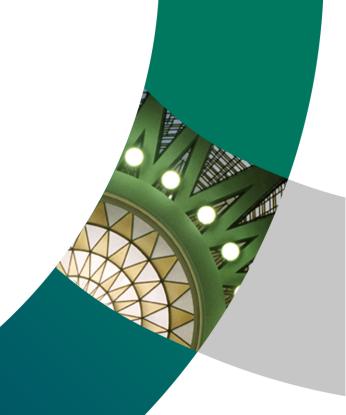


ESG Investor Presentation





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Sustainability at Banco BPM

Key Achievements and Strategy



Our path towards a sound sustainability strategy: the recent history

2018-2020

- Internal Control and Risk Committee¹ in charge of overseeing sustainability topics
- Energy Manager & Mobility Manager appointed
- Published the rules for the environmental policy, the Workplace health and safety guidelines and the Guidelines on the integration of sustainable risks in the provision of investment services
- 100% of electricity consumption from certified renewable sources
- Extraordinary measures for local communities and social projects in response to Covid-19 pandemic
- First ESG lending product (Plafond for ESG investments)
- ISO 45001 Occupational Health and Safety, ISO 50001 Energy and ISO 14001 Environmental certifications obtained









2021

- Activation of the first "ESG Action Plan" to fully integrate ESG into our operating model
- ESG targets integrated within ST & LT incentive plans for CEO & Top Management
- Green, Social and Sustainability Bonds Framework published, and first bond (social) issued under the framework
- Integration of lending policies and Risk Management with ESG factors started
- Enlarged ESG products offering and integration of ESG risk in Advisory and Wealth Management
- 2021-2024 Strategic Plan: **ESG** as key foundation stone
- Banco BPM joined the UNGC and became a supporter of the TCFD





2022-2023

- Sound progress in the ESG strategy and business integration with strong results in the main ESG KPIs
- First ECB Climate Stress test performed in 2022
- Fundraising and other support measures for people from Ukraine, in cooperation with Caritas in 2022 and for Emilia Romagna in 2023
- Update of the Code of Ethics in 2022
- 2022 CNFS wins "Oscar di Bilancio"
- In March 2023 Banco BPM 5 priority sectors identification:
 - o oil & gas
 - power generation
 - o cement ...
 - automotive
 - o coal
 - New Sustainability Committee established at Board level in April 2023

environment

programme

finance

initiative

- New ESG Action Plan reshaped and launched in Q3 2023
- NEW GS&S Bonds Framework aligned with Taxonomy published in Nov. 2023
- Banco BPM #1 Green bond issuer among Italian banks in 2022 and #2 in 2023
- Publication of the 2022 and 2023 Green Social & Sustainability Bonds Reports → Banco Bpm wins in 2023 the prestigious Award for Impact Reporting by Environmental Finance
- 2023-2026 Strategic Plan: Sustainability and ambitions full integration





Sustainability Governance and Accountability

INTEGRATED SUSTAINABILITY GOVERNANCE



ESG TARGETS INCLUDED IN SHORT & LONG-TERM INCENTIVE PLANS FOR CEO & TOP MANAGEMENT SINCE 2021

- Our remuneration policy is gender neutral
- Within this policy:
 - √ variable remuneration is correlated with strategic actions addressing environmental and human resource management issues → ESG Targets consistent with Strategic Plan and monitored at RAF level
 - ✓ ESG KPIs are included also in variable remuneration of the commercial network since 2023

NEW ESG ACTION PLAN

- ESG workgroups rationalized in 4 interlinked areas
- Supported by Data Quality, IT and Control Functions
- Directly overseen by ESG Committee & CEO

15 unit involved

>50 people involved

- 4 WORKSTREAMS
- Governance ESG (Risk Management)
- Credit
- Markets (Finance & WM)
- Disclosure, Community & Inclusion

STRATEGIC PLAN 2023-2026: SUSTAINABILITY AMBITIONS AND ESG-INITIATIVES & TARGETS FULLY EMBEDDED IN THE PILLARS



Strategic Plan 2023-2026: Sustainability ambitions and ESG initiatives & targets fully embedded in the pillars of the Plan







 Strenathening the management & monitoring of Climate-related & Environmental Risk





• Keep on reducing our own environmental impact





• Further enhancing our People strategy, Generational change and Women empowerment





• Confirming as a top Community bank with strong impact on our local communities (school and education-driven)



 Supporting our Digital transformation with a strong Privacy & Cybersecurity management

· Short-term and Long-term incentive plans for managers & employees confirmed alianed with ESG taraets

 Further enhancement of ESG risk **measurement** framework, in coherence with the evolution of external regulation and risks materiality

KEY

TARGETS

INITIATIVES

SUSTAINABILITY

AMBITIONS

Green & Low Transition risk new lending to Corporate & Enterprises²

>€10bn

· ESG Factory: becoming a reference partner for Corporate & Enterprise clients in their sustainable transition (ESG Training, Advisory & Offering)

 Run-off for coal-based sectors strongly affected by climate transition confirmed

Scope 1 & 2 consumptions (Gigajoule)

Net emissions Scope 1 & 2 Market-based³

Scope 3 emissions from commuters (T.Co2Eq.)

• Already 100% of electric energy from renewable sources maintained

hires

~10K in 2026 (-40% vs. 2019)

~440K in 2030

<480K in 2026

Carbon

Neutral by

2024

throughout the Plan

Women in managerial positions

New young

 Targeted growth paths for ~900 vouna talents

+20% at

YE26 vs.

#800

(2024-26)

 New training Academy structure to uphold a new standard in skills development

identified in the Group

Social Lendina (new lending to Third Sector)

Contributions to support Social & **Environmental** projects

services

average 2024-26 Involvement of our employees in corporate community

~€200m

~€5m

annual

 Promoting activities to spread financial education and ESG engagement

Share of hirinas of Cybersecurity specialists on total hirings of Digital &

employees

IT professionals ESG training hours for

#200K

· Material investments on cyber in 2024-

· Full deployment of New ESG Action Plan

Issue of Green, Social & **Sustainable Bonds**

€5bn

Share of ESG bonds in the ESG Corporate bond proprietary book

40% at YE 2026 WM & Life Bancassurance: strenathening of ESG advisory and enhancement of the ESG products range



ESG Factory: key driver of our ESG & Net-Zero business strategy

SUPPORTING OUR CORPORATE AND SME CLIENTS IN THEIR SUSTAINABLE TRANSITION PATH TROUGH:

1. ESG TRAINING

Increase skills and awareness on sustainability and "E" matters

- ESG training to our corporate & SME customers: workshops and educational initiatives for both clients and prospects → more than 2K ESG training hours to enterprises in the 2021-2023 period
- Increase the number of ESG-skilled Relationship Managers
- Provide clients with support for ESG selfassessment

2. ESG ADVISORY

Identification of needs and solutions

- Full rollout of our ESG diagnostic tool (ESG questionnaire) for ESG integration into credit policies, accompanying customers in their green transition journey → since 2023 the questionnaire is mandatory for Large Corporate and/or for counterparts operating in High/Very High Transition Risk sectors¹, in sectors considered as priority² and for those corporates with a Non-Financial Statement/ Sustainability report
- Gap analysis and ESG advisory for corporate & SME customers
- Partnerships with an ecosystem of ESG solutions providers

3. ESG OFFERING

Support for operating model sustainable transformation

- Sustainable finance: suite
 of sustainable products, including
 taxonomy-aligned solution aimed at financing
 specific initiatives
 - · Loans with SACE Green Guarantee
 - Loans with Sustainability Targets
 - Financing of Renewable Energy Sources
 - · Green-Transition loans
 - Green-Taxonomy aligned loans
- Physical risk assessment and offering of protection solutions

ESG FACTORY'S MILESTONES ARE ALSO SET TO DRIVE OUR NET-ZERO STRATEGY



NZBA target setting on:

- priority sectors² by Q3-2024
- all other sectors by 2026



Sustainability achievements: 2023 state-of-the-art



ENVIRONMENT



SOCIAL



GOVERNANCE

Net Scope 1 & 2 direct emissions Market-based (Cha. Y/Y)1

2022 2023 Carbon -54.3% Neutral

Scope 1 & 2 consumptions

Reduced by >10% both in 2022 and 2023

- NZBA ioined in Q1 23 → 5 priority sectors identified²
- · >€1bn of new Green Residential Mortagaes in **2022-2023** (new lending)
- 100% of electric energy from renewable sources confirmed

Share of women in managerial positions

Share of new hirings

26.1%

2022

29.7%

2023

96.5%

between the ages of 20-30 (cumulated, since Jan.21)

Donations and contributions for social & environmental projects

€4.6m

89.5%

€5.8m

- ~€0.35bn of new lending to third sector in 2022-2023
- #9.402 hours of corporate community services. ESG awareness and financial education in 2023

- >#164K hours of ESG training courses to employees in 2023
- Sustainability Committee at Board level established in April 2023
- Published Guidelines on respecting and safeguarding human rights (May 2023)
- New ESG Action Plan launched in Q3:
 - 4 interlinked greas (Risks: Credit: Finance) & WM; Disclosure, Community & Inclusion)
 - Supported by Data Quality, IT and Control Functions and directly overseen by ESG Committee & CEO

Issue of Green. Social & Sustainable Bonds 2022 €2bn3 2023 €2bn

 NEW GS&S Bonds Framework aligned with Taxonomy4

Share of ESG bonds in the Corporate bond proprietary book

2022

24.2%

2023 29.1%

ESG bond issues assisted by Banca Akros

2022 >€8bn 2023

>€8bn

RECOGNITION OF OUR EFFORTS

2022 CNFS wins "Oscar di Bilancio"

BBPM wins the Award for Impact Reporting by Environmental Finance

Sustainalytics ESG risk score from 22.4 (Mid-Risk) to 15.7 (Low-Risk) → among the top-rated Italian banks

Standard Ethics Ratina upgraded from EE to EE+



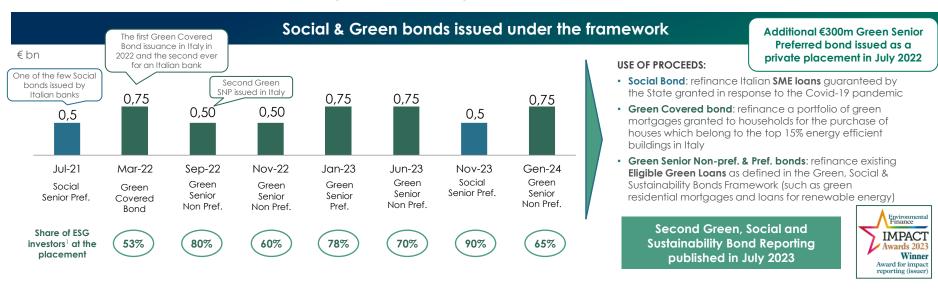
Banco BPM Green bond issuer among Italian banks #1 in 2022 and #2 in 2023

SIGNIFICANT ISSUANCE ACTIVITY OF GREEN & SOCIAL BONDS:

• €5.3bn Social & Green bonds issued in the period 2021-Jan. 2024 (o/w €5.0bn under the Green Social & Sustainability Bonds Framework)

NEW GREEN, SOCIAL & SUSTAINABILITY BONDS FRAMEWORK ALIGNED WITH TAXONOMY PUBLISHED ON 7 NOVEMBER 2023:

• The new Framework, published after the inaugural Framework of July 2021, is aligned with best market practices¹, cover a broader range of activities and include European taxonomy alignment for some eligible assets²





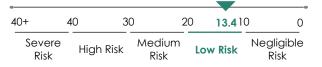
See Appendix for details on our Green, Social and Sustainability Bonds Framework

Note: 1. ICMA's Green Bond Principles (June 2021 with June 2022 appendix), ICMA's Social Bond Principles (June 2023), ICMA's Sustainability Bond Guidelines (June 2021) and the EU Green Taxonomy. 2. European taxonomy alignment covers Real Estate activities, Renewable Energy and Manufacture of organic basic chemicals. 3. ESG investors: asset managers / owners with alternatively: an ESG strategy (with dedicated Esg analysts and/or proprietary approach using ESG KPIs and with public ESG commitments) or at least mandate to integrate ESG considerations in their AM with high level ESG considerations (like exclusion policy)

Sound ESG Ratings and inclusion in the FTSE MIB ESG index & in the **Bloomberg G-E Index**

MORNINGSTAR SUSTAINALYTICS

Upgraded from 15.7 to 13.4 (confirmed at Low **Risk) in May 2024***







Upgraded from BBB to A in Mar. 2023 and then confirmed @ A in Mar. 2024**





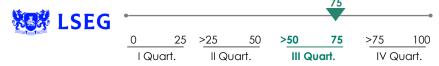
Confirmed at B in Feb. 2024





Upgraded to EE+ with Stable Outlook (from EE with Positive Outlook) in Nov. 2023





Downgraded from the fourth to the third quartile, with a score of 75, in Feb. 2024



- Inclusion in the Euronext MIB ESG index since its launch in October 2021
- First inclusion in Jan. 2022, with a score of 73.9
- Inclusion confirmed also in Jan. 2023 with a score improved to 79.7

Last update: May 2024.



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Governance

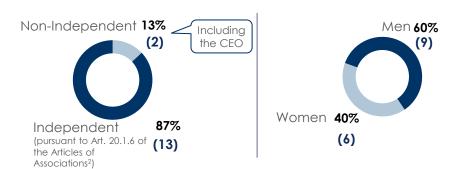
- Corporate Bodies
- Sustainability Governance
- Our Policies
- Remuneration: STI & LTI plans

2



Composition of the main corporate bodies¹

COMPOSITION OF THE BOD: 15 MEMBERS



DIRECTORS DIVIDED BY AREA OF EXPERTISE	#
ESG/social and environmental sustainability	10
Financial and/or banking markets	15
Banking and financial activities and products	13
Domestic and international economic & financial system, trends and prospects of banking, financial and insurance sectors	15
Internal control systems and other operational mechanisms	11
Risk management	13
Accounting and financial reporting	15
Guidance and strategic planning	14
Information technology	5
Regulation in the banking, financial and insurance sector	15
Organisational and corporate governance structures	15
Human resources and remuneration systems and policies	9

Composition of the 5 Board Sub-Committees

Board Sub- Committees	Internal Control and Risk	Remuneration	Appointments	Related Parties	Sustainabi	ility
No. of Directors	5	3	3	3	3 (NE
o/w Non-executive	5	3	3	3	3	Its a
o/w Independent ²	5	2	3	3	3	b
o/w Women	1	1	2	2	2	rer
o/w Men	4	2	1	1	1	

IEW, ESTABLISHED IN APRIL 2023

Its activity was previously carried out by the Internal Control, Risk and Sustainability Committee now renamed the Internal Control and Risk Committee

Composition of the Board of Statutory Auditors

8 members, o/w:

- 5 standing
- · 3 alternate
- 100% independent²
 - 50% women



Sustainability Governance: from BoDs to Sustainability Department

BOARD OF DIRECTORS

Defines the policies regarding non-financial disclosure, the social and environmental policies and approves the Consolidated Non-Financial Statement and the associated materiality analysis

It is responsible for approving the internal Regulations, including ESG, and the Code of Ethics¹. It also draws up the remuneration and incentive policies (including ESG performance targets) to submit to the Shareholders' Meeting for approval, reviews them at least once a year, and handles their proper implementation

BoDs ESG activities in 2023

 79 ESG topics covered in 17 meetings

BOATD SUSTAINABILITY COMMITTEE 2

NEW COMMITTEE ESTABLISHED IN APRIL 2023²

• **9** meetings in 2023

- Supports the BoDs in:
- defining and approving strategic guidelines on sustainability;
- evaluating project initiatives for integrating ESG dimensions into business processes and for the development and promotion of the Group's territories and root communities:
- supervising the preparation of the Consolidated Non-Financial Statement;
- assessing the contribution of ESG dimensions within the scope of the Pillar 3
 Disclosures, on credit and remuneration policies

INTERNAL CONTROL AND RISK COMMITTEE

The committee supports the BoD in the:

- definition of guidelines for the internal control and risk management system (including climate/environmental risks);
- determination of the level of compatibility of risks related to the Group with sound and prudent management, consistent with the strategic objectives identified and the pursuit of sustainable success

MANAGERIAL ESG COMMITTEE

Chaired by the Chief Executive Officer, its members include the two Co-General Managers as well as almost all the Bank's first-line managers

Its main tasks include evaluating the Group's positioning and coordinating all the activities required to achieve the strategic sustainability objectives

OTHER MANAGERIAL COMMITTEES WHICH ALSO ADDRESS SUSTAINABILITY ISSUES:

- 1. CREDIT COMMITTEE
- 2. RISK COMMITTEE
- 3. FINANCE COMMITTEE
- 4. INVESTMENT COMMITTEE
- 5. NEW PRODUCTS AND MARKETS COMMITTEE

SUSTAINABILITY DEPARTMENT

The department's objective is to oversee social, environmental and, in a broader sense, other initiatives related to business sustainability. The sustainability department performs the materiality analysis and related stakeholder engagement activities as well as prepares the Consolidated Non-Financial Statement.



Sustainability Governance: other Corporate functions involved

A thorough and integrated governance for an effective ESG strategy

CORPORATE FUNCTIONS' SPECIFIC ESG RESPONSIBILITIES

CLO AREA

LENDING

Definition of FSG credit policies, also includina the evaluation of transition risk

CRO AREA

RISKS

Measurement and integration of ESG risks - in particular environmental and climate risks - into the overall corporate risk framework

CBO AREA

CORPORATE. COMMERCIAL. MARKETING AND OMNICHANNEL Development and

offering of ESG products & services Promoting customer

engagement on ESG issues

INVESTMENTS & WEALTH MANAGEMENT

Integration of sustainability aspects in the investment services provided, through the evaluation of products, financial instruments, services and policies to incorporate sustainability risks of the product companies

CIB AREA CFO AREA

FINANCE

Institutional funding issues within the GS&S Bonds Framework

Management of the portfolio invested in ESG securities

PLANNING & CONTROL

Supervision of the drafting and monitoring process of the Group's ESG strategic targets

INTEGRATED **PROCUREMENT** MANAGEMENT

Sustainable supply chain management

CIO AREA

Set up of a system capable of collectina. storing and processing information functional to ESG risk assessment

OPERATIONS & RE

Measurement and management of direct and indirect environmental impacts and implementation of energy reduction and efficiency initiatives to achieve carbon neutrality on our own emissions

Overseeing ESG activities for the health and safety of workers and of the environment

CONNECTION BETWEEN **CORPORATE FUNCTIONS &** SUSTAINABILITY DEPARTMENT **GUARANTEED BY ESG AMBASSADORS**

They are the main contact persons on sustainability issues within their company areas and share the issues to be addressed with the **Sustainability Department**

HUMAN RESOURCES

Promotion of specific training activities on sustainability issues and definition of sustainable mobility policies for staff travels

ORGANISATION

Review of company processes also relevant to sustainability areas

COMPLIANCE

Management of compliance risks with regard to the entire business activity

Review of the system of internal controls

and risk management, also considering the adequacy of the safeguards put in place to manage FSG risks

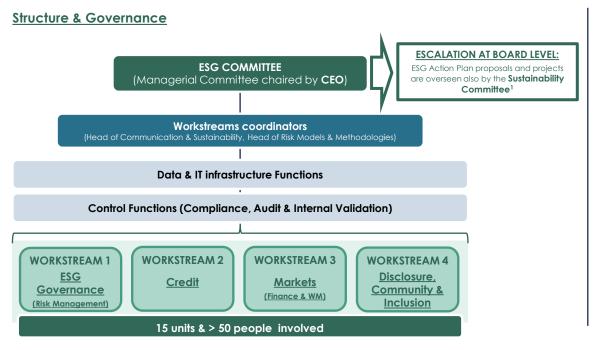


Structures directly reporting to CEO



Sustainability Governance: ESG Action Plan

ESG ACTION PLAN



Details

- Launched in Q3 2023, to be fully developed in the Plan period
- ESG workgroups:
 - Rationalized in 4 interlinked areas
 - Supported by Data, IT and Control Functions
 - Directly overseen by ESG Committee & CEO

KEY INITIATIVES:

- Further consolidation of internal climate risk measurement, scenario analysis, stress testing and risk reporting, including its public disclosure
- Enhancement of **social** and **governance risks coverage**
- Development of credit policies to address Net Zero strategy
- Develop the ESG strategy at Finance and WM level
- Reinforcement of ESG organizational controls, processes and policies in line with the new Corporate Sustainability Reporting Directive (CSRD)
- Strengthening ESG and financial awareness



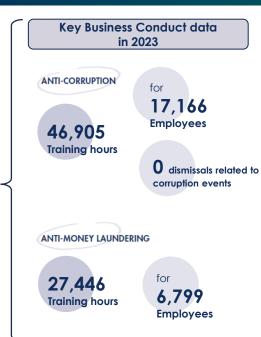
Key policies and business conduct data

OUR POLICIES

GOVERNANCE AND BUSINESS CONDUCT

(All documents published on Banco BPM's website)

- Articles of Association
- Code of ethics
- Organisational, management and control model pursuant to Italian leaislative decree 231/01
- 4. Code of Corporate Governance and Reports on Corporate Governance and Ownership structure
- Anti-corruption regulation
- 6. Anti-money laundering regulation
- Regulation and procedures governing related party transactions
- Regulation on Internal Dealing
- Regulation on the management of Inside Information
- 10. Remuneration Policy
- 11. Shareholder-Director Engagement Policy
- 12. Regulation on tax management
- 13. Whistleblowing Statement



ENVIRONMENT, HEALTH & SAFETY and HUMAN RIGHTS (All documents published on Banco BPM's website)

- 1. Guidelines regarding the management of environmental and energy issues and the fight against climate change
- 2. Guidelines on workplace health and safety
- Guidelines on respecting and safeguarding human rights

BUSINESS

- Lending policies integrated with ESG factors 1
- 2. Guidelines on operations in the sector of weapon materials and systems (published on Banco BPM's website)
- 3. Guidelines on the integration of sustainability risks in the provision of investment services (published on Banco BPM's website)
- 4. Green Social & Sustainability Bonds Framework (published on Banco BPM's website)

PRIVACY, DATA GOVERNANCE, IT & BUSINESS CONTINUITY

- Cybersecurity and Privacy Statement (published on Banco BPM's website)
- Regulation on information security in line with PSD2²
- Regulations on ICT Risk and Security in line with Bank of Italy Circular No. 285²
- Regulations on privacy, processing and protection of personal data²
- Business continuity plan and related regulations²
- Guidelines on IT incident management 2
- Methodological manuals 3
- Process standards on: business impact analysis and cyber risk management; IT fraud prevention and management; security incident management and data breach; management of digital certificates 2



ESG targets integrated in Short & Long-Term incentive plans for CEO & Top **Management since 2021**

SHORT-TERM **INCENTIVE PLAN**

~ 150

aoT

Managers

involved

- Between 40% and 60% deferred
- ≥ 50% payable in ordinary shares
- Limit of 1:1 for the ratio between the variable and fixed component of the remuneration for selected positions (incl. CEO)

MORE PEOPLE INVOLVED **SINCE 2023:**

- ESG KPIs included also in the variable remuneration of the network and of the **Corporate & Enterprise** commercial functions
- ECAP Reputational risk indicator considered for all employees

ESG weighting:

20% of the overall scorecard

At least 10% of the overall scorecard

CEO

Managers with

control duties

Managers without

control duties

· Green and low-risk transition new lending

ESG KPIs of the 2024 STI

- Share of ESG Corporate Bonds in own proprietary portfolio
- Qualitative Sustainability KPIs linked to NZBA, operational & reputational risk, risk culture and promotion of values coherent with corporate culture
- ESG KPIs related to the area of responsibility or to the activities carried out in relation to the position & Qualitative performance, also linked to Sustainability
- KPI ESG-related (e.g. those related to the annual performance on the ESG targets of the Strategic Plan) & Qualitative performance, also linked to Sustainability

LONG-TERM **INCENTIVE PLANS**

- 40% upfront and 60% deferred
- 100% payable in ordinary shares
- Limit of 1:1 for the ratio between the variable and fixed component of the remuneration for selected positions (incl. CEO)

~ 80 aoT Manaaers involved

ESG weighting:

1.5% of the overall scorecard

CEO & Managers

ESG KPIs of the LTI 2022-2024

- a) Standard Ethics rating by 2024 (Floor EE+ / Cap EEE-)
- b) Women in managerial positions as at 2024 (Floor 28% / Cap 30%)
- c) Social initiatives allocated hours¹ (Floor 10K / Cap 12K)

ESG KPIs of the LTI 2024-2026

- a) Increase of women in managerial positions at YE 2026 vs. YE 2023 (Floor +15% / Cap +20%)
- b) Issue of Green, Social & Sustainable bonds in the 2024-2026 period (Floor €3.75bn / Cap €5bn)

ESG QUANTITATIVE TARGETS CONISTENT WITH STRATEGIC PLAN AND MONITORED AT RAF LEVEL



2023 ESG Results: Facts & Figures

- Clients & Business
- Risks & Credit
- Own Environmental Impact
- People
- Community

3



Our ESG focus areas













CLIENTS & **BUSINESS**

- Material support to Italian economy, thanks to a business model focused on Households & SMEs
- Concrete achievements in the ESG integration into our commercial and business model
- Growing offering of "Green" loan products and \$LLs1 & Financial Inclusion initiatives
- Development of digital banking supported by strong safeguard of Business Continuity, Cybersecurity and Privacy







RISKS & CREDIT

- **ESG-oriented lending policies**
- Progress in the integration of ESG risk drivers into Risk Management Framework
- Measurement of Climate-related & Environmental risks: GAR² & Portfolio Transparency































COMMUNITY

- Sustainable development of local territory
- Responsible management of the Supply chain





















Material support to Italian economy thanks to a business model focused on Households & SMEs

Client base as at 31/12/2023

3.8m clients, with the core segments represented by:

- ~3.3m Households1 (o/w: ~50% women)
- ~350K Professionals, Small Businesses. SMEs and Corporates (o/w: ~35K Non-profit organisations active in the third sector)

€19.4bn New Lending to Italian economy in 2023

Performing customer loans as at 31/12/2023 (GBV)



Breakdown of performing loans to NFCs by sector Stock as at 31/12/2023 (GBV)⁵

	SECTORS	GBV, €bn
	Agriculture, forestry and fishing	1.6
	Mining and quarrying	0.2
	Manufacturing	19.8
	Electricity, gas, steam and air conditioning supply	1.4
	Water supply	0.8
)	Construction of Buildings	3.1
	Civil engineering and specialised constructions	1.7
	Wholesale and retail trade	8.5
	Transport and storage	2.1
	Accommodation and food services	2.1
	Real estate activities	4.4
	Other sectors	8.9















Concrete achievements in the ESG integration into our commercial and business model: Credit & Wealth Management



GREEN & LOW TRANSITION
RISK NEW LENDING TO
CORPORATE & ENTERPRISES¹

>€1BN NEW GREEN

RESIDENTIAL MORTGAGES

IN 2022-2023

Representing >54% of total new lending to corporate & enterprises in 2023¹

- o/w **€480m** in 2023

ADVISORY & TRAINING FOR OUR CORPORATE & ENTERPRISE CLIENTS:

- Further developed our ESG questionnaire (see slide 27 for more details)
- >1,300 ESG training hours, involving ~1,000 entrepreneurs in 2023

CREDIT



~€0.35BN NEW LENDING TO THIRD SECTOR IN 2022-2023

o/w: **€169m** in 2023

OTHER MAIN FINANCIAL INCLUSION INITIATIVES

- Financial support to clients in areas affected by disaster events & to women victims of violence²
- Financial solutions for young people & students³
- Subsidized finance: SACE Supportitalia Guarantee, for companies affected by the war in Ukraine

WEALTH MANAGEMENT







Representing 37.5% of total AUM as at YE 2023⁴



- · Collection of <u>client's Sustainability preferences</u>
- In-house <u>ESG Due Diligence</u> of products manufacturers
- Proprietary <u>ESG Product Classification Model</u>
- Verification of <u>coherence</u> between <u>client's sustainability preferences</u> and <u>ESG</u> characteristic of product
- First inclusion of some <u>ESG metrics in the information report</u> for clients (to be developed in 2024)











Managerial data.

Note: 1. New lending to corporate and enterprises belonging to green/low transition risk sectors and green lending products to corporate and enterprise segments. 2. E.g. suspension of mortgage and loan repayments. 3. Mortgages for people <36 years (with subsidized rates, zero inquiry and installment collection fees) and loans for deserving students in financial difficulties, both assisted by Consap Guarantee. 4. Products managed by asset managers with whom Banco BPM has collaborative relationships; the definition of instruments with sustainability and risk management features risks is given by the asset managers themselves



Concrete achievements in the ESG integration into our commercial and business model: Finance & CIB

FUNDING



ISSUED €3.55BN1 GREEN BONDS IN 2022-2023

- o/w **€1.5bn** in 2023



ISSUED €500M SOCIAL BOND IN 2023

ELIGIBLE PORTFOLIOS AT YE 2023

Eligible Green Loans 4.9



Eligible Social Loans 9.3

€bn

PROPRIETARY PORTFOLIO





29.1% SHARE OF ESG BONDS IN THE CORPORATE BOND **PROPRIETARY PORTFOLIO AT YE 2023**

EVOLUTION OF ESG BONDS IN OUR **PORTFOLIO**

Stock in € m	2023	2022
Green bonds	1,034	746
Social bonds	210	178
Sust. & Sust Linked Bonds	236	199
Transition Bonds	33	23
TOTAL ESG Corp. Bonds ²	1,512	1,146

CIB





>16BN ESG BOND ISSUES **ASSISTED BY BANCA AKROS** IN 2022-2023

- o/w **€8.1bn** in 2023

In 2023, Banca Akros participated, as **joint bookrunner** or joint lead manager, in the placement of 11 ESG bond **issues**³ of its corporate clients, including those issued by Banco BPM















Managerial data.

Note: 1. In 2022 include €300m Private Placement, issued out of the Green Social and Sustainable Bonds Framework. 2. Classification based on information provided by Bloombera \rightarrow (~90% of ESG corporate bonds aligned with ICMA principles), 3. Sustainability-linked bond, Sustainability bond, Green bond e Social bond



Growing offering of "Green" loan products and SLLs

NEW PRODUCTS DEVELOPED IN 2023

Green Taxonomy Loan

Loans with Green **Transition Target**

Green Loan

Loan aimed at supportina Loan that enables clients' investments to increase the alignment of their "low carbon" their economic activities with EU Taxonomy criteria

Subject to a due diliaence of the "green" project by an independent third party with expertise on ESG issues in order to assess the correspondence with the regulatory principles set forth in the EU Taxonomy

Green Loan

companies to implement investment plans, in line with EU environmental obiectives

Summary report by the client regarding the green project for which the financing is requested, with an objective that can be traced to one of those included in the EU Taxonomy

Loans with **Sustainability Target**

"Obiettivo Sostenibilità"

Sustainable Linked Loan¹

Loan with ESG KPIs selectable from a predefined catalog validated by an independent third party

KPIs must be consistent with the company's activities and objectives, as well as easily measurable

Product consistent with the "Sustainability Linked Loan Principles" provided by the Loan Market Association

Reporting by the client in formal documents

Loans with SACE Green Guarantee

Green Loan

Check of the purpose with support from SACE (or independently if activated "in convenzione")

Public guarantee from SACE after verification of the requirements

Financina of Renewable **Energy Sources**

Green Loan

Loan supporting the construction of plants for production of energy from renewable sources for the main purpose of self-use of the company.

Scope of interventions supported by the NRP

> We offer also **Leasing for RES** plants in partnership with Alba Leasina

Green Residential Mortgages

Green Loan

Mortagaes related to the purchase of properties in classes A. B and C or renovated for energy efficiency

Mortgages with green factor²: a clause that allows for a 10 bps savina on the contracted rate and that can be activated throughout the life of the loan provided that:

- · a reduction in consumption of at least 30% is achieved or
- the energy rating of the home is improved by two classes

"You Giovani Green Mortagae" with the guarantee "Fondo Prima Casa" intended for customers under 36 of age

HOUSEHOLDS

We offer also a Green Consumer Finance product in partnership with Agos

ENTERPRISES AND CORPORATE CLIENTS





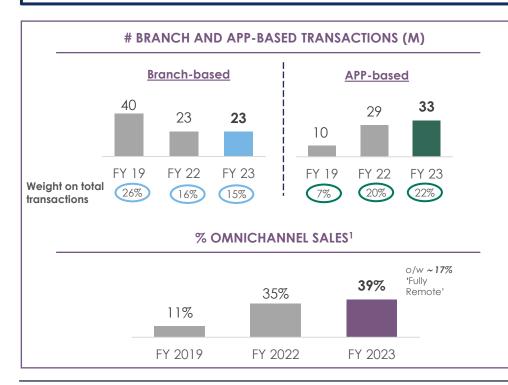






Successfully continuing our digitalization path

DIGITAL BANKING KPI & INITIATIVES



INITIATIVES:

- Increase of products and services available for remote selling/signature (e.g. POS; main SME lending products)
- Digital Identity adoption: >#1.3 m clients
- Digital branch empowerment on commercial activities (accounting for > 50% of total remote sales in Q4 2023)
- Evolution of virtual assistance, impacting further inbound optimization and enabling new commercial proposition
- Launch of innovative in-App Video-collaboration
- Deployment of new omnichannel Marketing Automation platform



1

Cybersecurity and Privacy

DATA GOVERNANCE & CYBERSECURITY PRIVACY The Chief Innovation Officer (CIO)¹, directly reporting to CEO: • The Data Protection Officer (Head of Compliance Department) reports directly to is responsible for Information Technology & Data Governance e IT Security the CEO and: • sits in key managerial committees (Risk, Coordination System of Internal • has direct access to corporate bodies Controls, Crisis, Investment, New Products and Markets) • is supported by a dedicated organisational unit • through the Security Operation Center, ensures the intake and triage of **GOVERNANCE** evaluates new products and services cybersecurity alerts OTHER KEY FUNCTIONS INVOLVED: • The Audit department, which makes the Annual Report on Information Security The CRO area, through the ICT & Security Risk Function² and the monitoring within the Risk Appetite Framework 1. Regulations on privacy, processing and 1. Regulation on information security 3. Business continuity plan and related **KEY POLICIES** protection of personal data 2. Regulations on ICT Risk and Security regulations & GUIDELINES 4. Guidelines on IT incident management **14.360** training hours dedicated to cybersecurity in 2023 4,790 training hours dedicated **EDUCATION** #2.3m of customers reached by our cybersecurity education pills in 2023 to privacy in 2023

PARTNERSHIPS:

- CERTFin³
- OF2CEN⁴
- EU Payment Council⁵

CERTIFICATIONS:

- ISO 27001 issued for the provision of the Digital Preservation service
- Information system compliant with EU & IT mandatory standards, but also with key external accreditations (PCI-DSS, SWIFT CSP, etc.)

ASSESSMENTS:

- Security Plan internally assessed on a regular basis, in line with the NIST Cybersecurity Framework
- Data Protection Impact Assessment carried out whenever required
- Information system periodically audited by the Audit department (including logical security aspects), via on-site audits conducted by senior ICT auditors



Progress in ESG-oriented lending policies

ESG-oriented lending policies since 2022

- 1. EVALUATION OF ESG AND CLIMATE CHANGE RISK DRIVERS (ESG ANALYSIS) INTEGRATED WITHIN LENDING POLICIES BY MEANS OF:
- ESG Questionnaire -> quali-quantitative diagnostic tool (differentiated on the basis of the size of the company) aimed at evaluating the ESG profile of a debtor
- Transition risk analysis: based on the sector of the debtor
- Physical risk analysis base on the geolocation of productive assets and collaterals

THE RESULTING ESG SCORE IS CONSIDERED WITHIN THE OVERALL CREDIT POLICY STRATEGY

- SPECIFIC CREDIT STRATEGIES FOR NZBA PRIORITY SECTORS¹
- 3. RUN-OFF FOR COAL-RELATED SECTORS STRONGLY AFFECTED BY CLIMATE TRANSITION
- 4. SPECIFIC APPROACH FOR CONSTRUCTION AND REAL ESTATE SECTORS TO EVALUATE THE ENVIRONMENTAL SUSTAINABILITY OF A SPECIFIC ASSETS (e.g. considering the energy efficiency class of the asset)
- 5. TRANSITION-FINALISED TRANSACTIONS, FOR SUPPORTING SPECIFIC INVESTMENTS

KEY ELEMENTS OF THE ESG QUESTIONNAIRE

- ✓ Collection of quantitative ESG data of the company
- Assessment of sustainability elements that can contribute to mitigate the ESG risks, leveraging on questions about:
 - the <u>Transition path</u> of the client (e.g. emission reduction plans & targets)
 - the presence of mitigating factors for <u>Physical risk</u> (presence of a business continuity plan and/or of insurance policies)
 - specific <u>Social and Governance</u>
 <u>aspects</u> (existence of any pending litigations and/or litigations with negative outcomes concerning "S" & "G" matters)











ESG Analysis to be integrated into the Financial Sustainability Assessment (evaluation of the ability to financially support the investments for decarbonization and use of a tool for assessing prospective KRIs)

Progress in the integration of ESG into Risk Management

RISK IDENTIFICATION

- Climate-related & Environmental risks
- Governance & Social sustainability risk¹

TRANSITION RISK IMPACTS IDENTIFIED: Legislative, Technological, Market-related and Reputational PHYSICAL RISK IMPACTS IDENTIFIED: Acute and Chronic and related sub-risks

TIME HORIZONS IDENTIFIED: Short Term: up to 1Y Mid Term: up to 3-5Y Long Term >5Y

IDENTIFIED IMPACTS ON BUSINESS MODEL, COMPETITIVE FRAMEWORK, TARGETS & STRATEGY

Risk Appetite Framework

- Integration of ESG risks within RAF since 2021
- 2023 RAF: further strengthening by introducing new specific ESG KPIs, focused on the Group's energy consumption and gender equality in top roles
- ESG KPIs differentiated into Strategic, Managerial Early Warnina and indicators, aimed at overseeina the overall governance and control of the main ESG risk drivers

ICLAAP

- Climate scenarios identified and sensitivity analysis already included in ICAAP and ILAAP frameworks
- The comprehensive process of integrating climate-related risk drivers into capital & liquidity adequacy assessments has been further tiahtened and completed in 2023

Credit risk

- "C&E" risk scoring calculated for Credit Risk purposes, considering: sectorial information, geographic data and additional info provided by clients
- Integration of Climate risks in the main processes of credit risk quantification (IFRS 9 and ICAAP):
- PD & LGD stressed with Transition risk and LGD with Physical risk as well
- Definition of a framework aimed at including climate risks in internal ratings for managerial purposes

Other risks

- Climate-related risk potential impacts are also evaluated in the Market, Operational and Liquidity risk frameworks
- Inclusion of ESG risks also in the Reputational², Strategic, Real Estate and Equity risk frameworks
- New ICT & Security Risk Function created in July 2023 within the Enterprise Risk Management Area













GAR & Portfolio Transparency

GREEN ASSET RATIO

- First disclosure of GAR on economic activities for Climate change Mitigation & Adaptation (considering only non-financial corporates with sustainability reporting as per NFRD, financial corporates, households mortagaes, local governments, RE collateral obtained by repossession)
- Coverage of total assets = 70.8%
- Total environmentally sustainable assets as at 31/12/2023:
 - €2.7bn based on the Turnover KPI of the debtor
 - €3.0bn based on the Capex KPI of the debtor

2.02% GAR **Turnover-based** 2.28% GAR Capex-based

For detailed information on GAR, please refer to documentation published on BBPM website:

https://aruppo.bancobpm.it/download/te mplates-related-to-article-8-eu-taxonomy/

PORTFOLIO TRANSPARENCY¹

 The materiality of our credit portfolio exposure to Climate-related & Environmental risks was constantly monitored during 2023 leveraging on a strengthened and consolidated methodoloay

KEY FIGURES

TRANSITION RISK

(Loans to NFCs)

Exposure to sectors with **High and Very** High transition risk: 18.4%



Lower than the level of 19.1% for the Italian system²

> Exposure to coal-related sectors stronaly affected by climate transition reduced by 93% Y/Y, to €1.8m at YE 2023

PHYSICAL RISKS

(Collateral values underlying exposures towards Households and NFCs)

- Exposure to sectors with High and Very High Acute physical risk: 12.4%
- Exposure to sectors with High and Very High Chronic physical risk: 0.2%



The low exposure to physical risks is driven by the geographical footprint of our credit portfolios, mainly located in the North of Italy

ENVIROMENTAL RISKS (Logns to NFCs)

- The identified risk drivers are consistent with the EU taxonomy (biodiversity loss, circular economy, use of water resources and pollution)
- The BBPM exposure to environmental risks is limited, with biodiversity loss and circular economy being the drivers to which BBPM is potentially more exposed













Keep on reducing our own impact

KEY FIGURES

Energy consumption (GJ in '000)	2021	2022	2023	% Chg. vs. 2021	% Chg. vs. 2022
Of natural gas, diesel	176.2	148.6	129.0	-26,8%	-13.2%
oil and gasoline ¹					
Of electric energy	393,2	355,6	320,7	-18,4%	-9,8%
o/w: from renewable sources	100%	100%	100%		
Other ²	67,6	58,3	48,7	-28,0%	-16,5%
TOTAL	637,0	562,5	498,4	-21,8%	-11,4%
CHC					
	2021	2022	2023	% Chg. vs. 2021	% Chg. vs. 2022
	2021	2022	10,6	•	
GHG emissions (T Co2 Eq. in '000) Scope 1 Scope 2 Market- Based				vs. 2021	vs. 2022
(T Co2 Eq. in '000) Scope 1 Scope 2 Market-	12,3	11,5	10,6	vs. 2021 -13,7%	vs. 2022 -7,6%
(T Co2 Eq. in '000) Scope 1 Scope 2 Market- Based	12,3	11,5	10,6	vs. 2021 -13,7% -25,6%	vs. 2022 -7,6% -14,7%

100%

Consumptions of electric energy from renewable sources since 2020 Avoided emissions for

~24,000

tons of Co2 eq. in 2023 thanks to electric energy from renewable sources

CARBON NEUTRALITY

For Net Scope 1 and Scope 2 emissions

Scope 3 emissions from commuters, paper purchased, personnel mobility and other



(Tons/000 Co2 equivalent)
Exclude Scope 3
emissions of the
financed portfolio

OTHER 2023 ACHIEVEMENTS:

- Maintenance of the ISO Environmental, Energy and Occupational Health and Safety certifications (ISO 14001, ISO 50001 and ISO 45001)
- ➤ Compensation Projects (Papua Nuova Guinea, Etiopia, Uganda, Brasile and India.) → compensating ~15,000 t. of CO2 eq.















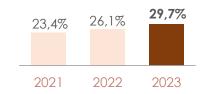
Human Resources: composition, gender diversity and focus on young hires

KEY FIGURES

GROUP EMPLOYEES	2021	2022	2023
Total employees	20.436	20.156	19.761
of which women	45,6%	46,1%	46,5%
of which men	54,5%	53,9%	53,6%
Employees on permanent contracts	19.957	19.643	19.367
of which women	45%	46%	46%
of which men	55%	54%	54%
Part-time employees	3.413	3.408	3.357
of which women	45%	93%	94%
of which men	55%	7%	6%

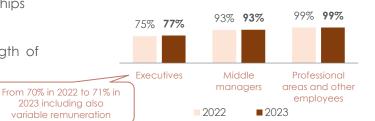
- employees 98% with permanent contracts and 2% of employees on apprenticeships
- >49 years of average age
- ~23 years of average length of service

Share of Women in managerial positions¹



PAY GAP

Average female-to-male base pay ratio by classification (excluding part-time)²



NEW HIRES AND TURNOVER IN 2023

252 total hires

 Almost half are women

672 exits (61% related to retirements & solidarity fund)



















Training, Safety, Work-Life Balance and Wellbeing

TRAINING & PEOPLE DEVELOPMENT PROGRAMS

TRAINING HOURS	2021	2022	2023	% Chg. vs. 2021	% Chg. vs. 2022
Total training hours	1,019,725	1,101,976	1,118,180	9.7%	1.5%
o/w: ESG training hours	105,300	174,200	164,205	55.9%	-5.7%
Training hours per capita	50	55	57	14.0%	3.6%
of which women	51	56	58	13.7%	3.6%
of which men	49	53	55	12.2%	3.8%

KEY PROGRAMS

- ESG training for all employees, with a more specialized focus on resources involved in the workstreams of our ESG Action Plan: >164,000 hours
- Gender Program: a tailor-made paths of female empowerment: 278 women involved
- Respect Project valuing diversity, respect and recognition of individual differences for an inclusive working environment
- Disability management: 857 people involved

- Youth Program (train, engage and accompany young people in their first years of experience): 220 people involved
- Mentorina program: 150 vouna people involved
- Talent Program (skill strengthening for future new roles): involved 420 people



SAFETY MANAGEMENT

TRAINING IN HEALTH & SAFETY	2021	2022	2023
Total training hours	45,343	48,894	35,106
People involved	7,393	7,392	5,363
INJURIES	2021	2022	2023
In the workplace	34	28	53
In transit	147	162	149
Injury rate 1 (frequency rate)	5.7	6.0	6.5
Severity rate ²	0.21	0.25	0.21

Since 2020

WORK-LIFE BALANCE AND WELLBEING

- 5,627 people in smart work
- >3,300 people in part-time
- 118 women involved in the "Welcome back mom" project

~63.000 people with coverage of medical expenses³

~24.400 supplementary pension arrangements with company contribution









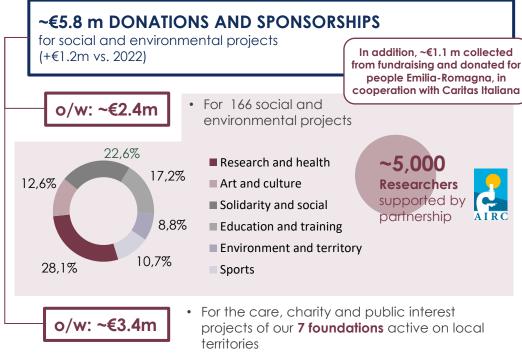








Our contribution to the sustainable development of local territory



Corporate volunteering, ESG awareness and financial education: ~ 9.600 hours

>6,600 hours of financial and ESG awareness training for customers, new generations, businesses and other stakeholders

of company

VOLONTAKIAMO

~3,000 hours volunteerism

Focus on ESG Awareness training

"ESG FACTORY" **INITIATIVE FOR COMPANIES**

- 19 conferences organized
- >1.500 hours
- >1,000 entrepreneurs involved

Topics discussed:

- · ecological transition and its impact on business
- social inclusion
- governance



















Responsible management of the Supply chain

KEY 2023 FIGURES

1,252 suppliers

~ €774m value of invoices registered in 2023 >99% in Italy

OUR APPROACH

- Supplier Register: a comprehensive repository of information but also a management, evaluation and monitoring application
- IT interface to manage:
 - supplier applications
 - selection
 - supplier registration
 - competitive biddings

















ESG INTEGRATION

- Request of information about Quality. Environmental and Energy certifications¹ for a better screening of our suppliers
- All suppliers must **certify** that they:
 - · know the Model of organization, management & control and the Code of Ethics of Banco BPM and assume conduct in accordance with these documents:
 - act in strict compliance with current regulations on labor matters, provisions on social security, accident prevention and insurance
 - operate in full compliance with current regulations on the protection of health and safety in the workplace, environmental protection, anti-money laundering and anti-corruption

ESG RATING FOR SUPPLIERS WAS OPERATIVE THROUGHOUT 2023 IN ORDER TO **ANALYZE THEIR DEGREE OF SUSTAINABILITY**

The rating is based on a questionnaire (developed in collaboration with Consorzio ABC) calibrated to the EU classification of the enterprise (micro/small/medium/large) and developed on the UNI ISO 26000:2010 auidelines for the Social Responsibility of Organizations

- 1,012 suppliers within perimeter of reference for ESG Rating
- >98% answers received
- 23% with rating ESG++ and 36% with rating ESG+++

Appendix

1. Details on Portfolio Transparency

- Transition Risk
- Physical Risk
- Environmental Risks



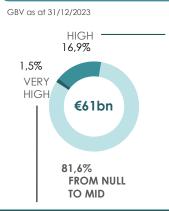
Portfolio transparency: Transition Risk

METHODOLOGY

- Micro-sectorial analysis (NACE classification), aimed at providing an indication of the transition risk associated with the Industry of the counterparty
- For larger corporates or those operating in the sectors most impacted, the methodology involves also individual data collected from Non-financial reporting, ESG questionnaires (completed as part of the credit disbursement process) or based on estimates of GHG emissions sourced by qualified external infoproviders
- Construction and RE sectors assessed with an ad hoc methodology.
- Risk scoring from 0 "Very Low" to 4 "Very High"
- Exposure to sectors with High and Very High transition risk limited at 18.4%



TRANSITION RISK (Loans to NFCs)



High risk exposures:

- include sectors whose companies should make significant investments, in order to realize their transition towards more sustainable business models
- ~68% is represented by counterparties with sound financial profile (low or medium-low credit risk categories)

HIGH	GBV in €M.	IN % ON TOTAL LOANS TO NFCs
Crop and animal production, hunting and related service activities	3,284	5.4%
Manufacture of chemicals and chemical products	1,179	1.9%
Manufacture of basic metals	995	1.6%
Land transport and transport via pipelines	874	1.4%
Manufacture of other non-metallic mineral products	854	1.4%
Manufacture of paper and paper products	467	0.8%
Manufacture of motor vehicles, trailers and semi	438	0.7%
Rental and leasing activities	355	0.6%
Manufacture of food products	312	0.5%
Manufacture of leather and related products	210	0.3%
Financial service activities, except insurance and pension funding	186	0.3%
Oher	1,177	1.9%
Total High	10,329	16.9%

Very High risk exposures:

- include sectors whose companies will have to gradually reconvert their business or substantially change their production process
- within this cluster, 0.003% relates to sectors heavily impacted by the climate transition linked to coal put in run-off

VERY HIGH	GBV in €M.	IN % ON TOTAL LOANS TO NFCs
Wholesale trade, except of motor vehicles and motorcycles	379	0.6%
Manufacture of coke and refined petroleum products	269	0.4%
Retail trade, except of motor vehicles and motorcycles	121	0.2%
Other	145	0.2%
Total Very High	946	1.5%

MANAGEMENT OF TRANSITION RISK

- ESG integrated lending policies & risk management & measurement
- Development of lending products for supporting corporates' transition
- Initiatives of ESG awareness for our client companies (>1,300 hours provided in 2023 with ~1,000 entrepreneurs involved)
- Signing of the NZBA (March 2023)



Portfolio transparency: Physical Risk

METHODOLOGY

- The analysis is based on:
 - Mapping of the Italian territory according to exposure to the different risk events considered:
 - Geo-location of the property, through its address and positioning within the maps of risk;
 - Identification of a risk event score based on the exposure level of the property
 - Calculation of the synthetic physical risk exposure score of the property (from 0 "Very Low" to 4 "Very High") through aggregation
- Sources used: public data¹ and third-party proprietary data
- The low exposure to physical risks is driven by the geographical distribution of our credit portfolios, concentrated in the North of Italy

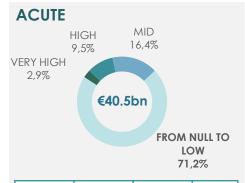
MANAGEMENT OF PHYSICAL RISK

- Physical risk assessment on collaterals and on counterparty operations included in the evaluation of credit risk
- ESG questionnaire integrated with questions regarding the presence of mitigating factors of physical risk (business continuity plan and/or insurance policies)

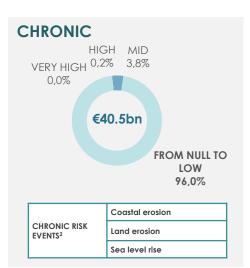
PHYSICAL RISKS

Collateral values underlying exposures towards Households and NFCs

GBV as at 31/12/2023



	Landslide	Flood	Storm
ACUTE RI EVENTS ²	SK Fire	Anomalous waves	Frost
	Heat event	s Heat waves	Drought



Regarding the analysis carried out on **physical risks for the productive assets of NFC clients**, a focus on the exposure towards counterparties operating in the sectors of agriculture, construction and tourism is provided in FY 2023 Consolidated Non-financial Report











Notes: 1. For example: Istituto Superiore per la Protezione e la Ricerca Ambientale (ISPRA), Copernicus, European Space Agency, European Soil Data Centre (ESDAC). 2. Risk events mapped by the EU Taxonomy.

Portfolio transparency: Environmental Risks

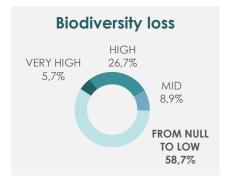
METHODOLOGY

- Exercise aimed at measuring the exposure of our loan portfolio towards NFC clients with respect to environmental risks performed in 2023
- · The variables of environmental risk considered are consistent with the EU taxonomy
- The methodology is based on a sectoral approach aimed at providing an indication of the environmental risks associated with the industry of the counterparty
- When such risks are deemed relevant or when information is available, the methodology involves the use of public data on individual counterparties (e.g. certifications)

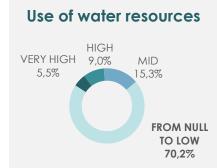
ENVIRONMENTAL RISKS

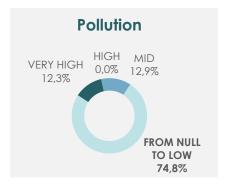
Loans to NFCs

€ 61bn, GBV as at 31/12/2023



















Appendix

2. Green, Social and Sustainability Bonds Framework



NEW GS&S Bonds Framework: Detailed description (1/2)

- On 7th November Banco BPM published its **NEW Green, Social & Sustainability Bond Framework** and **SPO** provided by ISS FSG.
- The development of a Green, Social and Sustainability Bonds Framework is fully complementary with Banco BPM commitment and strategy to address climate change and to provide a positive social outcome in its business conduct.
- The Framework is an umbrella document that enables Banco BPM to issue Green Bonds, Social Bonds and Sustainability Bonds; either unsecured, such as Senior Unsecured Bonds, or secured instruments, such as Covered Bonds.
- The Framework has been developed according to the following latest market standards: ICMA's Green Bond Principles (June 2021 with June 2022 appendix), ICMA's Social Bond Principles (June 2023), ICMA's Sustainability Bond Guidelines (June 2021) and the **EU Green Taxonomy**.

Sustainability Bond Guidelines





Framework update

Banco BPM published its inaugural Green, Social & Sustainability Bond Framework in 2021. The aim of the 2023 update was to be aligned with best market practices, cover a broader range of its activities and include European taxonomy alignment for some eligible assets. New eligible loans categories have also been added:

New eligible Green Loans categories	New eligible Social Loans categories	
Manufacture of organic basic chemicals	Sustainability-linked loans for SMEs Residential Mortgages	
Green Guarantee		
Sustainable Agriculture		

Banco BPM is then one of the few issuers in Europe that can offer the (re)financing of Sustainability-linked loans for SMEs via its GSS Bond Framework.

External review ISS FSG >

- √ The Framework has received an external verification by ISS ESG.
- √ The Framework is aligned with Green Bond Principles, Social **Principles** Bond and Sustainability Bond Guidelines.
- ✓ ISS ESG confirms that Banco BPM has the processes in place to assure that some assets are alianed with the **Technical Screening Criteria of** the EU Taxonomy.



NEW GS&S Bonds Framework: Detailed description (2/2)

USE OF PROCEEDS

- Eligible Green Loan
 Categories: Green Buildings,
 Renewable Energies,
 Manufacture of organic
 basic chemicals, Energy
 Efficiency, Pollution
 Prevention and Control,
 Sustainable Water
 Infrastructure, Low Carbon
 Transportation, Green
 Guarantee, Sustainable
 agriculture
- Eligible Social Loan
 Categories: Financing SMEs,
 Third and Public Sector,
 Healthcare, Sustainability-linked loans for SMEs,
 Residential Mortgages

PROJECT EVALUATION & SELECTION

- An appointed Funding ESG Working Group is in charge of the reviewing, monitoring and updating of the Eligible Portfolios
- Its scope include the addition of new Eligible Categories and/or the alignment of the eligibility criteria with the latest best market practices, subject to obtaining an updated Second Party Opinion

MANAGEMENT OF PROCEEDS

- Implementations on internal systems have been made to identify Eligible Loans
- The Funding ESG Working Group will manage the balance of the Eligible Portfolio with the net proceeds of the Green, Social and Sustainability Bonds issued under this framework on a portfolio approach

REPORTING

- The allocation and impact reporting (the "Report") will be published annually by Banco BPM, on a portfolio approach basis until the Bond maturity
- Banco BPM will make its Reports available for investors on its website

EXTERNAL REVIEW



- ISS ESG has reviewed and certified the alignment of the Framework with ICMA's Green Bond Principles, Social Bond Principles or Sustainable Bond Guidelines
- Banco BPM will mandate on annual basis an independent auditor in order to verify the compliance of the Eligible Portfolio with the Framework and the reporting metrics as published in the annual Report



NEW Green, Social & Sustainability Bonds Framework: Use of Proceeds (1/2)

Eligible Green Loans categories		Eligibility Criteria		
		For assets aligned with the Substantial Contribution Criteria of the EU Taxonomy	For assets aligned with other green Eligibility Criteria	
Green Buildings	Residential	Renovation of existing buildings (7.2) Acquisition and ownership of buildings (7.7)	Renovation of existing buildings Acquisition and ownership of buildings New construction	
	Commercial	 New construction (7.1) Renovation of existing buildings (7.2) Acquisition and ownership of buildings (7.7) 	New construction or acquisition, or renovation and ownership of buildings	
Renewable Energies		Loans to finance the construction, acquisition, development, and maintenance of facilities generating and/or distributing energy from renewable sources such as: Solar energy (4.1); Wind energy (4.3); Hydro power (4.5): Bio energy (4.8)	Loans to finance the construction, acquisition, development, and maintenance of facilities generating and/or distributing energy from renewable sources (geothermal energy & electricity transmission and distribution infrastructure)	
Manufacture of organic basic chemicals		Manufacture of organic basic chemicals (3.14)	-	
Assets aligned with other green Eligibility Criteria				
Energy Effici	• Loans to finance the development and distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment or technology such as smart grid, distribution of and/or upgrades to equipment and and/or upgrades		or technology such as smart grid, district heating and	
Pollution Prevention	and Control	Loans to finance the development, construction, maintenance or consulting and advisory of waste management activities		
Sustainable Water I	nfrastructure	Loans to finance the development, construction and maintenance of water infrastructures that contribute to GHG emissions savings		
Low Carbon Tran	sportation	Loans financing public land transport and clean transportation loans such as: public transport, electric vehicles, sea and coastal or inland freight or passenger water transport, vessels for port operations		
Green Guar	antee	SACE's green guarantee with clear eligibility criteria		
Sustainable ag	riculture	Loans to finance sustainable agriculture project		

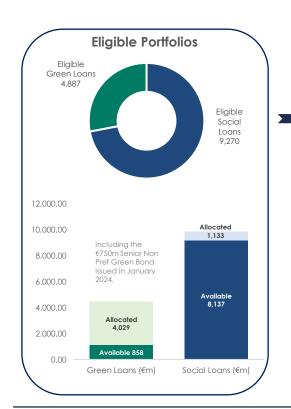


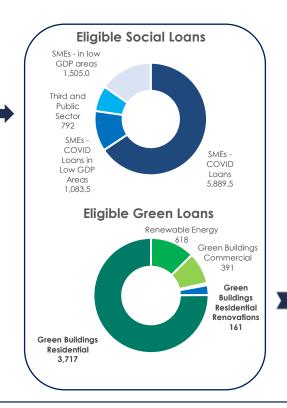
NEW Green, Social & Sustainability Bonds Framework: Use of Proceeds (2/2)

Eligible Social Loans category	Eligibility Criteria	Target population
SMEs	 Loans to SMEs located in regions with a GDP per capita below the national average and to SMEs under the government's Covid-19 borrower guarantee 	Maintaining the jobs & creating new jobs for employees working in SMEs
Third and public sector	 Loans to the third sector & partly state-owned corporates to finance projects with a positive social impact (Education, Healthcare) 	People benefiting from positive socio- economic outcomes (including youth, elderly people & those with disabilities)
Healthcare	Loans to finance the construction/ development/ renovation of activities in the healthcare sector	Aiming to benefit all
Sustainability-Linked Loans	Sustainability-Linked Loans to SMEs and Corporates with common guidelines	Aiming to benefit all (but focus on those working in SMEs)
Residential Mortgages	Residential Mortgages to disadvantaged people	 People with an ISEE under a certain threshold; People with age under 36 years; Lone parent; People who live in a social house; Married couples (at least two years of marriage) with one of them with age under 36 years.



NEW Green, Social & Sustainability Bonds Framework: Eligible Portfolios

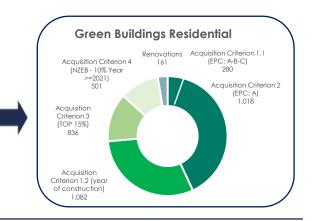




The total amount of eligible assets under the Green, Social & Sustainability Bonds Framework published last **November 2023** amounted to ~€14.2bn as at 31/12/23, of which:

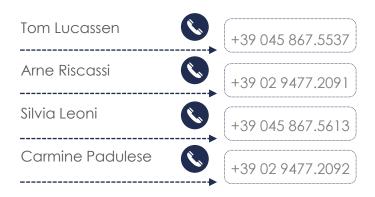
- €4.9bn of Eligible Green Logns
- €9.3bn of Eligible Social Loans

With the **8 outstanding issuances** (including the €750m Senior Non Pref Green Bond issued in January 2024), proceeds are allocated to green and social assets for ~€**5**,**2bn**.





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