 1,475 8.4% 3.945 -670 -656 -2.1% -1.910 691 819 18.6% 2,035 -112 -108 -3.4% -384 1 -27 -58 580 684 17.9% 1,593 -180 -223 -500 400 461 15.4% 1,093 1 0 -127 -22 380 946 148.9% 943	858 862 0.4% 2,422 2,585 500 488 -2.3% 1,453 1,509 45 31 95 106 10 56 33 71 1,413 1,437 1.7% 4,002 4,271 -51 48 -65 6 -76 -69 -188 -220 25 117 123 226 -1 -10 8 -8 1,361 1,475 8.4% 3,945 4,269 -670 -656 -2.1% -1,910 -1,995 691 819 18.6% 2,035 2,275 -112 -108 -3.4% -384 -302 1 -27 -58 -47 580 684 17.9% -500 -619 400 461 15.4% 1,093 1,307 1 0 -127 -67 -21 485 <t< td=""><td>858 862 0.4% 2,422 2,585 6.7% 500 488 -2.3% 1,453 1,509 3.9% 45 31 95 106 10 56 33 71 1.413 1,437 1.7% 4,002 4,271 6.7% -51 48 -65 6 - 6.7% -51 48 -65 6 - - -51 48 -65 6 - - -76 -69 -188 -220 - - 25 117 123 226 - - -1 -10 8 -8 - - 560 -6.2.1% -1.910 -1.995 4.4% 691 819 18.6% 2,035 2,275 11.8% -112 -108 -3.4% -384 -302 -21.3% -112 -108 -3.4% -550 -619 - 580 684 17.9% 1,593 1,926 20.9% </td></t<>	858 862 0.4% 2,422 2,585 6.7% 500 488 -2.3% 1,453 1,509 3.9% 45 31 95 106 10 56 33 71 1.413 1,437 1.7% 4,002 4,271 6.7% -51 48 -65 6 - 6.7% -51 48 -65 6 - - -51 48 -65 6 - - -76 -69 -188 -220 - - 25 117 123 226 - - -1 -10 8 -8 - - 560 -6.2.1% -1.910 -1.995 4.4% 691 819 18.6% 2,035 2,275 11.8% -112 -108 -3.4% -384 -302 -21.3% -112 -108 -3.4% -550 -619 - 580 684 17.9% 1,593 1,926 20.9%

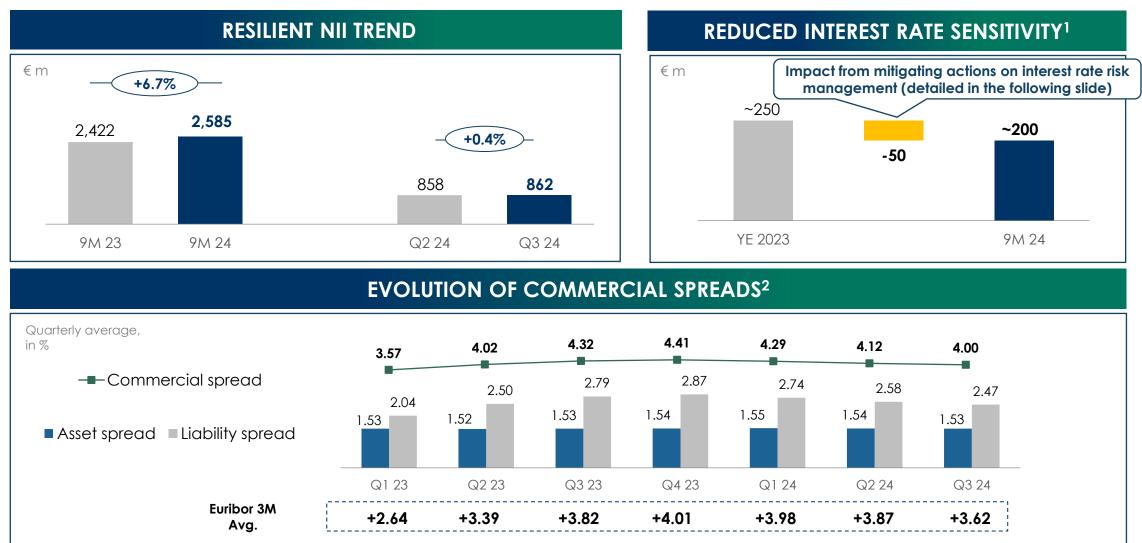
9M TREND: TWO-YEAR EVOLUTION





Notes: 1. Includes: Net adj. on other financial assets, Net provisions for risks & charges, Profit (loss) on the disposal of equity, Profit (loss) on FV measurement of tangible assets and other elements (pre-tax). 2. Q3 24 includes a one-off gain related to the Payments deal (+493m in Q3 24). 3. See slide 27 for details.

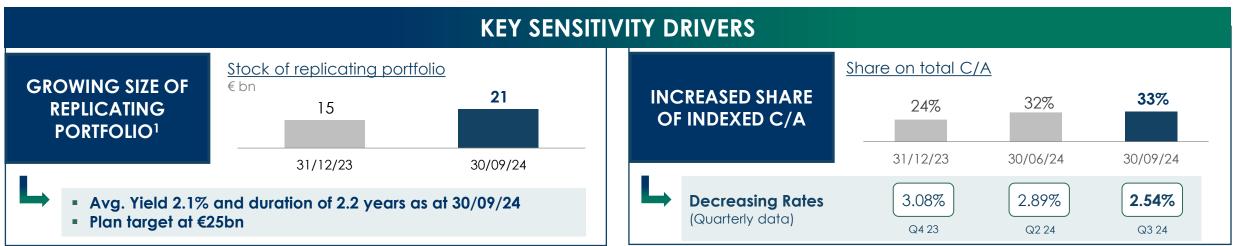
NII: outperformance and supportive outlook





Notes: 1. At NII + NFR level: «Static» calculation, including sensitivity on cost of Certificates, classified at NFR level to +/- 100bps parallel shift to interest rates. **2.** Managerial data of the commercial network.

Actions implemented to support NII target over the Plan horizon



MAIN COST OF FUNDING DRIVERS





Notes: 1. Notional amount of IRS at hedge accounting referred to Deposits and C/A. **2.** Issuer Default Rating and Senior unsecured. **3.** Previous issuance dates: Jun. 2023 for SNP, Jan. 2022 for T2 and Nov. 2023 for AT1. **4.** Potential positive impact (at NII + NFR level) on the funding spreads not factored in the Strategic Plan 2023-2026.

Total Customer Financial Assets +€7.6bn YTD and >€15bn of New Lending





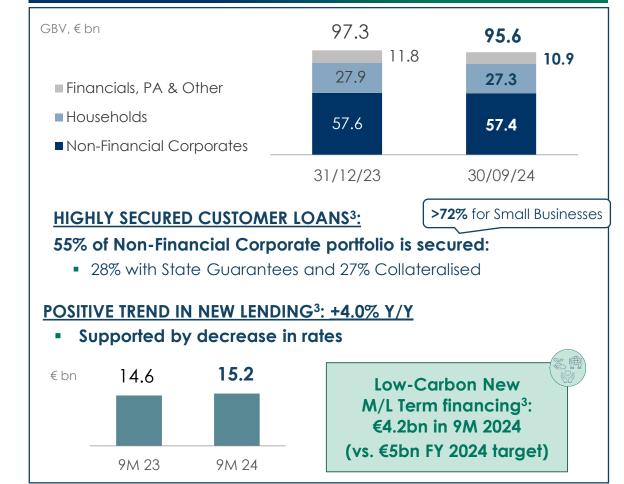
INDIRECT CUSTOMER FUNDING +7.8% YTD

- +€4.9bn AUC (+€6bn in the Strategic Plan horizon¹)
- +€3.4bn AUM (+€8bn in the Strategic Plan horizon¹)

CORE CUSTOMER DEPOSITS -1.5% YTD

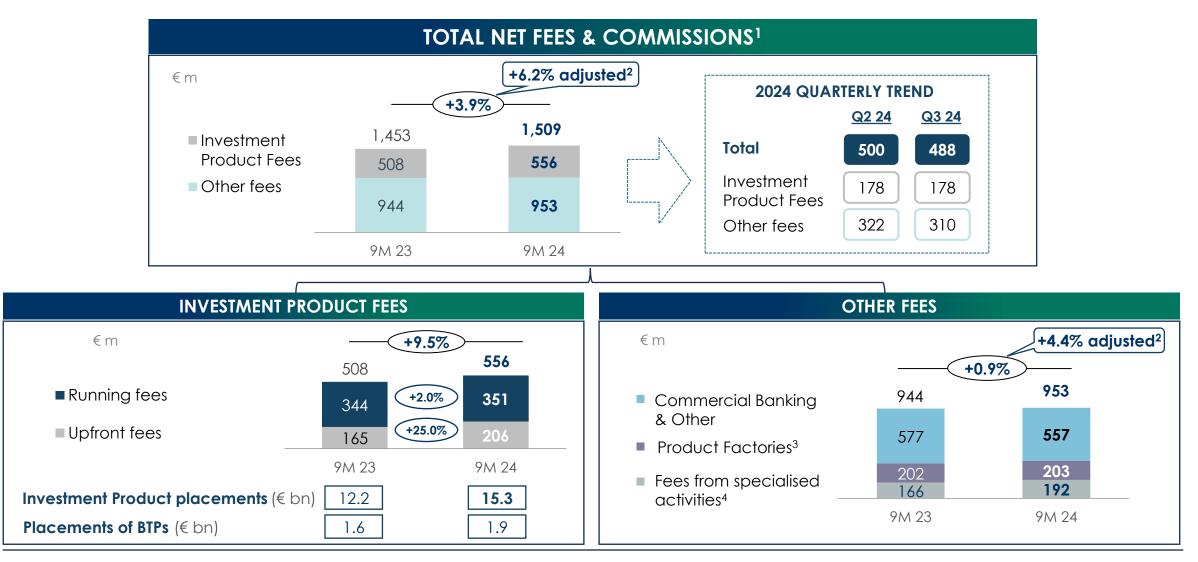
- Factoring the exit from most expensive institutional customer deposits in Q3 (-€2.7bn in Q3)
- Recovery of €1.4bn on 1 Oct.
 - High-value deposit base, with >80% Retail & SME deposits²
 - Guaranteed deposits >€54bn

CORE PERFORMING CUSTOMER LOANS





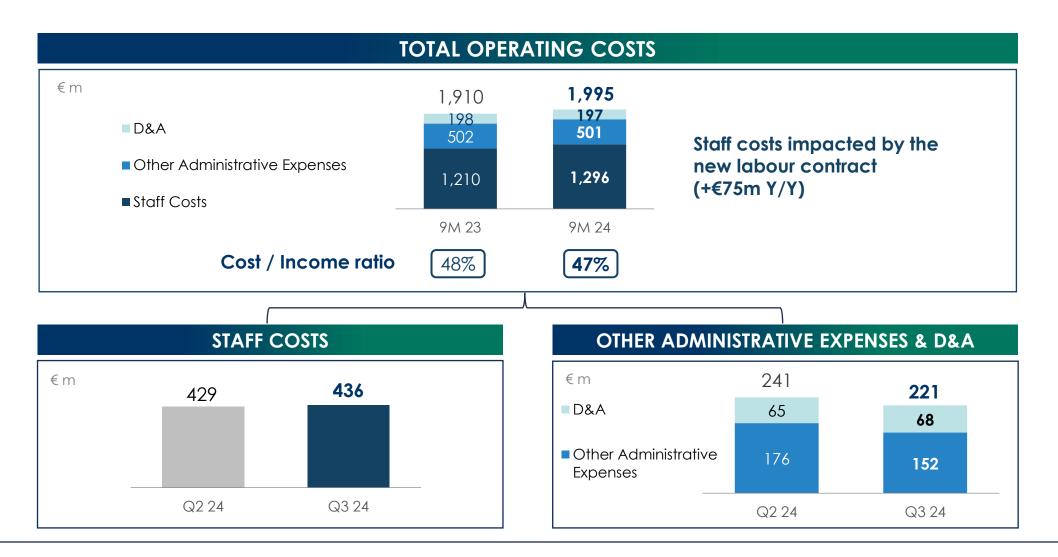
Total Net Fees & Commissions up at €1,509m: +3.9% Y/Y





Notes: 1. 2023 data have been reclassified, see Methodological Notes for details. 2. After neutralizing fees on C/A excess liquidity in Q1 2023 (~€15m) and the increase in costs of synthetic securitizations (-€17m Y/Y).
 Consumer Credit, Payments System and P&C Insurance. 4. CIB, Structured Finance and Trade Finance.

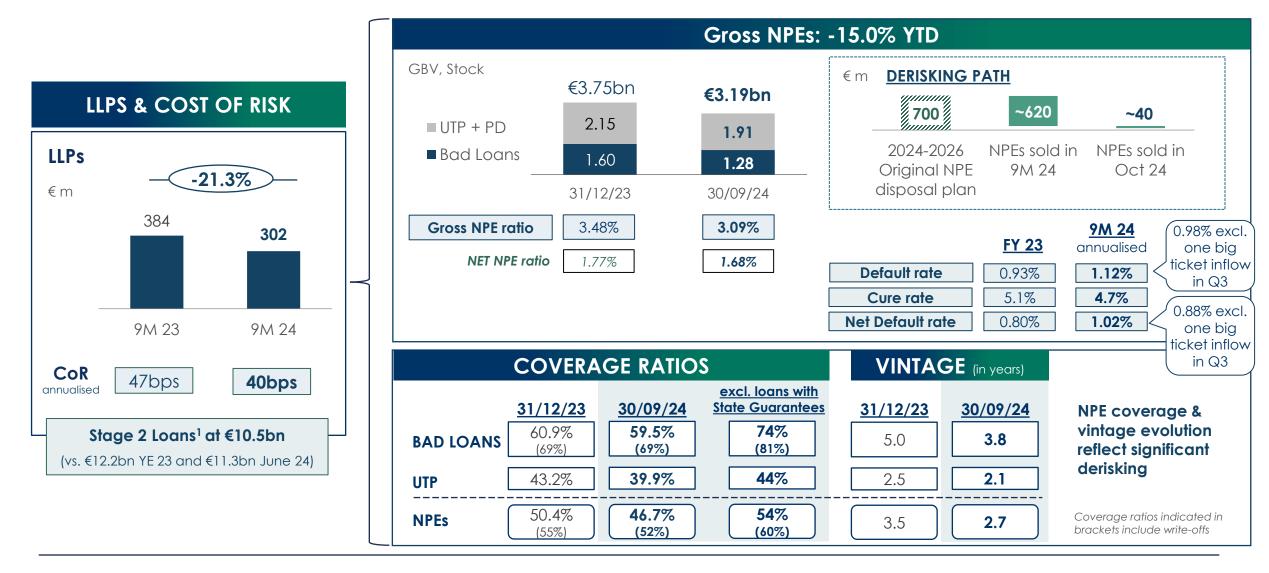
Cost/Income ratio down at 47%, notwithstanding the new labour contract





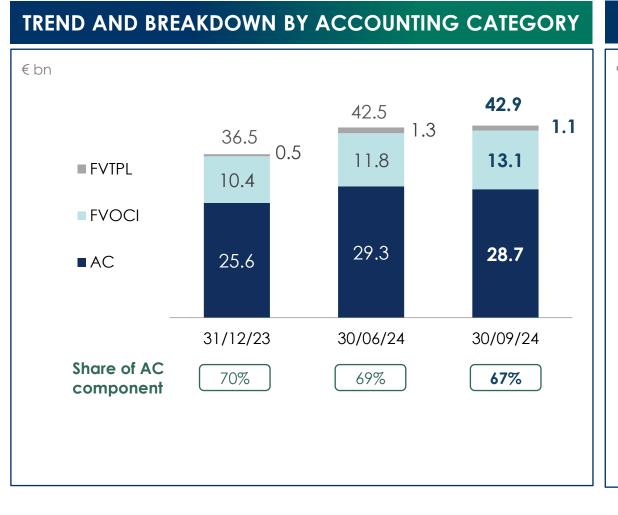
Headcount: 19,578 employees as at 30/09/2024, -183 vs. YE 2023. **Retail network:** 1,358 branches as at 30/09/2024, stable vs. YE 2023. Excl. 54 private branches of Banca Aletti, 25 other Group outlets and 1 branch of Aletti Suisse.

Accelerated derisking plan, with enhanced asset quality and CoR

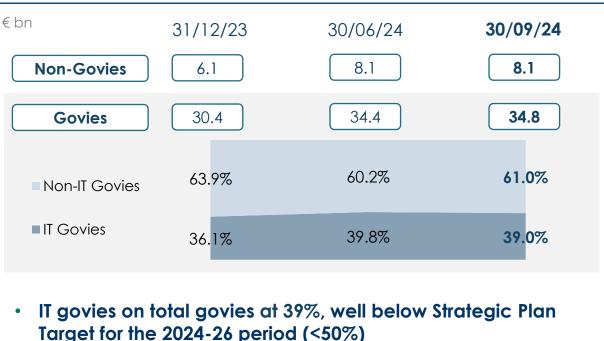




Optimization and diversification of Debt Securities portfolio



COMPOSITION BY COUNTERPARTY



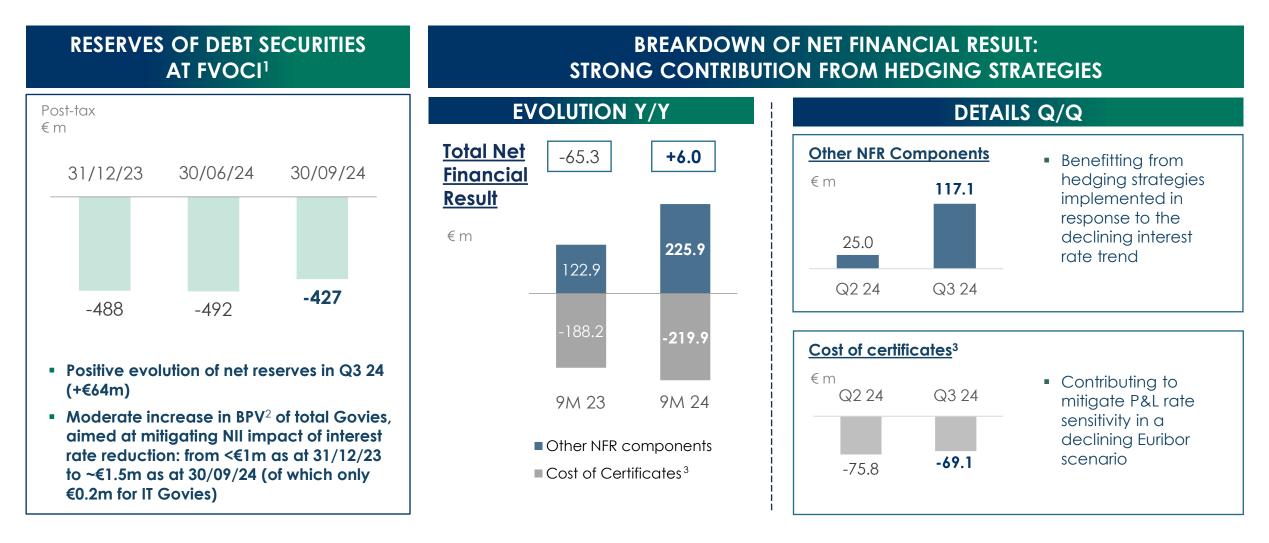
• Share of IT govies on FVOCI govies ptf. at 19.8%

Share of ESG bonds in the Corporate proprietary ptf. at 35.4% (29.1% at YE 2023)¹



THIS SLIDE REFERS TO THE SECURITIES PORTFOLIO OF THE BANKING BUSINESS

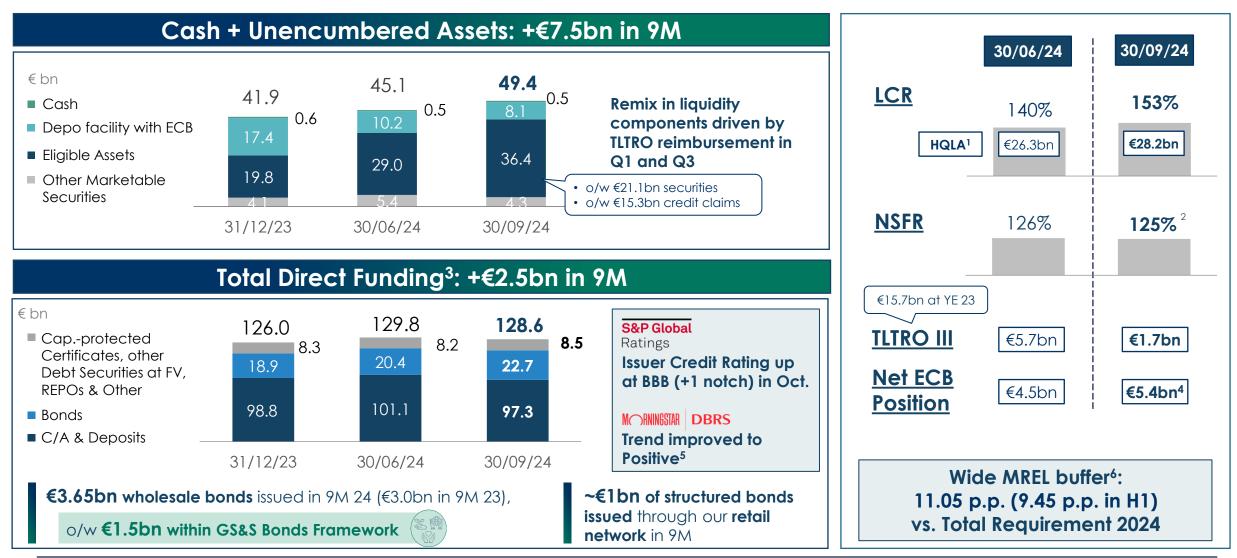
Positive trend in FVOCI debt reserves and Net Financial Result





Notes: 1. Refer to securities portfolio of the banking business. **2.** Portfolio sensitivity for a 1 bp rate variation, including hedging strategies. Managerial data. **3.** Cost of Certificates, classified under NFR, in accordance with Bank of Italy accounting schemes, impacted by trend in interest rates.

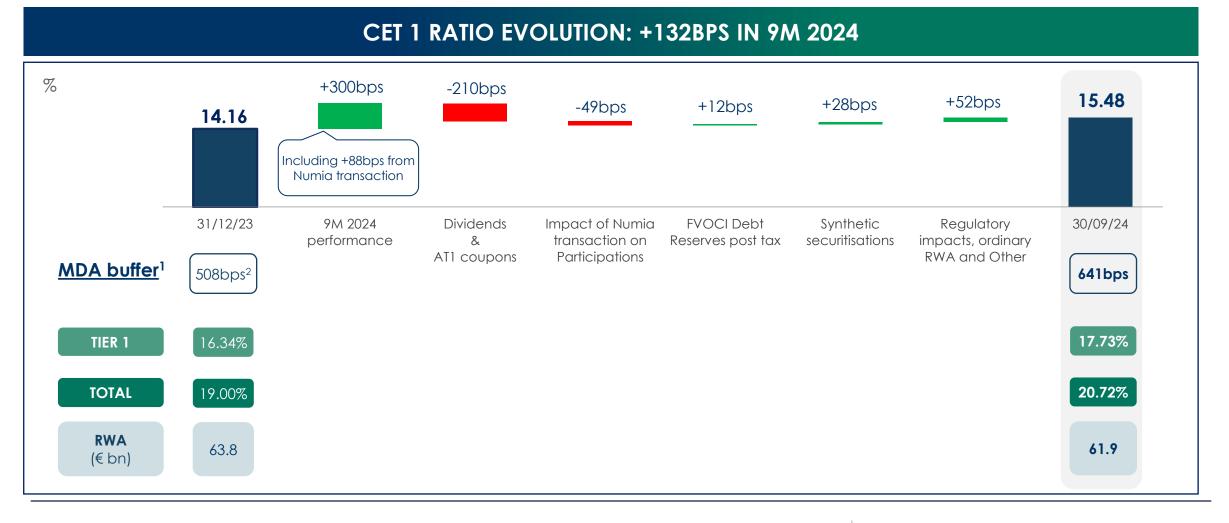
Strong liquidity & funding position





Notes: 1. Weighted amount. 2. Managerial data. 3. See slide 30 for more details. 4. Inlcudes €1.0bn of MRO exposure, expired in early October. 5. Trend improved on short and long-term Issuer and Debt ratings on 18 April 2024 and also on Long-Term Deposit rating on 4 Nov. 2024. 6. Managerial data. See slide 31 for more details.

Strong internal capital generation: CET 1 ratio improving to 15.48% Further significant enhancement of ratios and buffers YTD



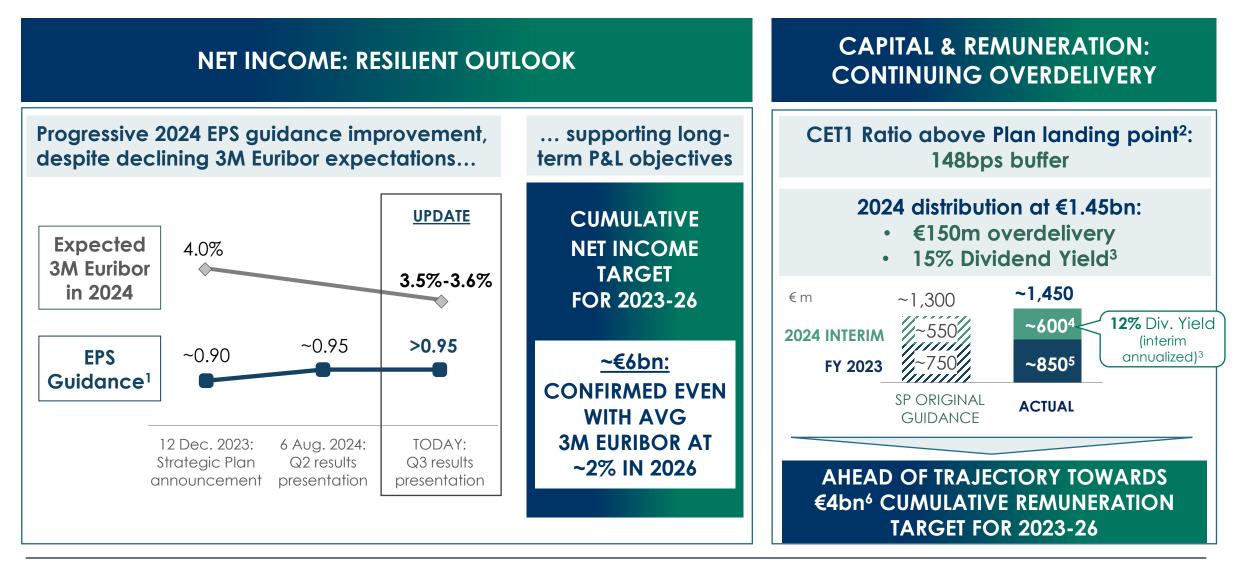


Notes: **1.** MDA buffer calculated with 2024 requirement and equivalent to the buffer vs. CET 1 Minimum Requirement. **2.** MDA at 542bps with 2023 requirement, which included a lower O-SII Buffer requirement (-25bps) and a lower P2R to be met at CET 1 level (-9bps).

Final Remarks

3

Excellent 9M 24 performance: another step towards our targets' achievement





Notes 1. «Excluding one-off items **2.** CET 1 ratio Strategic Plan 2026 Landing Point at ~14%. **3.** Calculated on closing price at 5 Nov. 2024. **4.** Ex date 18/11/2024, payment date 20/11/2024. **5.** Already distributed on FY 2023 results. **6.** Corresponding to a payout ratio of ca. 67% embedded in the Strategic Plan.

9M 2024 Performance Details

P&L: Quarterly comparison

Reclassified income statement (€m)	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24	Q2 24	Q3 24	Chg. Q/Q	Chg. Q/Q %
Net interest income	743.0	809.9	868.7	867.7	864.4	858.4	861.9	3.5	0.4%
Income (loss) from invest. in associates carried at equity		24.3	34.1	49.4	30.3	44.6	31.1	-13.4	-30.1%
Net interest, dividend and similar income	779.3	834.2	902.8	917.0	894.7	903.0	893.1	-9.9	-1.1%
Net fee and commission income	493.1	484.7	474.9	466.8	521.6	499.8	488.1	-11.7	-2.3%
Other net operating income	2.4	1.4	4.2	13.7	3.8	-1.3	-10.4	-9.1	n.m.
Net financial result	-34.1	-8.4	-22.8	-13.8	8.8	-50.8	48.0	98.8	n.m
Income from insurance business	9.6	15.0	8.2	13.1	4.8	10.0	56.2	46.2	n.m.
Other operating income	471.0	492.7	464.5	479.9	539.1	457.6	581.8	124.2	27.1%
Total income	1,250.3	1,326.9	1,367.3	1,396.9	1,433.8	1,360.6	1,474.9	114.3	8.4%
Personnel expenses	-405.4	-402.9	-402.2	-461.5	-431.6	-428.9	-435.6	-6.7	1.6%
Other administrative expenses	-170.2	-166.6	-165.1	-150.5	-172.9	-176.1	-152.3	23.7	-13.5%
Amortization and depreciation	-64.5	-65.2	-68.1	-49.1	-64.1	-64.9	-68.2	-3.3	5.0%
Operating costs	-640.1	-634.7	-635.3	-661.1	-668.7	-669.9	-656.1	13.8	-2 .1%
Profit (loss) from operations	610.3	692.2	732.1	735.7	765.1	690.6	818.8	128.1	18.6%
Net adjustments on loans to customers	-137.5	-121.3	-124.8	-175.0	-82.5	-111.6	-107.8	3.8	-3.4%
Profit (loss) on FV measurement of tangible assets	-1.9	-30.5	-11.8	-102.7	-13.4	-12.6	-14.1	-1.5	12.2%
Net adjustments on other financial assets	0.7	0.5	-1.0	-2.1	-3.0	-0.3	1.2	1.5	n.m
Net provisions for risks and charges	2.4	0.9	-17.2	-8.3	-5.0	13.2	-16.1	-29.4	n.m
Profit (loss) on the disposal of equity and other invest.	0.2	-0.4	0.3	0.3	0.4	0.6	2.1	1.4	n.m.
Income (loss) before tax from continuing operations	474.2	541.4	577.6	447.8	661.7	580.0	684.0	103.9	17. 9 %
Tax on income from continuing operations	-147.4	-169.7	-183.0	-104.7	-215.4	-180.4	-223.0	-42.6	23.6%
Income (loss) after tax from continuing operations	326.8	371.8	394.6	343.1	446.3	399.6	461.0	61.4	1 5.4 %
Systemic charges after tax	-57.3	-0.4	-69.6	0.7	-68.1	1.5	0.0	-1.5	-100.0%
Impact of bancassurance reorganization	0.0	0.0	0.0	-22.2	2.5	0.0	0.0	0.0	n.m
Realignment of fiscal values to accounting values	0.0	0.0	0.0	8.8	0.0	0.0	0.0	0.0	n.m
Restructuring costs	0.0	0.0	0.0	0.0	0.0	-11.7	0.0	11.7	n.m
Impact on Payment Business	0.0	0.0	0.0	0.0	0.0	0.0	493.1	493.1	n.m
Income (loss) attributable to minority interests	0.0	0.4	0.1	-0.4	0.0	0.0	0.0	0.0	n.m
Purchase Price Allocation after tax	-7.4	-6.8	-7.3	-6.8	-8.7	-10.0	-9.4	0.6	-5.8%
Fair value on own liabilities after Taxes	3.3	-5.8	1.2	-2.1	-1.8	0.5	1.0	0.5	n.m.
Net income (loss) for the period	265.3	359.1	319.0	321.1	370.2	379.9	945.7	565.8	1 48.9 %



P&L: 9Mcomparison

Reclassified income statement (€m)	9M 23	9M 24	Chg. Y/Y	Chg. Y/Y %
Net interest income	2,421.6	2,584.7	163.1	6.7%
Income (loss) from invest. in associates carried at equity	94.7	106.1	11.3	11.9%
Net interest, dividend and similar income	2,516.3	2,690.8	174.4	6.9 %
Net fee and commission income	1,452.8	1,509.5	56.7	3.9%
Other net operating income	8.0	-7.9	-15.9	n.m
Net financial result	-65.3	6.0	71.3	n.m
Income from insurance business	32.7	71.0	38.3	n.m.
Other operating income	1,428.2	1,578.5	150.3	10.5%
Total income	3,944.6	4,269.3	324.7	8.2%
Personnel expenses	-1,210.4	-1,296.1	-85.7	7.1%
Other administrative expenses	-501.9	-501.3	0.6	-0.1%
Amortization and depreciation	-197.7	-197.3	0.5	-0.2%
Operating costs	-1,910.0	-1,994.7	-84.7	4.4%
Profit (loss) from operations	2,034.5	2,274.6	240.0	11. 8 %
Net adjustments on loans to customers	-383.6	-301.9	81.7	-21.3%
Profit (loss) on FV measurement of tangible assets	-44.1	-40.1	4.0	-9.1%
Net adjustments on other financial assets	0.1	-2.1	-2.2	n.m
Net provisions for risks and charges	-13.8	-7.9	6.0	-43.0%
Profit (loss) on the disposal of equity and other invest.	0.1	3.1	3.0	n.m.
Income (loss) before tax from continuing operations	1,593.2	1,925.7	332.5	20.9%
Tax on income from continuing operations	-500.1	-618.8	-118.8	23.7%
Income (loss) after tax from continuing operations	1,093.1	1,306.9	213.7	1 9.6 %
Systemic charges after tax	-127.3	-66.6	60.6	-47.6%
Impact of bancassurance reorganization	0.0	2.5	2.5	n.m
Realignment of fiscal values to accounting values	0.0	0.0	0.0	n.m
Restructuring costs	0.0	-11.7	-11.7	n.m
Impact on Payment Business	0.0	493.1	493.1	n.m
Income (loss) attributable to minority interests	0.4	0.0	-0.4	-98.2%
Purchase Price Allocation after tax	-21.5	-28.0	-6.5	30.3%
Fair value on own liabilities after Taxes	-1.4	-0.3	1.1	-77.3%
Net income (loss) for the period	943.4	1,695.8	752.4	79.8 %



P&L 9M 2024: comparison of stated vs. adjusted

Reclassified income statement (€m)	9M 24	9M 24 Adjusted	One-off	Non-recurring items
Net interest income	2,584.7	2,584.7	0.0	
Income (loss) from invest. in associates carried at equity	106.1	106.1	0.0	
Net interest, dividend and similar income	2,690.8	2,690.8	0.0	
Net fee and commission income	1,509.5	1,509.5	0.0	
Other net operating income	-7.9	-7.9	0.0	
Net financial result	6.0	6.0	0.0	
Income from insurance business	71.0	71.0	0.0	
Other operating income	1,578.5	1,578.5	0.0	
Total income	4,269.3	4,269.3	0.0	
Personnel expenses	-1,296.1	-1,296.1	0.0	
Other administrative expenses	-501.3	-501.3	0.0	
Amortization and depreciation	-197.3	-197.3	0.0	
Operating costs	-1,994.7	-1,994.7	0.0	
Profit (loss) from operations	2,274.6	2,274.6	0.0	
Net adjustments on loans to customers	-301.9	-301.9	0.0	
Profit (loss) on FV measurement of tangible assets	-40.1	0.0	-40.1	Adjustments on tangilble assets (including Project "Square")
Net adjustments on other financial assets	-2.1	-2.1	0.0	
Net provisions for risks and charges	-7.9	3.3	-11.2	Real Estate disposal (Project " Square")
Profit (loss) on the disposal of equity and other invest.	3.1	0.0	3.1	
Income (loss) before tax from continuing operations	1,925.7	1,974.0	-48.2	
Tax on income from continuing operations	-618.8	-634.2	15.4	
Income (loss) after tax from continuing operations	1,306.9	1,339.7	-32.8	
Systemic charges after tax	-66.6	-66.6	0.0	
Impact of bancassurance reorganization	2.5	0.0	2.5	
Realignment of fiscal values to accounting values	0.0	0.0	0.0	
Restructuring costs	-11.7	0.0	-11.7	Costs related to the incentivised pension scheme
Impact on Payment Business	493.1	0.0	493.1	Capital gain from closure on Numia deal
Income (loss) attributable to minority interests	0.0	0.0	0.0	
Purchase Price Allocation after tax	-28.0	-28.0	0.0	
Fair value on own liabilities after Taxes	-0.3	-0.3	0.0	
Net income (loss) for the period	1,695.8	1,244.8	451.1	



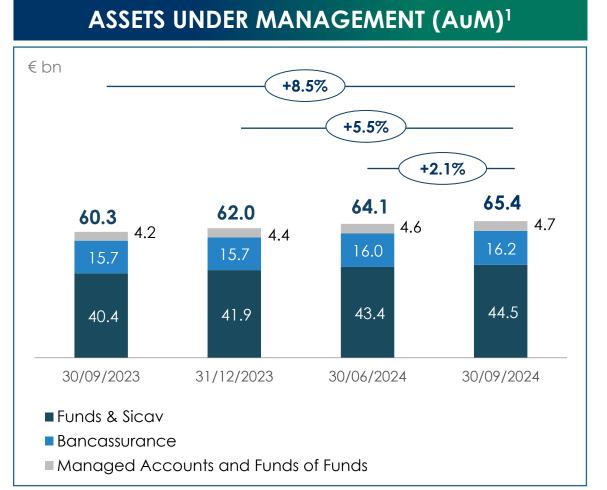
Balance Sheet

Reclassified assets (€ m)					Chg.	Y/Y	Chg.	YTD	Chg. (Q/Q
	30/09/23	31/12/23	30/06/24	30/09/24	Value	%	Value	%	Value	%
Cash and cash equivalents	17,617	18,297	10,994	9,079	-8,538	-48.5%	-9,219	-50.4%	-1,916	-17.4%
Loans and advances measured at AC	111,926	109,568	105,594	104,694	-7,232	-6.5%	-4,874	-4.4%	-900	-0.9%
- Loans and advances to banks	3,877	4,142	3,621	3,332	-545	-14.1%	-810	-19.6%	-289	-8.0%
- Loans and advances to customers (¹)	108,048	105,427	101,973	101,362	-6,686	-6.2%	-4,065	-3.9%	-611	-0.6%
Other financial assets	44,853	43,706	50,159	50,048	5,195	11.6%	6,342	14.5%	-111	-0.2%
- Assets measured at FV through PL	8,310	7,392	8,698	7,986	-324	-3.9%	594	8.0%	-712	-8.2%
- Assets measured at FV through OCI	10,202	10,693	12,111	13,363	3,162	31.0%	2,671	25.0%	1,252	10.3%
- Assets measured at AC	26,342	25,622	29,349	28,699	2,357	8.9%	3,077	12.0%	-651	-2.2%
Financial assets pertaining to insurance companies	5,805	15,345	15,695	16,291	10,485	180.6%	946	6.2%	595	3.8%
Equity investments	1,651	1,454	1,429	1,736	84	5.1%	282	19.4%	306	21.4%
Property and equipment	2,795	2,858	2,775	2,502	-293	-10.5%	-356	-12.5%	-274	-9.9%
Intangible assets	1,235	1,257	1,248	1,240	4	0.4%	-18	-1.4%	-8	-0.7%
Tax assets	4,196	4,201	3,926	3,708	-488	-11.6%	-493	-11.7%	-219	-5.6%
Non-current assets held for sale and discont. operations	529	469	445	526	-4	-0.7%	57	12.2%	80	18.0%
Other assets	3,856	4,975	5,516	5,613	1,757	45.6%	638	12.8%	97	1.8%
Total	194,463	202,132	197,782	195,434	971	0.5%	-6,698	-3.3%	-2,348	-1.2%
Reclassified liabilities (€ m)					Chg.	Y/Y	Chg.	YTD	Chg. (Q/Q
	30/09/23	31/12/23	30/06/24	30/09/24	Value	%	Value	%	Value	%
Banking Direct Funding	120,705	120,770	124,149	122,503	1,798	1.5%	1,733	1.4%	-1,646	-1.3%
- Due from customers	103,585	101,862	103,683	99,750	-3,835	-3.7%	-2,112	-2.1%	-3,933	-3.8%
- Debt securities and other financial liabilities	17,121	18,908	20,466	22,753	5,632	32.9%	3,845	20.3%	2,287	11.2%
Insurance Direct Funding & Insurance liabilities	5,615	15,040	15,388	15,973	10,358	184.5%	933	6.2%	584	3.8%
- Financial liabilities measured at FV pertaining to insurance	1,420	2,800	3,076	3,226	1,806	127.1%	426	15.2%	150	4.9%
companies	1,420									
- Liabilities pertaining to insurance companies	4,194	12,240	12,312	12,746	8,552	203.9%	507	4.1%	434	3.5%
Due to banks	22,623	21,691	12,396	8,594	-14,029	-62.0%	-13,097	-60.4%	-3,802	-30.7%
Debts for Leasing	498	671	646	660	162	32.4%	-11	-1.6%	14	2.2%
Other financial liabilities designated at FV	27,774	25,698	26,746	25,792	-1,981	-7.1%	95	0.4%	-954	-3.6%
Other financial liabilities pertaining to insurance companies	2	73	71	70	68	n.m.	-3	-3.7%	- 1	-1.6%
Liability provisions	874	895	778	792	-83	-9.5%	-103	-11.5%	13	1.7%
Tax liabilities	294	454	481	504	211	71.9%	51	11.1%	23	4.9%
Liabilities associated with assets held for sale	244	212	215	1	-243	-99.5%	-211	-99.5%	-214	-99.5%
Other liabilities	2,218	2,592	3,177	5,563	3,345	150.8%	2,971	114.7%	2,385	75.1%
Minority interests	0	0	0	0	0	-74.8%	0	5.9%	0	-2.7%
Shareholders' equity	13,617	14,038	13,733	14,982	1,365	10.0%	944	6.7%	1,249	9.1%
Total	194,463	202,132	197,782	195,434	971	0.5%	-6,698	-3.3%	-2,348	-1.2%



Note: 1. The item "Customer Loans" includes the Senior notes of GACS transactions

Indirect customer funding up at €114.4bn: +14.5% Y/Y; +7.8% YTD and +2.9% Q/Q



ASSETS UNDER CUSTODY (AuC)



Managerial data of the commercial network



Notes: 1. AuM from Bancassurance as at 30/09/2024 contains €15.6bn pertaining to Banco BPM Vita, Vera Vita and BBPM Life included also in the balance sheet item "Insurance Direct Funding and Insurance liabilities", as fully consolidated (€15.5bn as at 30/06/2024; €15.2bn as at 31/12/23 and €5.6bn as at 30/09/23, this latter considering only Banco BPM Vita, as Vera Vita and BBPM Life have been consolidated starting from 31/12/2023).

Total Direct Funding from the Banking business

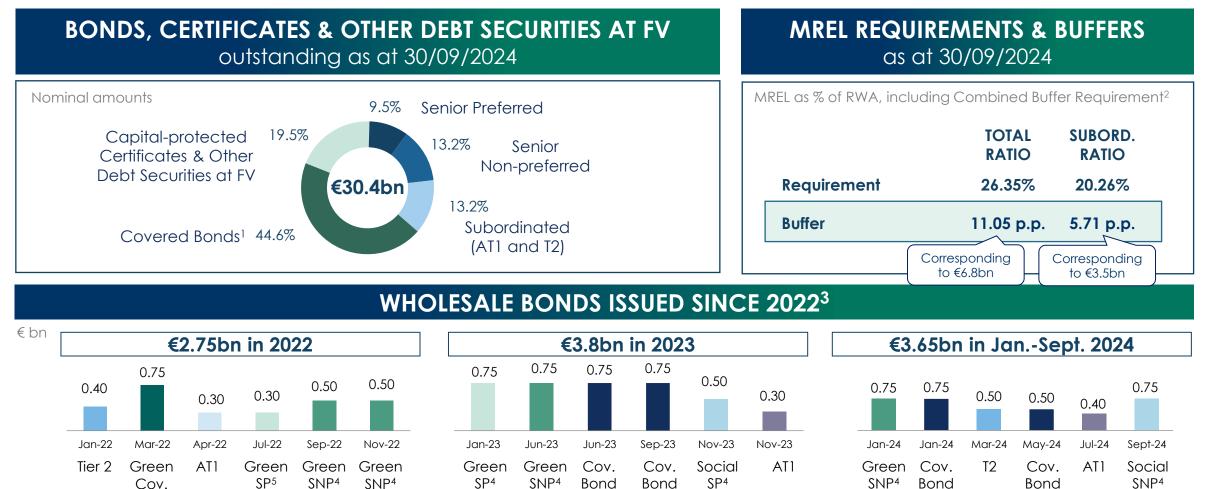
EVOLUTION OF TOTAL DIRECT FUNDING¹

Capital-protected Certificates & other Debt Securities at FV	125.6		126.0		129.8	1	28.6
REPOs & Other							
Bonds	100.5		98.8		101.1		97.3
■C/A, Sight & Time deposits - (Core Funding)	(80.0%)		(78.4%)		(77.9%)		75.7%)
(% Share on total) —	20,00,0000		31/12/2023		20/0//000/	20.1	
	30/09/2023) / Z / Z U Z	5	30/06/2024	50/0	09/2024
	20,00,022	31/12/23	30/06/24	30/09/24	% chg. Y/Y	% chg. YTD	% chg. Q/Q
	30/09/23	31/12/23					
C/A & Sight deposits	100.1	98.6	100.1	96.1	-4.0%	-2.5%	-4.0%
C/A & Sight deposits Time deposits			100.1 1.1	96.1 1.2	-4.0% 260.3%	-2.5% 398.2%	-4.0% 14.4%
	100.1	98.6					
Time deposits	100.1 0.3	98.6 0.2	1.1	1.2	260.3%	398.2%	14.4%
Time deposits Bonds	100.1 0.3 17.1	98.6 0.2 18.9	1.1 20.4	1.2 22.7	260.3% 33.0%	398.2% 20.4%	14.4% 11.2%



Note: **1.** Starting from Q1 2024, the short-term Repos have also been considered within the managerial view of Total Direct Funding from the banking business; historic data have been restated accordingly.

Strong and well diversified liability profile, driven by successful issuance activity



In rolling out its funding plan, Banco BPM considers not only regulatory MREL requirements but also rating agency thresholds and buffers

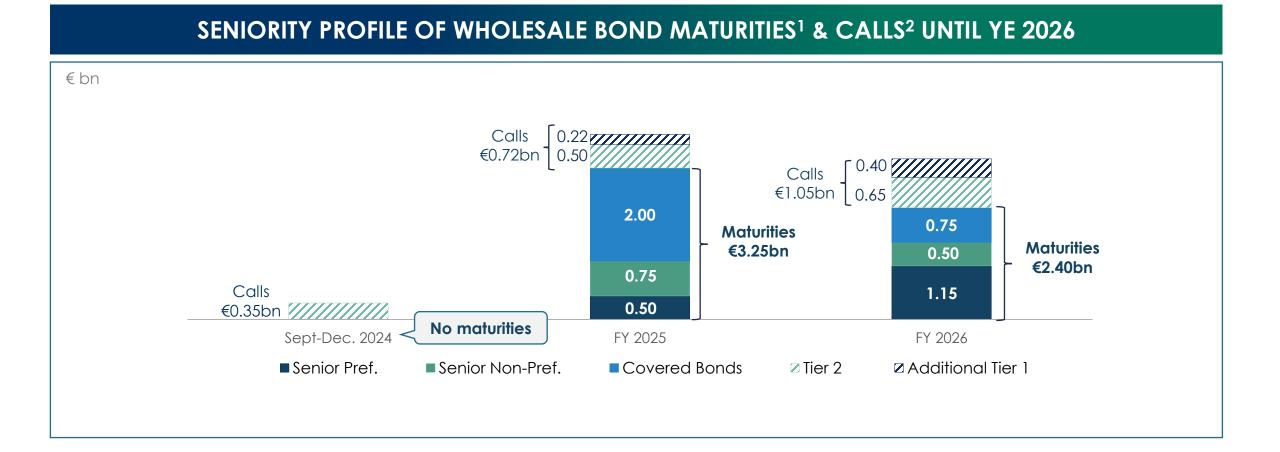
Managerial data of the banking business.



Bond⁴

Note: 1. Include also Repos with underlying retained Covered Bonds & ABS. 2. Managerial data. 3. Excluding issues of retained CB and ABS underlying REPOs (€2.6bn in 2022, €3.8bn in 2023 and €1.5bn in 2024). 4. Issued under the Green, Social and Sustainability Bonds Framework. 5. Private placement.

Wholesale bond maturities and calls



Managerial data of the banking business, based on nominal amounts.



Notes: 1. Excluding Repos with retained CB, ABS as well as CCT as underlying (€0.57bn maturities in 2025; €4.15bn maturities in 2026). 2. Redemption profile based on the first call date for callable subordinated bonds. For some instruments, the exercise of the call is subject to prior approval by the competent authority. The information provided in this chart should not be considered as a confirmation of their actual exercise.

Net Customer Loans at Amortized Cost

EVOLUTION OF NET CUSTOMER LOANS



						Change	
Net Performing Customer Loans	30/09/23	31/12/23	30/06/24	30/09/24	ln % Y/Y	In % YTD	In % Q/Q
Core customer loans	99.1	96.9	95.3	95.1	-4.0%	-1.8%	-0.2%
- Medium/Long-Term loans	78.6	77.1	76.2	75.7	-3.7%	-1.8%	-0.7%
- Current Accounts	7.6	7.5	7.0	7.6	-0.4%	1.3%	7.8%
- Cards & Personal Loans	0.7	0.7	0.5	0.5	-30.2%	-25.8%	-9.2%
- Other loans	12.1	11.7	11.6	11.4	-6.5%	-3.1%	-1.8%
GACS Senior Notes	1.5	1.4	1.2	1.1	-24.8 %	-20.8%	-5.7%
Repos	5.1	4.8	3.4	3.1	-39.0%	-35.9 %	-10.2%
Leasing	0.4	0.4	0.3	0.3	-27 .1%	-20.5%	-8.3%
Total Net Performing Loans	106.1	103.6	100.3	99.7	-6.0 %	-3.8 %	-0.7 %

Performing Loans

NPE



Analysis of Commercial Real Estate exposure as at 30/09/2024

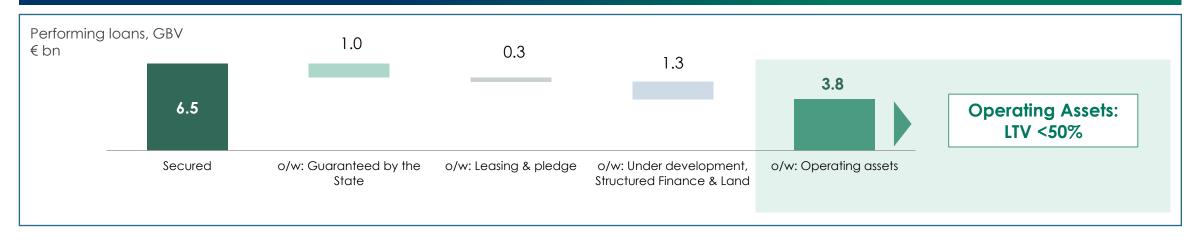
Highly secured, concentrated in low-mid risk rating classes and in the North of Italy

GBV, in € bn	Performing Exposure	In % on total Perf. loans
Construction of buildings ¹	2.96	3%
RE Activities	4.39	4%
TOTAL	7.35	7%

SAFE RISK PROFILE:

- 89% Secured (€6.5bn)
- 84% in Low-Mid Risk rating classes
- 72% of the collateralized portfolio² is located in the North (49% in Lombardy, o/w 34% Milan)

SECURED EXPOSURE: COMPOSITION BY GUARANTEES & COLLATERAL



Managerial data of CRE sectors included in Non-Financial Corporates portfolio.



Notes: **1.** Excluding €2.27bn of Civil engineering and specialised constructions, as they do not refer to "commercial" buildings. **2.** Operating Assets + Assets Under Development, Structured Finance and Land.

Asset Quality details Loans to Customers at AC

Gross exposures	30/09/2023	31/12/2023	30/06/2024	30/09/2024	Chg	. Y/Y	Chg	. YTD	Chg.	Q/Q
€ m and %					Value	%	Value	%	Value	%
Bad Loans	1,630	1,601	1,545	1,282	-348	-21.3%	-319	-19.9%	-262	-17.0%
UTP	2,169	2,056	1,697	1,703	-466	-21.5%	-352	-17.1%	6	0.4%
Past Due	91	93	146	204	113	123.6%	110	117.8%	58	39.6%
NPE	3,891	3,751	3,388	3,190	-701	-18.0%	-561	-15.0%	-198	-5.9%
Performing Loans	106,499	103,991	100,758	100,098	-6,401	-6.0%	-3,894	-3.7%	-660	-0.7%
TOTAL CUSTOMER LOANS	110,390	107,742	104,146	103,287	-7,103	-6.4%	-4,455	-4.1%	-859	-0.8%

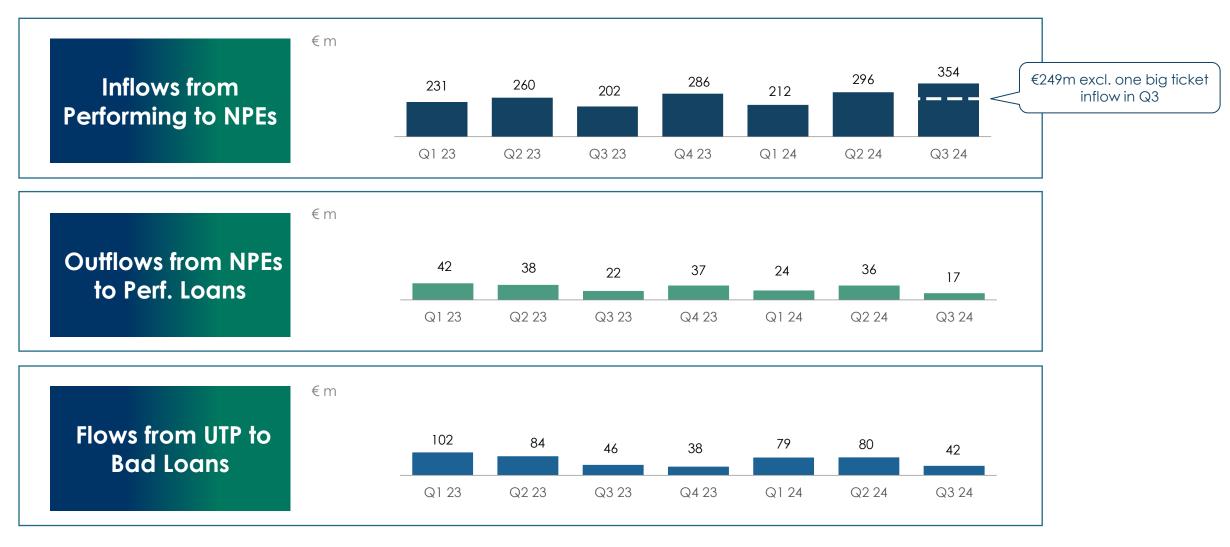
Net exposures	30/09/2023	31/12/2023	30/06/2024	30/09/2024	Chg. Y/Y		Chg. YTD		Chg. Q/Q	
€ m and %					Value	%	Value	%	Value	%
Bad Loans	673	626	601	519	-154	-22.9%	-107	-17.1%	-82	-13.6%
UTP	1,235	1,168	950	1,024	-211	-17.1%	-144	-12.3%	74	7.8%
Past Due	64	67	103	157	93	144.4%	90	133.4%	54	52.3%
NPE	1,972	1,862	1,654	1,700	-272	-13.8%	-162	-8.7 %	46	2.8 %
Performing Loans	106,076	103,565	100,318	99,662	-6,414	-6.0%	-3,903	-3.8%	-656	-0.7%
TOTAL CUSTOMER LOANS	108,048	105,427	101,973	101,362	-6,686	-6.2%	-4,065	-3.9 %	-611	-0.6%

Coverage ratios %	30/09/2023	31/12/2023	30/06/2024	30/09/2024
Bad Loans	58.7%	60.9%	61.1%	59.5%
UTP	43.1%	43.2%	44.0%	39.9%
Past Due	29.6%	28.2%	29.4%	23.0%
NPE	49.3 %	50.4%	51.2%	46.7 %
Performing Loans	0.40%	0.41%	0.44%	0.44%
TOTAL CUSTOMER LOANS	2 .1%	2.1%	2.1%	1.9%

Overlays at ~€92m as at 30/09/24: progressive enlargement in the perimeter of risks directly captured by statistical models, with no write-backs in the CoR, while preserving the overall coverage level of performing loans. This trend is expected to be continued also in Q4.

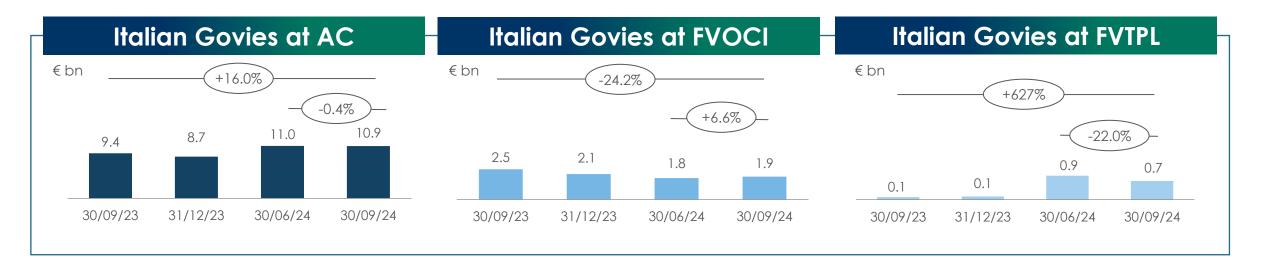


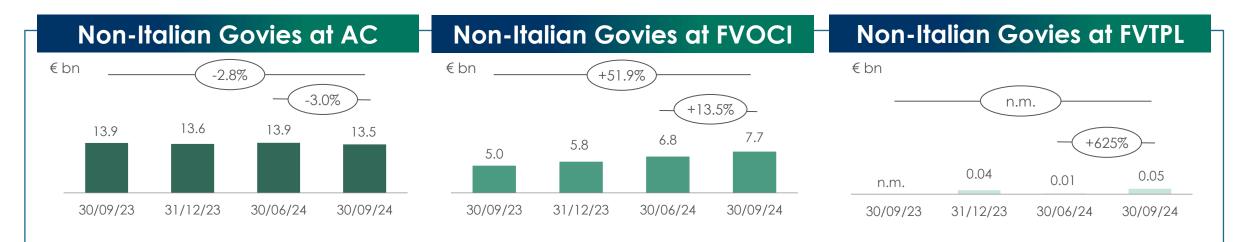
NPE migration dynamics





Focus on Govies portfolio of the Banking Business







Capital position in detail

FULLY LOADED CAPITAL POSITION (€ m and %)	30/09/2023	31/12/2023	30/06/2024	30/09/2024
CET 1 Capital T1 Capital Total Capital	8,381 9,771 11,510	9,036 10,425 12,125	9,438 10,828 13,018	9,583 10,972 12,822
RWA	58,501	63,823	62,226	61,887
CET 1 Ratio	14.33%	14.16%	15.17%	15.48%
AT1	2.38%	2.18%	2.23%	2.25%
T1 Ratio	16.70%	16.34%	17.40%	17.73%
Tier 2	2.97%	2.66%	3.52%	2.99%
Total Capital Ratio	19.68%	19.00%	20.92%	20.72%

FULLY LOADED RWA COMPOSITION (€ bn)	30/09/2023	31/12/2023	30/06/2024	30/09/2024
CREDIT & COUNTERPARTY RISK	49.6	54.2	53.0	52.7
of which: AIRB	26.3	20.8	29.0	28.3
MARKETRISK	1.3	1.5	1.2	1.1
OPERATIONAL RISK	7.4	7.9	7.9	7.9
CVA	0.2	0.2	0.2	0.2
TOTAL	58.5	63.8	62.2	61.9

LEVERAGE (€/m and %)	30/09/2023	31/12/2023	30/06/2024	30/09/2024
Total Exposure	196,582	199,614	199,834	195,661
Class 1 Capital	9,771	10,425	10,829	10,972
Leverage Ratio	4.97%	5.22%	5.42%	5.61%



Capital data include also the profit of the period, net of the amount of accrued dividends, based on a payout of 67% in 9M 2024. For the year 2023, the payout was 50% in the first three quarters and 67% in Q4 2023, here including also an alignment of the previous three quarters to the new payout ratio considered for that year.

DEFINITIONS OF KEY INDICATORS INCLUDED IN THE PRESENTATION

INDICATOR	DEFINITION
CASH + UNENCUMBERED ASSETS	Including assets received as collateral, net of accrued interests. Managerial data, net of haircuts
CORE REVENUES	Core Revenues: NII + Net Commissions + Income from Associates and Income from Insurance business
COST OF RISK	Loan loss Provisions / Total Net Customer Loans at Amortised Cost. Annualised for interim periods
CURE RATE	Flows from UTP to Performing Ioans / Stock of UTP (GBV BoP). Excluding Ioans at IFRS 5. Annualised for interim periods
CUSTOMER LOANS	Loans at Amortised Costs, including the Senior notes of GACS transactions
DEFAULT RATE	Flows from Performing to NPEs / Stock of performing Ioans (GBV BoP). Annualised for interim periods
GUARANTEED DEPOSITS	Deposits <100K covered by FITD
INDIRECT CUSTOMER FUNDING	Assets under Management (in the form of Funds & Sicav, Bancassurance and Managed Accounts & Funds of Funds) + Assets under Custody net of Capital-protected Certificates, as they have been regrouped under Total Direct Funding
INVESTMENT PRODUCT PLACEMENTS	Managerial data: Funds & Sicav, Bancassurance, Managed Accounts & Funds of Funds, Certificates and other Debt Securities at FV
LOW-CARBON NEW MEDIUM/LONG- TERM FINANCING	Managerial data: New lending to Households, Corporate and Enterprises with maturity > 18 months. Including green lending products (finalized loans) and ordinary loans granted to specific sectors that are classified as "green" or with a low exposure to climate-related risk drivers
MREL BUFFER	MREL as % of RWA, including Combined Buffer Requirement
NET DEFAULT RATE	Net flows to NPEs from Performing / Stock of Performing Ioans (GBV BoP). Annualised for interim periods
NEW LENDING	Managerial data: M/L-term Mortgages (Secured and Unsec.), Pool & Structured Finance (including revolving) and ST Unsec. Loans
ROTE	Calculated as Net Profit from P&L / Tangible Shareholders' Equity (EoP, excluding Net Profit of the period, AT1 instruments and Intangible assets net of fiscal effect)
SMALL BUSINESSES	Businesses with turnover up to €5m
TOTAL DIRECT FUNDING	Total Direct Funding from the Banking Business (C/A & Sight deposits, Time deposits, Bonds, REPOs & Other) + Capital-protected Certificates and Other Debt Securities at FV



Contacts for Investors and Financial Analysts



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