

ESG Sustainability at Banco BPM

Presentation for investors and analysts



November 2024

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ESG Sustainability Highlights

Governance, Ambitions, Strategy and Achievements



ESG Sustainability Governance

INTEGRATED ESG SUSTAINABILITY GOVERNANCE: FROM THE BOARD OF DIRECTORS TO TRANSITION & SUSTAINABILITY UNIT

Responsible for ESG strategy and policies

• It approves the Consolidated Non-Financial report

Board sub-committee which supports the BoDs on sustainability strategy, initiatives and, in coordination with IC&RC, ESG risks

ESG Management Committee (chaired by the CEO and with the two Co-General Managers as permanent members) acts the ESG strategy leveraging on ESG internal initiatives

NEW Transition & Sustainability unit²:

- directly reporting to the Co-General Manager CFO
- organized into two functions called "ESG Strategy" and "ESG Business Advisory"
- coordinates all the activities performed by internal functions
- Responsible for ESG approaches, methodologies, metrics, KPIs and disclosure
- Responsible for supporting business functions and Group's subsidiaries in implementing our ESG strategy

ESG TARGETS INCLUDED IN SHORT & LONG-TERM INCENTIVE PLANS FOR CEO & TOP MANAGEMENT SINCE 2021

- Our remuneration policy is **gender neutral**
- Within this policy:
 - ✓ variable remuneration is correlated with strategic actions addressing environmental and human resource management issues → ESG Targets consistent with Strategic Plan and monitored at RAF level
 - ✓ ESG KPIs are included also in variable remuneration of the commercial network since 2023



BoDs

SUSTAINABILITY

COMMITTEE ¹

ESG

COMMITTEE

TRANSITION &

SUSTAINABILITY UNIT

ESG STRATEGY FUNCTION

ESG BUSINESS ADVISORY

FUNCTION

Note: 1. Established in April 2023; it is composed of 3 non-executive and independent board members (2 women, 1 man). Its activity was previously carried out by the Internal Control, Risk and Sustainability Committee now renamed the Internal Control and Risk Committee. 2. Operational since July 2024.

ESG Sustainability Ambitions

Included in our 2023-2026 Strategic Plan



- Supporting our clients in their transition path through advisory and commercial offering, consistently with our Net Zero Strategy¹
- Strengthening the management of Climate-related & Environmental Risk
- Maintaining our own carbon emissions neutrality²



- Further enhancing our strategy for People, Generational change and Women empowerment
- Strengthening our leadership position as third sector lender
- Confirming as a **top Community bank** with strong **impact on our local communities** (school and education-driven)



- Supporting our Digital transformation with a strong Privacy & Cybersecurity management
 Short-term and Long-term incentive plans for managers & employees confirmed aligned with ESG targets
- Further enhancement of ESG risk measurement framework, in coherence with the evolution of external regulation and risks materiality



Notes: 1. Targets NZBA defined in Q3 '24 for 5 priority sectors. 2. Including offsetting through carbon credits.

ESG Sustainability Strategy

Our track record

(1/2)

2018 - 2020

- Internal Control and Risk Committee¹ in charge of overseeing ESG sustainability topics
- Energy Manager & Mobility Manager appointed
- Released the rules for the environmental policy, the Workplace health and safety guidelines and the Guidelines on the integration of sustainable risks in the provision of investment services
- 100% of electricity consumption from certified renewable sources
- Extraordinary measures for local communities and social projects in response to Covid-19 pandemic
- First ESG lending product (Plafond for ESG investments)
- ISO 45001 Occupational Health and Safety, ISO 50001 Energy and ISO 14001 Environmental certifications obtained







2021 - 2022

2021

- Activation of the first "ESG Action Plan" to fully integrate ESG into our operating model
- ESG targets integrated within ST & LT incentive plans for CEO & Top Management
- Green, Social and Sustainability Bonds Framework published, and first bond (social) issued under the framework
- Integration of lending policies and Risk Management
 with ESG factors started
- Enlarged ESG products offering and integration of ESG risk in Advisory and Wealth Management
- 2021-2024 Strategic Plan: ESG as key foundation stone

United Nations

Global Compact

 Banco BPM joined the UNGC and became a supporter of the TCFD



2022

- First ECB Climate Stress test performed
- Fundraising and other support measures for people from Ukraine, in cooperation with Caritas
- Update of the Code of Ethics
- 2022 CNFS wins "Oscar di Bilancio"
- Banco BPM **#1 Green bond issuer** among Italian banks

2023 - 2024

2023

- Banco BPM joins the NZBA and identifies 5 priority sectors
 identification (Oil & Gas, Power generation, Cement, Automotive
 and Coal) in March
- New Sustainability Committee established at Board level in April
- New ESG Action Plan reshaped in Q3
- Fundraising and other support measures for people from Emilia Romagna
- NEW GS&S Bonds Framework aligned with Taxonomy published in November
- Banco BPM **#2 Green bond issuer** among Italian banks in 2023
- Banco Bpm wins in 2023 the prestigious Award for
 Impact Reporting by Environmental Finance
- 2023-2026 Strategic Plan: Sustainability strategy
 ambitions fully integrated

Jan-Sept. 2024

- New "Transition & Sustainability" unit officially started in July 2024, directly reporting to the Co-General Manager - CFO
- NZBA: targets approved and released in terms of carbon intensity reduction by 2030 for 5 priority sectors





Environmental Finance

IMPACT

Awards 2023

Award for impact

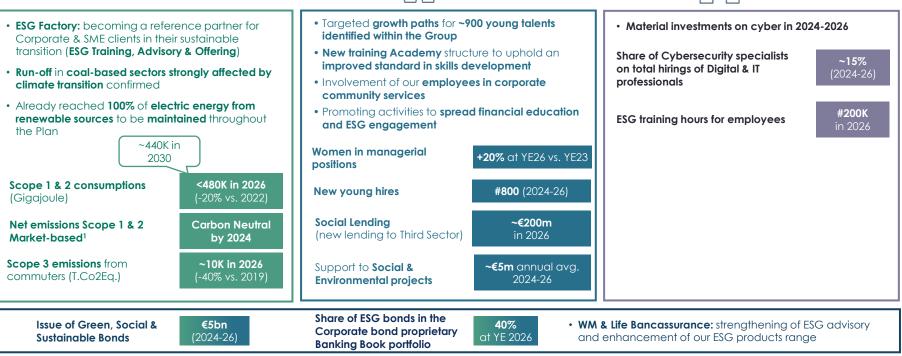
reporting (issuer)

Winner

ESG Sustainability <u>Strategy</u>

Key initiatives and targets of our 2023-2026 Strategic Plan







G

Focus on **Environmental Strategy**

ESG Factory as key driver of our ESG & Net-Zero business strategy





Focus on **Environmental Strategy**

Growing offering of "Green" loan products

NEW PRODUCTS DEVELOPED IN 2023 Financing energy **Green Taxonomy** Loans with Green Loans with SACE **Green Residential** production and Loan **Transition Target Green Guarantee** Mortagaes 1 efficiency Mortgages related to the Loan aimed at supporting Specific financial solutions Check of the purpose with Loan that enables clients' investments to purchase of properties in classes to support SMEs for support from SACE (or companies to implement A. B and C or renovated for increase the alignment of investment projects in their "low carbon" independently if activated their economic activities with energy efficiency investment plans, in line with "in convenzione") eneray production plants 1.1 EU Taxonomy criteria from renewable sources EU environmental objectives Mortgages with green factor¹: a Public augrantee from Subject to a due diligence of clause that allows for a 10 bps SACE after verification of Financial solutions to Lт Summary report by the the "green" project by an saving on the contracted rate support companies in the client regarding the green the requirements 1.1 independent third party with and that can be activated process towards an project for which the Lт throughout the life of the loan expertise on ESG issues in efficient, sustainable and financing is requested, with 1.1 order to assess the renewable energy model provided that: an objective that can be correspondence with the a reduction in consumption of 1.1 traced to one of those regulatory principles set forth at least 30% is achieved or included in the EU Taxonomy We offer also Leasing for 1.1 in the EU Taxonomy the energy rating of the home **RES** plants in partnership 1.1 is improved by two classes with Alba Leasing 1.1 "You Giovani Green Mortagae" with the guarantee "Fondo Prima Casa" intended for customers under 36 of age **ENTERPRISES AND CORPORATE CLIENTS** HOUSEHOLDS We offer also a Green Consumer Finance product in partnership with Agos



(2/3)

Focus on **Environmental Strategy**

NZBA: targets approved for our 5 priority sectors





TARGETS APPROVED IN TERMS OF CARBON INTENSITY REDUCTION¹ BY 2030 FOR 5 PRIORITY SECTORS



Representing ~75% of the overall financed emissions of the high-intensity emission sectors identified by NZBA

		2030	TARGETS	
	Emission Intensity			
Sector	Sector Metric		% CHANGE BY 2030	
AUTOMOTIVE ² (Scope 1, 2 & 3)	Million tons of CO ₂ e per billion passenger-kilometers travelled by vehicles sold	0.45	-48%	
CEMENT (Scope 1 & 2)	Tons of CO ₂ e per ton of cement products	0.50	-23%	
COAL	RUN OFF OF THE EXPOSURE BY	2026	-100%	
OIL & GAS (Scope 1, 2 & 3)	Grams of CO2e per megajoule of oil product/natural gas produced or distributed	60.7	-14%	
POWER GENERATION (Scope 1 & 2)	Tons of CO ₂ e per megawatt-hour of energy produced	0.17	-56%	

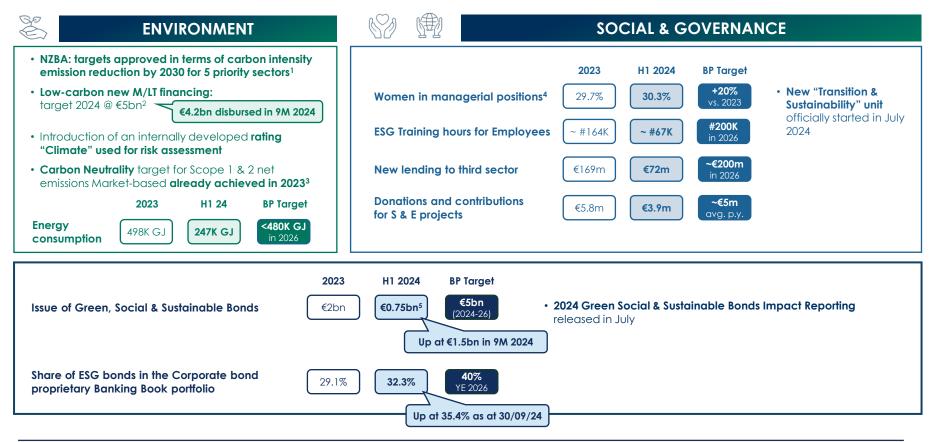
METHODOLOGY APPLIED

- Physical Weighted Average Carbon Intensity at sectoral level \rightarrow single debtor emission out of typical sectoral output weighted by drawn amount
- Projections based on top standard scenarios (International Energy Agency)

N.B. Targets set for 2030 could be updated due to i) the evolution in the methodology for emissions quantification purposes, ii) any updates requested by NZBA, iii) material changes in projections elaborated by International Energy Agency and iv) new guidelines on such a matter



Key recent ESG Achievements





Notes: 1. Oil & Gas, Power generation, Cement, Automotive and Coal. See slide 11 for details. 2. New lending to households, corporate and enterprises with maturity > 18 months. Including green lending products (finalized loans) and ordinary loans granted to specific sectors that are classified "green" or with a low exposure to climate-related risk drivers. 3. Including offsetting through carbon credits. 4. Share on total managerial positions. 5. Additional €750m Social Senior NP bond issued on 2 Sept. 2024

Focus on Green, Social & Sustainability Bonds

FUNDING: €6.05bn Social & Green bonds issued since 2021

SOCIAL & GREEN BONDS ISSUED UNDER THE GS&S BONDS FRAMEWORK @ €5.75BN



USE OF PROCEEDS:

- Social Bond: refinance existing Eligible Social Loans as defined in the GS&S Bonds Framework (such as SME loans guaranteed by the State granted in response to the Covid-19 pandemic and loans granted to SMEs in low GDP areas)
- Green Covered bond: refinance a portfolio of green mortgages granted to households for the purchase of houses which belong to the top 15% energy efficient buildings in Italy
- Green SNP & Pref. bonds: refinance existing Eligible Green Laans as defined in the GS&S Bonds Framework (such as green residential mortgages and loans for renewable energy)

Banco BPM Green bond issuer among Italian banks #1 in 2022 and #2 in 2023

NEW GS&S BONDS FRAMEWORK ALIGNED WITH TAXONOMY RELEASED IN NOV. 2023

 The new Framework, that updates the inaugural July 2021 Framework, is aligned with best market practices¹, cover a broader range of activities and include EU taxonomy alignment for some eligible assets²

Avard for impact reporting (issuer)

#3 GREEN, SOCIAL AND SUSTAINABILITY BOND REPORTS RELEASED SINCE 2022

See Appendix 3 for details on our Green, Social and Sustainability Bonds Framework



Note: 1. ICMA's Green Bond Principles (June 2021 with June 2022 appendix), ICMA's Social Bond Principles (June 2023), ICMA's Sustainability Bond Guidelines (June 2021) and the EU Green Taxonomy. 2. European taxonomy alignment covers Real Estate activities, Renewable Energy and Manufacture of organic basic chemicals.

INVESTMENTS: Increase in ESG Corporate bonds

ESG CORPORATE BONDS IN THE PROPRIETARY PORTFOLIO



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ESG Sustainability Highlights

Corporate Bodies and Key Policies



Composition of the main Corporate Bodies

DIRECTORS DIVIDED BY AREA OF EXPERTISE # **COMPOSITION OF THE BOD: 15 MEMBERS** ESG/social and environmental sustainability 10 Financial and/or banking markets 15 Banking and financial activities and products 13 Non-Independent 13% Men 60% Includina Domestic and international economic & financial system, trends 15 (2) the CEO (9) and prospects of banking, financial and insurance sectors Internal control systems and other operational mechanisms 11 **Risk management** 13 Accounting and financial reporting 15 Guidance and strategic planning 14 Women 40% 87% Information technology 5 Independent (6) Regulation in the banking, financial and insurance sector 15 (pursuant to Art. 20.1.6 of (13) the Articles of Organisational and corporate governance structures 15 Associations¹) Human resources and remuneration systems and policies 9

Composition of the 5 Board Sub-Committees

oard Sub- ommittees	Internal Control and Risk	Remuneration	Appointments	Related Parties	Sustainability	
No. of Directors	5	3	3	3	3	ESTABLISHED IN APRIL 2023
o/w Non-executive	5	3	3	3	3	Its activity was previously carried
o/w Independent ¹	5	2	3	3	3	out by the Internal Control, Risk and Sustainability Committee
o/w Women	1	1	2	2	2	now renamed the Internal Control
o/w Men	4	2	1	1	1	and Risk Committee



Note: **1.** Takes into account both the Art. 148, par. 3, of T.U.F. and the recommendation of the Borsa Italiana Corporate Governance Code. For further details see the Banco BPM's Corporate Governance Report: https://gruppo.bancobpm.it/corporate-governance/relazioni-sul-governa-societario/

Key Policies and Business Conduct data

OUR POLICIES

GOVERNANCE AND BUSINESS CONDUCT

(All documents published on Banco BPM's website)

- 1. Articles of Association
- 2. Code of ethics
- Organisational, management and control model pursuant to Italian legislative decree 231/01
- 4. Code of Corporate Governance and Reports on Corporate Governance and Ownership structure
- 5. Anti-corruption regulation
- 6. Anti-money laundering regulation
- 7. Regulation and procedures governing related party transactions
- 8. Regulation on Internal Dealing
- 9. Regulation on the management of Inside Information
- 10. Remuneration Policy
- 11. Shareholder-Director Engagement Policy
- 12. Regulation on tax management
- 13. Whistleblowing Statement



ENVIRONMENT, HEALTH & SAFETY and HUMAN RIGHTS

(All documents published on Banco BPM's website)

- 1. Guidelines regarding the management of environmental and energy issues and the fight against climate change
- 2. Guidelines on workplace health and safety
- 3. Guidelines on respecting and safeguarding human rights

BUSINESS

- 1. Lending policies integrated with ESG factors ¹
- 2. Guidelines on operations in the sector of weapon materials and systems (published on Banco BPM's website)
- 3. Guidelines on the integration of sustainability risks in the provision of investment services (published on Banco BPM's website)
- 4. Green Social & Sustainability Bonds Framework (published on Banco BPM's website)

PRIVACY, DATA GOVERNANCE, IT & BUSINESS CONTINUITY

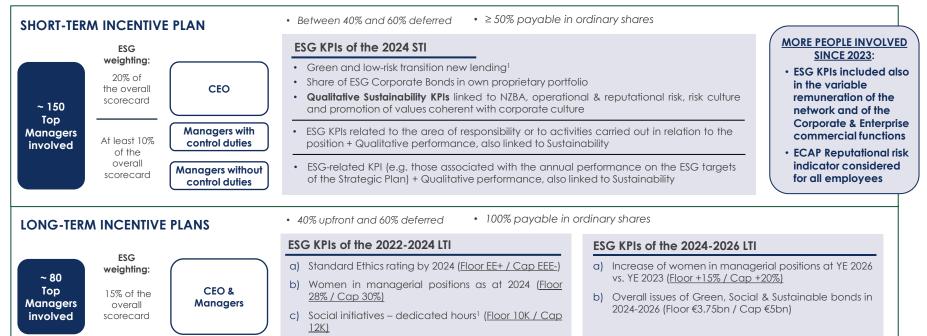
- 1. Cybersecurity and Privacy Statement (published on Banco BPM's website)
- 2. Regulation on information security in line with PSD2²
- 3. Regulations on ICT Risk and Security in line with Bol Circular No. 285²
- 4. Regulations on privacy, processing and protection of personal data²
- 5. Business continuity plan and related regulations²
- 6. Guidelines on IT incident management²
- 7. Methodological manuals³
- Process standards on: business impact analysis and cyber risk management; IT fraud prevention and management; security incident management and data breach; management of digital certificates ²



Notes: 1. As described in our 2023 CNFS, on page 79. 2. As described in our 2023 CNFS, on page 109. 3. On cyber risk analysis; for assessing the gravity of a personal data breach; for cloud security; on security of networks, e-mail, suppliers and services of payment.

Remuneration Policy

ESG Targets included in STI and LTI plans



• Variable Remuneration limit of 2:1 for the ratio between the variable and fixed component of the remuneration for selected positions (incl. CEO)

ESG QUANTITATIVE TARGETS CONISTENT WITH STRATEGIC PLAN AND MONITORED AT RAF LEVEL



Source: 2024 Policy-on-remuneration report and payouts awarded of Banco BPM Group's staff, available at the following link: https://gruppo.bancobpm.it/en/corporate-governance/remuneration-policy/ Notes: 1. Also denominated Low-carbon new M/LT financing. 2. Over the period.

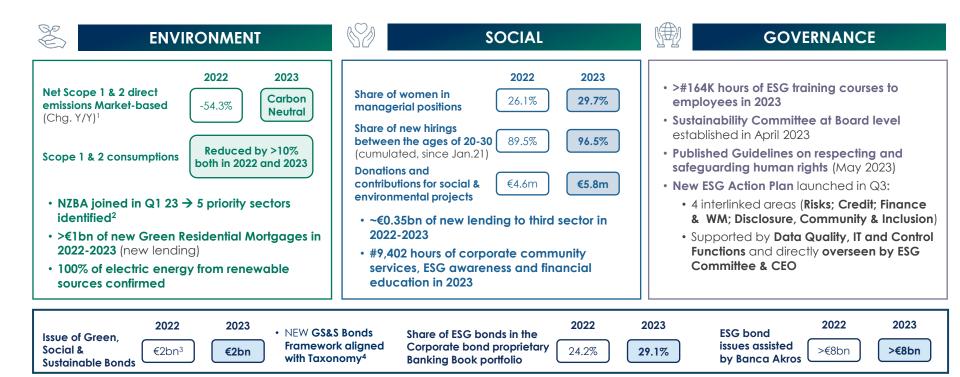
Appendix 1

2023 Key ESG Results:

- Clients & Business
- Risks & Credit
- Own Environmental Impact
- People
- Community



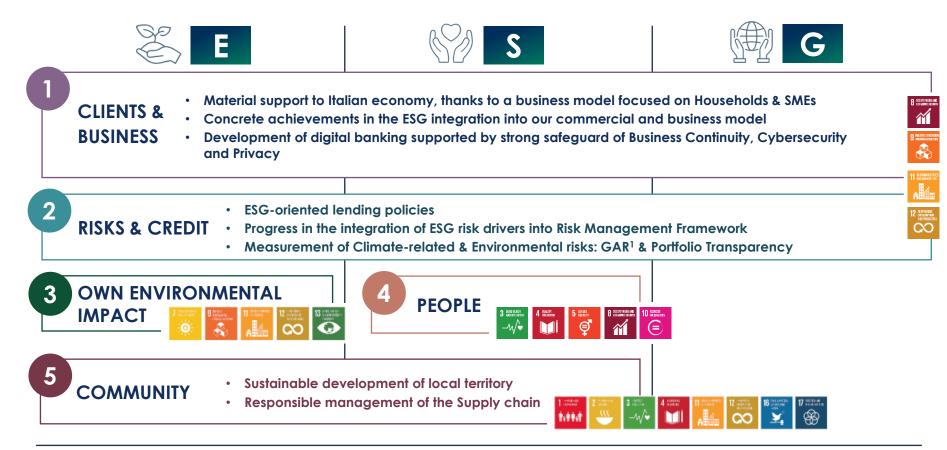
Summary of the key ESG achievements in 2023





Notes: 1. Including offsetting through carbon credits. 2. Oil & Gas, Power generation, Cement, Automotive and Coal. 3. Include one Private Placement for €300m, issued not under the GS&S bonds framework. 4. Published in November 2023, with the following Taxonomy-aligned sectors: Energy, Construction and Real Estate activities and Manufacture of basic chemicals

Our ESG focus areas



Material support to Italian economy thanks to a business model focused on Households & SMEs

Client base as at 31/12/2023 Performing customer loans as at 31/12/2023 (GBV) 3.8m clients, with the core Other (Public Sector, No-Profit, etc.) >€800m to No-Profit 4% segments represented by: Financials² GACS Senior Notes oraanisations 12% • ~3.3m Households¹ (o/w: ~50%) women) Households €104bn ~350K Professionals, Small Businesses, >90% 27% SMEs and Corporates (o/w: ~35K residential mortgages Non-profit organisations active in the third sector) €19.4bn New Lending **Breakdown of**

SECTORS GBV, €bn Agriculture, forestry and fishing 1.6 Mining and quarrying 0.2 19.8 Manufacturing Electricity, gas, steam and air conditioning supply 1.4 0.8 Water supply 3.1 Construction of Buildings Civil engineering and specialised constructions 1.7 8.5 Wholesale and retail trade 2.1 Transport and storage Accommodation and food services 2.1 Real estate activities 4.4 8.9 Other sectors

72%

North

1%

Non-Financial

Companies ³

56%

Geographic breakdown⁴

5.4%

South &

Islands

1.8%

RoW

21.1%

Center

to Italian economy in 2023

performing loans to NFCs by sector Stock as at 31/12/2023 (GBV)⁵

8 ECCENTIVEDKAND ECONOMIC SECONTH		12 EFFICIENE CONSUMPTION COO



Managerial data.

Notes: 1. Including individuals with VAT number, 2. Including REPOs with CC&G, 3. Including family businesses, 4. Geographic breakdown excludes GACS senior notes. 5. Sourced from FY 2023 Pillar III Report, where NFCs exclude family businesses.

Concrete achievements in the ESG integration into our commercial and business model: Credit & Wealth Management

CREDIT	86	GREEN & LOW TRANSITION RISK NEW LENDING TO CORPORATE & ENTERPRISES ¹ >€1BN NEW GREEN RESIDENTIAL MORTGAGES IN 2022-2023	 Representing >54% of total new lending to corporate & enterprises in 2023¹ - 0/w €480m in 2023 	 ADVISORY & TRAINING FOR OUR CORPORATE & ENTERPRISE CLIENTS: Further developed our ESG questionnaire (see slide 26 for more details) ≥1,300 ESG training hours, involving ~1,000 entrepreneurs in 2023
	62	~€0.35BN NEW LENDING TO THIRD SECTOR IN 2022-2023	€169m in 2023 OTHER MAIN FINANCIAL INCLUSION INITIATIVES	 Financial support to clients in areas affected by disaster events & to women victims of violence² Financial solutions for young people & students³ Subsidized finance: SACE Supportialia Guarantee, for companies affected by the war in Ukraine
WEALTH MANAGEMENT		€23.2BN STOCK OF AUM THIRD PARTY PRODUCTS CLASSIFIED AS ART. 8 & 9 OF THE SFDR ⁴	 INVESTMENT SERVICES: Collection of <u>client's Sustai</u> In-house <u>ESG Due Diligence</u> Proprietary <u>ESG Product Cl</u> 	e of products manufacturers assification Model
8 HITTANIA 11 HERBANA 11 HERBANA 12 HITANIA 12 HITANIA 13 HITANIA 14 HITANIA 14 HITANIA 15 HITANIA 14 HITANIA 15 HITANIA 16 HITANIA 17 HITANIA 18 HITANIA 19 HITANIA 19 HITANIA 11 HIT		Representing 37.5% of total AUM as at YE 2023 ⁴	characteristic of product	between <u>client's sustainability preferences</u> and <u>ESG</u> <u>metrics in the information report</u> for clients (to be Managerial figures



Notes: 1. New lending to corporate and enterprises belonging to green/low transition risk sectors and green lending products to corporate and enterprise segments. 2. E.g. suspension of mortgage and loan repayments. 3. Mortgages for people <36 years (with subsidized rates, zero inquiry and installment collection fees) and loans for deserving students in financial difficulties, both assisted by Consap Guarantee. 4. Products managed by asset managers with whom Banco BPM has collaborative relationships; the definition of instruments with sustainability and risk management features risks is given by the asset managers themselves

Concrete achievements in the ESG integration into our commercial and business model: Finance & CIB

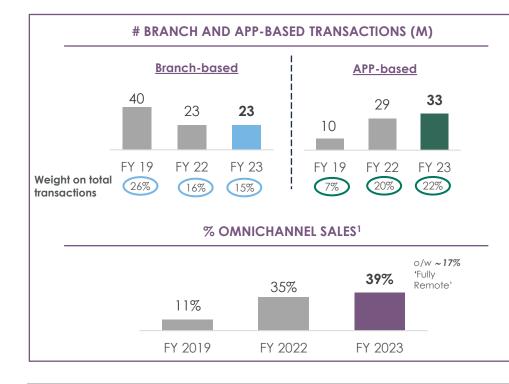




Notes: 1. In 2022 include €300m Private Placement, issued out of the Green Social and Sustainable Bonds Framework. 2. Classification based on information provided by Bloomberg → (~90% of ESG corporate bonds aligned with ICMA principles). 3. Sustainability-linked bond, Sustainability bond, Green bond e Social bond.

Successfully continuing our digitalization path

DIGITAL BANKING KPI & INITIATIVES



INITIATIVES:

- Increase of products and services available for remote selling/signature (e.g. POS; main SME lending products)
- Digital Identity adoption: >#1.3 m clients
- Digital branch empowerment on commercial activities (accounting for > 50% of total remote sales in Q4 2023)
- Evolution of virtual assistance, impacting further inbound optimization and enabling new commercial proposition
- Launch of innovative in-App Video-collaboration
- Deployment of new omnichannel Marketing Automation platform



Notes: 1. Omnichannel Sales: significantly digital channels-contributed branch sales (e.g., on-line price quotation and product selection/request) and Remote Sales (Self or Remotely-assisted full digital Sales); Fully Remote sales = Self, Webank, Remote and Digital Branch

Cybersecurity and Privacy

	DATA GOVERNANCE & CYBERSECURITY	PRIVACY
GOVERNANCE	 The Chief Innovation Officer (CIO)¹, directly reporting to CEO: is responsible for Information Technology & Data Governance e IT Security sits in key managerial committees (Risk, Coordination System of Internal Controls, Crisis, Investment, New Products and Markets) through the Security Operation Center, ensures the intake and triage of cybersecurity alerts 	 The Data Protection Officer (Head of Compliance Department) reports directly to the CEO and: has direct access to corporate bodies is supported by a dedicated organisational unit evaluates new products and services
	OTHER KEY FUNCTIONS INVOL The Audit department, which makes the Annual Rep The CRO area, through the ICT & Security Risk Function² and the mo 	port on Information Security
KEY POLICIES & GUIDELINES	1. Regulation on information security 3. Business continuity plan and related 2. Regulations on ICT Risk and Security 4. Guidelines on IT incident management	 Regulations on privacy, processing and protection of personal data
EDUCATION	14,360 training hours dedicated to cybersecurity in 2023 #2.3m of customers reached by our cybersecurity education pills in 2023	4,790 training hours dedicated to privacy in 2023
 PARTNERSHIPS: CERTFin³ OF2CEN⁴ EU Payment Council⁵ 	 Preservation service Information system compliant with EU & IT mandatory standards, but also with key external Information system per compliant with external 	assessed on a regular basis, in line with the NIST Fork Frodically audited by the Audit department (including riodically audited by the Audit department (including rs), via on-site audits conducted by senior ICT auditors



2 Progress in ESG-oriented lending policies

ESG-oriented lending policies since 2022

1. EVALUATION OF ESG AND CLIMATE CHANGE RISK DRIVERS (ESG ANALYSIS) INTEGRATED WITHIN LENDING POLICIES BY MEANS OF:

- ESG Questionnaire → quali-quantitative diagnostic tool (differentiated on the basis of the size of the company) aimed at evaluating the ESG profile of a debtor
- Transition risk analysis: based on the sector of the debtor
- Physical risk analysis base on the geolocation of productive assets and collaterals

THE RESULTING ESG SCORE IS CONSIDERED WITHIN THE OVERALL CREDIT POLICY STRATEGY

- 2. SPECIFIC CREDIT STRATEGIES FOR NZBA PRIORITY SECTORS¹
- 3. RUN-OFF FOR COAL-RELATED SECTORS STRONGLY AFFECTED BY CLIMATE TRANSITION
- 4. SPECIFIC APPROACH FOR CONSTRUCTION AND REAL ESTATE SECTORS TO EVALUATE THE ENVIRONMENTAL SUSTAINABILITY OF A SPECIFIC ASSETS (e.g. considering the energy efficiency class of the asset)
- 5. TRANSITION-FINALISED TRANSACTIONS, FOR SUPPORTING SPECIFIC INVESTMENTS

KEY ELEMENTS OF THE ESG QUESTIONNAIRE

- ✓ Collection of quantitative ESG data of the company
- ✓ Assessment of sustainability elements that can contribute to mitigate the ESG risks, leveraging on questions about:
 - the <u>Transition path</u> of the client (e.g. emission reduction plans & targets)
 - the presence of mitigating factors for <u>Physical risk</u> (presence of a business continuity plan and/or of insurance policies)
 - specific <u>Social and Governance</u> <u>aspects</u> (existence of any pending litigations and/or litigations with negative outcomes concerning "S" & "G" matters)



FURTHER UPGRADE EXPECTED IN 2024

ESG Analysis to be integrated into the Financial Sustainability Assessment

(evaluation of the ability to financially support the investments for decarbonization and use of a tool for assessing prospective KRIs)



Progress in the integration of ESG into Risk Management

RISK IDENTIFICATION Climate-related & Environmental risks TRANSITION RISK IMPACTS IDENTIFIED: Legislative, TIME HORIZONS IDENTIFIED: Technological, Market-related and Reputational Governance & Social sustainability risk¹ Short Term: up to 1Y • PHYSICAL RISK IMPACTS IDENTIFIED: Mid Term: up to 3-5Y Acute and Chronic and related sub-risks Long Term >5Y IDENTIFIED IMPACTS ON BUSINESS MODEL, COMPETITIVE FRAMEWORK, TARGETS & STRATEGY Other risks Risk Appetite Framework ICLAAP **Credit risk** "C&E" risk scoring calculated for Credit Climate scenarios identified Integration of ESG risks within RAF since Climate-related risk potential Risk purposes, considering: sectorial and sensitivity analysis 2021 impacts are also evaluated in already included in ICAAP information, geographic data and • 2023 RAF: further strengthening by the Market, Operational and and ILAAP frameworks additional info provided by clients introducing new specific ESG KPIs, Liquidity risk frameworks Integration of Climate risks in the main focused on the Group's energy The comprehensive process of processes of credit risk quantification Inclusion of ESG risks also in the integrating climate-related consumption and aender equality in (IFRS 9 and ICAAP): Reputational², Strategic, Real risk drivers into capital & top roles Estate and Equity risk liquidity adequacy - PD & LGD stressed with Transition risk • ESG KPIs differentiated into Strategic, frameworks and LGD with Physical risk as well

Early Warnina Manaaerial and indicators, aimed at overseeina the overall governance and control of the main ESG risk drivers



assessments has been further tiahtened and completed in 2023

- Definition of a framework aimed at including climate risks in internal ratings for managerial purposes

New ICT & Security Risk Function created in July 2023 within the Enterprise Risk Management Area



Notes: 1. Capacity to steer effectively the planning, management and reporting of these issues, fully integrating the components related to the social and governance spheres within our business operations. 2. The Risk function is a permanent member of the New Products and Markets Committee and provide 27 ex-ante technical opinions on new products submitted to the Committee, assessing the reputational risk profile as well.

2 GAR & Portfolio Transparency

GREEN ASSET RATIO

- First disclosure of GAR on economic activities for Climate change Mitigation & Adaptation (considering only non-financial corporates with sustainability reporting as per NFRD, financial corporates, households mortgages, local governments, RE collateral obtained by repossession)
- Coverage of total assets = 70.8%
- Total environmentally sustainable assets as at 31/12/2023:
 - €2.7bn based on the Turnover KPI of the debtor
 - €3.0bn based on the Capex KPI of the debtor

website:

2.02% GAR Turnover-based **2.28%** GAR Capex-based

For detailed information on GAR, please

refer to documentation published on BBPM

https://gruppo.bancobpm.it/download/te

mplates-related-to-article-8-eu-taxonomy/

PORTFOLIO TRANSPARENCY¹

 The materiality of our credit portfolio exposure to Climate-related & Environmental risks was constantly monitored during 2023 leveraging on a strengthened and consolidated methodology

KEY FIGURES

TRANSITION RISK

(Loans to NFCs)

- Exposure to sectors with **High and Very High transition risk: 18.4%**
 - Lower than the level of 19.1% for the Italian system²

Exposure to coal-related sectors strongly affected by climate transition **reduced by 93% Y/Y, to €1.8m at YE 2023**

PHYSICAL RISKS

(Collateral values underlying exposures towards Households and NFCs)

- Exposure to sectors with **High and Very High Acute physical risk: 12.4%**
- Exposure to sectors with **High and Very High Chronic physical risk: 0.2%**

The low exposure to physical risks is driven by the geographical footprint of our credit portfolios, mainly located in the North of Italy

ENVIROMENTAL RISKS (Loans to NFCs)

- The identified risk drivers are **consistent with the EU taxonomy** (biodiversity loss, circular economy, use of water resources and pollution)
- The BBPM exposure to environmental risks is limited, with **biodiversity loss** and **circular economy** being the drivers to which BBPM is potentially more exposed



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3 Keep on reducing our own impact

						KEY FIGURES				
Energy consumption (GJ in '000)	2021	2022	2023	% Chg. vs. 2021	% Chg. vs. 2022	100%	Avoide			CARBON
Of natural gas, diesel oil and gasoline ¹	176.2	148.6	129.0	-26.8%	-13.2%	Consumptions of	emissio			NEUTRALITY
Of electric energy	393.2	355.6	320.7	-18.4%	-9.8%	electric energy from				For Net Scope 1 an
o/w: from renewable sources	100%	100%	100%			renewable sources since 2020	thanks t	Co2 eq. in 20 o electric er	nergy	Scope 2 emissions
Other ²	67.6	58.3	48.7	-28.0%	-16.5%		from rer	newable sou	rces	
TOTAL	637.0	562.5	498.4	-21.8%	-11.4%					
						Scope 3 emissions		-1.5% -		(Tons/000 Co2 equivalent
GHG emissions (T Co2 Eq. in '000)	2021	2022	2023	% Chg. vs. 2021	% Chg. vs. 2022	from commuters,	13,4	12,9	13,2	Exclude Scope 3 emissions of the financed portfolio
Scope 1	12.3	11.5	10.6	-13.7%	-7.6%	paper purchased,		12,7	10,2	
Scope 2 Market- Based	3.9	3.4	2.9	-25.6%	-14.7%	personnel mobility and other	2021	2022	2023	
GROSS EMISSIONS	16.2	14.9	13.5	-16.6%	-9.2%		2021	2022	2020	
Carbon credits	-0.8	-8.0	-15.0	n.m.	87.5%	OTHER 2023 ACHIEVEMENT	TC.			

OTHER 2023 ACHIEVEMENTS:

- Maintenance of the ISO Environmental, Energy and Occupational Health and Safety certifications (ISO 14001, ISO 50001 and ISO 45001)
- Compensation Projects (Papua Nuova Guinea, Etiopia, Uganda, Brasile and India.) → compensating ~15,000 t. of CO2 eq.





TOTAL NET EMISSIONS

15.4

6.9

-100%

-100%

Notes: 1. Includes Consumption of natural gas for independent heating, Consumption of diesel oil for independent heating and Consumption of diesel oil and gasoline for the fleet of cars (personal + business use). 2. Includes Consumption from district heating systems and Consumption of natural gas for building heating systems.

Human Resources

Composition, gender diversity and focus on young hires

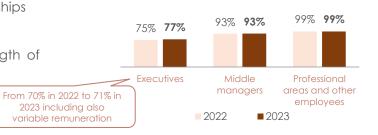
KEY FIGURES

GROUP EMPLOYEES	2021	2022	2023
Total employees	20,436	20,156	19,761
of which women	45.6%	46.1%	46.5%
of which men	54.5%	53.9%	53.6%
Employees on permanent contracts	19,957	19,643	19,367
of which women	45%	46%	46%
of which men	55%	54%	54%
Part-time employees	3,413	3,408	3,357
of which women	45%	93%	94%
of which men	55%	7%	6%

- 98% of employees with permanent contracts and 2% of employees on apprenticeships
- >49 years of average age
- ~23 years of average length of service



Average female-to-male base pay ratio by classification (excluding part-time)²







Notes: 1. 2021 and 2022 data exclude insurance companies, consolidated in H2 2022 (the share at YE 2022 including also the insurance companies is 26.0%). 2. Data excluding the CEO, in order to allow a better comparison with peer banks where the CEO is not an employee.

4 Training, Safety, Work-Life Balance and Wellbeing

TRAINING & PEOPLE DEVELOPMENT PROGRAMS

TRAINING HOURS	2021	2022	2023	% Chg. vs. 2021	% Chg. vs. 2022
Total training hours	1,019,725	1,101,976	1,118,180	9.7%	1.5%
o/w: ESG training hours	105,300	174,200	164,205	55.9%	-5.7%
Training hours per capita	50	55	57	14.0%	3.6%
of which women	51	56	58	13.7%	3.6%
of which men	49	53	55	12.2%	3.8%

KEY PROGRAMS

- ESG training for all employees, with a more specialized focus on resources involved in the workstreams of our ESG Action Plan: >164,000 hours
- Gender Program: a tailor-made paths of female empowerment: 278 women involved
- **Respect Project** valuing diversity, respect and recognition of individual differences for an inclusive working environment
- Disability management: 857 people involved

1

- Youth Program (train, engage and accompany young people in their first years of experience): 220 people involved
- Mentoring program: 150 young people involved
- Talent Program (skill strengthening for future new roles): involved 420 people



SAFETY MANAGEMENT

TRAINING IN HEALTH & SAFETY	2021	2022	2023
Total training hours	45,343	48,894	35,106
People involved	7,393	7,392	5,363
INJURIES	2021	2022	2023
In the workplace	34	28	53
In transit	147	162	149
Injury rate ¹ (frequency rate)	5.7	6.0	6.5
Severity rate ²	0.21	0.25	0.21

UNI ISO 45001:2018 CERTIFICATION FOR OCCUPATIONAL HEALTH AN

Since 2020

WORK-LIFE BALANCE AND WELLBEING

- 5,627 people in smart work
- >3,300 people in part-time
- 118 women involved in the "Welcome back mom" project

~63,000 people with coverage of medical expenses³

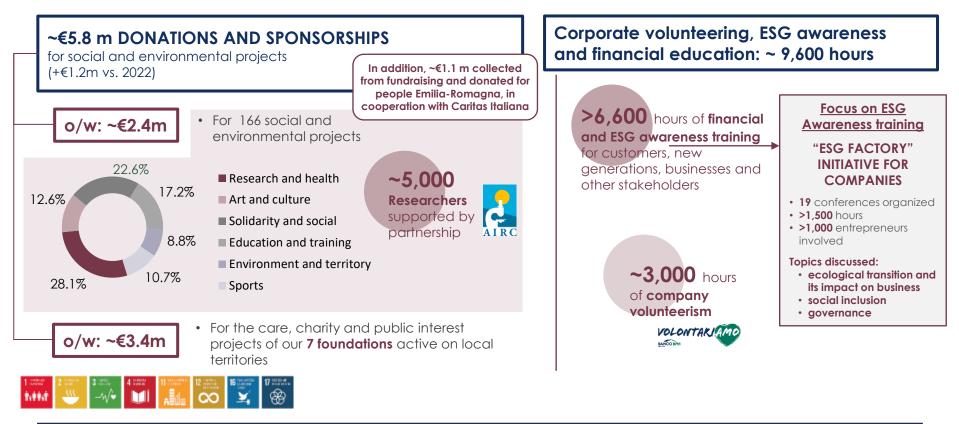
~24,400 supplementary pension arrangements with company contribution



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Notes: 1. Number of injuries/workable hours x 1,000,000. 2. Days lost due to injury/total workable hours x 1,000. 3. Including employees, those on redundancy and retired and their family members.

Our contribution to the sustainable development of local territory





5 Responsible management of the Supply chain



OUR APPROACH

- Supplier Register: a comprehensive repository of information but also a management, evaluation and monitoring application
- IT interface to manage:
 - supplier applications
 - selection
 - supplier registration
 - competitive biddings

1 - stoket 1 - s

ESG INTEGRATION

- Request of information about Quality, Environmental and Energy certifications¹ for a better screening of our suppliers
- All suppliers must **certify** that they:
 - know the Model of organization, management & control and the Code of Ethics of Banco BPM and assume conduct in accordance with these documents;
 - act in strict compliance with current **regulations on labor matters**, **provisions on social security**, **accident prevention and insurance**
 - operate in full compliance with current regulations on the **protection of** health and safety in the workplace, environmental protection, anti-money laundering and anti-corruption

ESG RATING FOR SUPPLIERS WAS OPERATIVE THROUGHOUT 2023 IN ORDER TO ANALYZE THEIR DEGREE OF SUSTAINABILITY

The rating is based on a questionnaire (developed in collaboration with Consorzio ABC) calibrated to the EU classification of the enterprise (micro/small/medium/large) and developed on the UNI ISO 26000:2010 guidelines for the Social Responsibility of Organizations

- 1,012 suppliers within perimeter of reference for ESG Rating
- >98% answers received
- 23% with rating ESG++ and 36% with rating ESG+++



Notes: 1. The main being: EMAS, ISO 14001, PEFC.

We do not have any relationship with suppliers who are involved in unlawful activities or that directly or indirectly violate human rights - the protection of which is a value expressed in our Code of Ethics. In fact, we use specific contractual standards that include clauses for the termination of the contract in case the supplier adopts policies that conflict with the regulations and internal policies of the Group.

Appendix 2

Details on Portfolio Transparency

- Transition Risk
- Physical Risk
- Environmental Risks

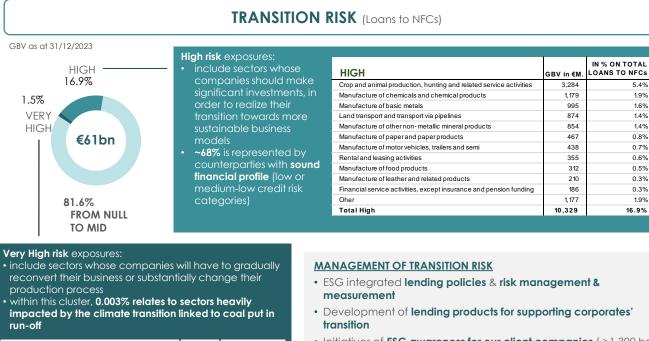


Portfolio transparency: Transition Risk

METHODOLOGY

- Micro-sectorial analysis (NACE) classification), aimed at providina an indication of the **transition risk** associated with the Industry of the counterparty
- For larger corporates or those operating in the sectors most impacted, the methodology involves also individual data collected from Non-financial reporting, ESG questionnaires (completed as part of the credit disbursement process) or based on estimates of GHG emissions sourced by qualified external infoproviders
- Construction and RE sectors assessed with an ad hoc methodology.
- Risk scoring from 0 "Very Low" to 4 "Verv Hiah"
- Exposure to sectors with High and Very High transition risk limited at 18.4%





GBV in €M.	IN % ON TOTAL LOANS TO NFCs
379	0.6%
269	0.4%
121	0.2%
145	0.2%
946	1.5%
	379 269 121 145

- Initiatives of ESG awareness for our client companies (>1,300 hours provided in 2023 with ~1,000 entrepreneurs involved)
- Signing of the NZBA (March 2023)



Managerial Data. This transition risk distribution analysis does not take into account either the component of turnover or investments considered already "eligible/aligned" with respect to the objectives of the taxonomy, nor the presence, within these shares of exposure, of loans aimed at support the transition. See the 2023 Consolidated Non-financial report for further information and details.

1.9%

1.6%

1.4%

1.4%

19%

Portfolio transparency: Physical Risk

METHODOLOGY

- The analysis is based on:
 - Mapping of the Italian territory according to exposure to the different risk events considered;
 - Geo-location of the property, through its address and positioning within the maps of risk;
 - Identification of a risk event score based on the exposure level of the property
 - Calculation of the synthetic physical risk exposure score of the property (from 0 "Very Low" to 4 "Very High") through aggregation
- Sources used: public data¹ and third-party proprietary data
- <u>The low exposure to physical risks is driven by the geographical</u> distribution of our credit portfolios, concentrated in the North of Italy

MANAGEMENT OF PHYSICAL RISK

- Physical risk assessment on collaterals and on counterparty operations included in the evaluation of credit risk
- ESG questionnaire integrated with questions regarding the presence of mitigating factors of physical risk (business continuity plan and/or insurance policies)





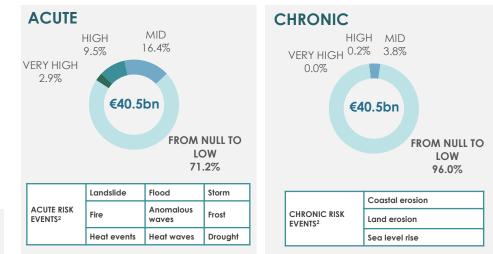
Managerial Data

Notes: 1. For example: Istituto Superiore per la Protezione e la Ricerca Ambientale (ISPRA), Copernicus, European Space Agency, European Soil Data Centre (ESDAC). 2. Risk events mapped by the EU Taxonomy.

See the 2023 Consolidated Non-financial report for further information and details.



GBV as at 31/12/2023



Regarding the analysis carried out on **physical risks for the productive assets of NFC clients**, a focus on the exposure towards counterparties operating in the sectors of agriculture, construction and tourism is provided in FY 2023 Consolidated Non-financial Report

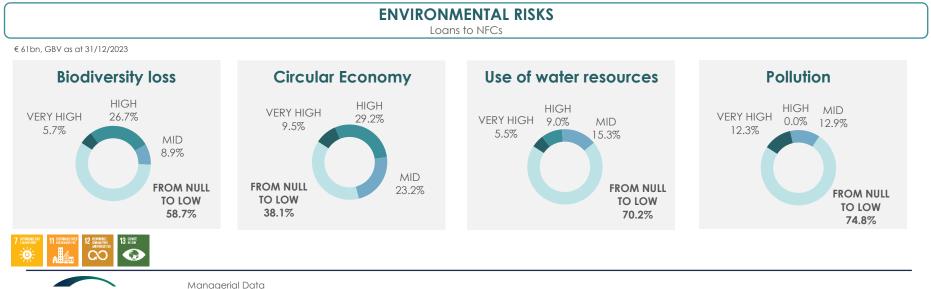
Portfolio transparency: Environmental Risks

METHODOLOGY

- Exercise aimed at measuring the exposure of our loan portfolio towards NFC clients with respect to environmental risks performed in 2023
- The variables of environmental risk considered are consistent with the EU taxonomy

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- The methodology is based on **a sectoral approach** aimed at providing an indication of the environmental risks associated with the industry of the counterparty
- When such risks are deemed relevant or when information is available, the methodology involves the use of public data on individual counterparties (e.g. certifications)



Appendix 3

Green, Social and Sustainability Bonds Framework



GS&S Bonds Framework: Detailed description (1/2)

- On 7th November 2023, Banco BPM published its NEW Green, Social & Sustainability Bond Framework and SPO provided by ISS ESG.
- The development of a Green, Social and Sustainability Bonds Framework is fully complementary with Banco BPM commitment and strategy to address climate change and to provide a positive social outcome in its business conduct.
- The Framework is an umbrella document that enables Banco BPM to issue Green Bonds, Social Bonds and Sustainability Bonds; either unsecured, such as Senior Unsecured Bonds, or secured instruments, such as Covered Bonds.
- The Framework has been developed according to the following latest market standards: ICMA's Green Bond Principles (June 2021 with June 2022 appendix), ICMA's Social Bond Principles (June 2023), ICMA's Sustainability Bond Guidelines (June 2021) and the EU Green Taxonomy.

Framework update

Banco BPM published its inaugural Green, Social & Sustainability Bond Framework in 2021. The aim of the 2023 update was to be aligned with best market practices, cover a broader range of its activities and include EU Green Taxonomy alignment for some eligible assets. New eligible loans categories have also been added:

New eligible Green Loans categories	New eligible Social Loans categories
Manufacture of organic basic chemicals	Sustainability-linked loans for SMEs
Green Guarantee	
Sustainable Agriculture	Residential Mortgages

Banco BPM is then one of the few issuers in Europe that can offer the (re)financing of Sustainability-linked loans for SMEs via its GSS Bond Framework.



External review ISS ESG

- ✓ The Framework has received an external verification by ISS ESG.
- ✓ The Framework is aligned with Green Bond Principles, Social Bond Principles and Sustainability Bond Guidelines.
- ✓ ISS ESG confirms that Banco BPM has the processes in place to assure that some assets are aligned with the Technical Screening Criteria of the EU Green Taxonomy.



FOR DETAILED INFORMATION ON THE NEW GREEN, SOCIAL AND SUSTAINABILITY BONDS FRAMEWORK PUBLISHED IN NOV. 2023, SEE OUR WEBSITE: HTTPS://GRUPPO.BANCOBPM.IT/EN/SUSTAINABILITY/GREEN-SOCIAL-SUSTAINABILITY-BONDS-FRAMEWORK/

GS&S Bonds Framework: Detailed description (2/2)

USE OF PROCEEDS	PROJECT EVALUATION	MANAGEMENT OF PROCEEDS ·······	REPORTING
 Eligible Green Loan Categories: Green Buildings, Renewable Energies, Manufacture of organic basic chemicals, Energy Efficiency, Pollution Prevention and Control, Sustainable Water Infrastructure, Low Carbon Transportation, Green Guarantee, Sustainable agriculture Eligible Social Loan Categories: Financing SMEs, Third and Public Sector, Healthcare, Sustainability- linked loans for SMEs, Residential Mortgages 	 An appointed Funding ESG Working Group is in charge of the reviewing, monitoring and updating of the Eligible Portfolios Its scope include the addition of new Eligible Categories and/or the alignment of the eligibility criteria with the latest best market practices, subject to obtaining an updated Second Party Opinion 	 Implementations on internal systems have been made to identify Eligible Loans The Funding ESG Working Group will manage the balance of the Eligible Portfolio with the net proceeds of the Green, Social and Sustainability Bonds issued under this framework on a portfolio approach 	 The allocation and impact reporting (the "Report") will be published annually by Banco BPM, on a portfolio approach basis until the Bond maturity Banco BPM will make its Reports available for investors on its website Green, Social and Sustainability Bond Reporting for year 2023 published in July 2024: https://aruppo.bancobpm.it/media/dm.uploads/ Green-Social-Sustainability.Bonds.Reporting.
	Bond Principle • Banco BPM w	eviewed and certified the alignment of thes, Social Bond Principles or Sustainable B rill mandate on annual basis an indepen- of the Eligible Portfolio with the Framewor	ond Guidelines dent auditor in order to verify the

published in the annual Report

1.....



Green, Social & Sustainability Bonds Framework: Use of Proceeds (1/2)

Eligible Green Loans categories		Eligibility Criteria		
		For assets aligned with the Substantial Contribution Criteria of the EU Taxonomy	For assets aligned with other green Eligibility Criteria	
Green Buildings	Residential	 Renovation of existing buildings (7.2) Acquisition and ownership of buildings (7.7) 	 Renovation of existing buildings Acquisition and ownership of buildings New construction 	
Green buildings	Commercial	 New construction (7.1) Renovation of existing buildings (7.2) Acquisition and ownership of buildings (7.7) 	 New construction or acquisition, or renovation and ownership of buildings 	
Renewable Energies		 Loans to finance the construction, acquisition, development, and maintenance of facilities generating and/or distributing energy from renewable sources such as: Solar energy (4.1); Wind energy (4.3); Hydro power (4.5): Bio energy (4.8) 	 Loans to finance the construction, acquisition, development, and maintenance of facilities generating and/or distributing energy from renewable sources (geothermal energy & electricity transmission and distribution infrastructure) 	
Manufacture of organic	basic chemicals	Manufacture of organic basic chemicals (3.14)	-	
	Assets aligned with other green Eligibility Criteria			
Energy Effici	• Loans to finance the development and distribution of and/or upgrades to equipment or technology such as smart grid, district cooling, energy storage for low carbon energy, LED lighting		r technology such as smart grid, district heating and	
Pollution Prevention	and Control	• Loans to finance the development, construction, maintenance or consulting and advisory of waste management activities		
Sustainable Water I	nfrastructure	• Loans to finance the development, construction and maintenance of water infrastructures that contribute to GHG emissions savings		
Low Carbon Tran	sportation	Loans financing public land transport and clean transportation loans such as: public transport, electric vehicles, sea and coastal or inland freight or passenger water transport, vessels for port operations		
Green Guard	antee	SACE's green guarantee with clear eligibility criteria		
Sustainable ag	riculture	Loans to finance sustainable agriculture projects		



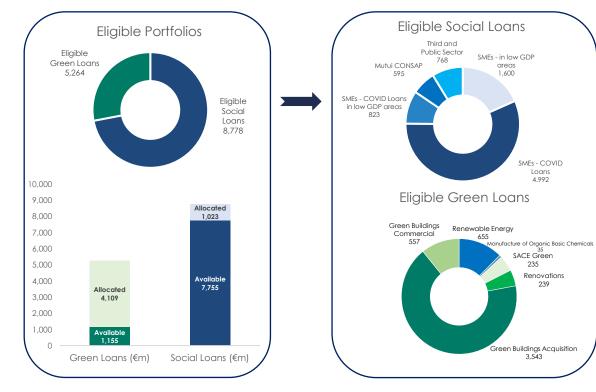
Green, Social & Sustainability Bonds Framework: Use of Proceeds (2/2)

Eligible Social Loans category	Eligibility Criteria	Target population
SMEs	 Loans to SMEs: located in Italian provinces with a GDP per capita below the national average under the government's Covid-19 borrower guarantee 	 Maintaining the jobs & creating new jobs for employees working in SMEs
Third and public sector	 Loans to the third sector & partly state-owned corporates to finance projects with a positive social impact (Education, Healthcare) People benefiting from positive so outcomes (including youth, elderly with disabilities) 	
Healthcare	 Loans to finance the construction/ development/ renovation of activities in the healthcare sector 	• Aiming to benefit all
Sustainability-Linked Loans	 Sustainability-Linked Loans to SMEs and Corporates with common guidelines 	 Aiming to benefit all (but focus on those working in SMEs)
Residential Mortgages	Residential Mortgages to disadvantaged people	 People with an ISEE under a certain threshold; People with age under 36 years; Lone parent; People who live in a social house; Married couples (at least two years of marriage) with one of them with age under 36 years.



Green, Social & Sustainability Bonds Framework: Eligible Portfolios

Data as at 30 June 2024, in € m



The total amount of eligible assets under the Green, Social & Sustainability Bonds Framework amounted to ~€14bn as of 30/06/24. of which:

- €5.3bn of Eligible Green Loans ۰
- €8.8bn of Eligible Social Loans ۰

Loans 4 992

235

3.543

Renovations

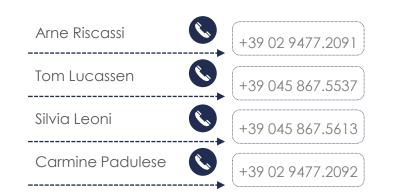
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With the 8 outstanding issuances proceeds are allocated to green and social assets for ~€5.1bn.





Contacts for Investors and Financial Analysts



Banco BPM

Registered Offices: Piazza Meda 4, I-20121 Milano, Italy Corporate Offices: Piazza Nogara 2, I-37121 Verona, Italy

investor.relations@bancobpm.it www.gruppo.bancobpm.it (IR section)

