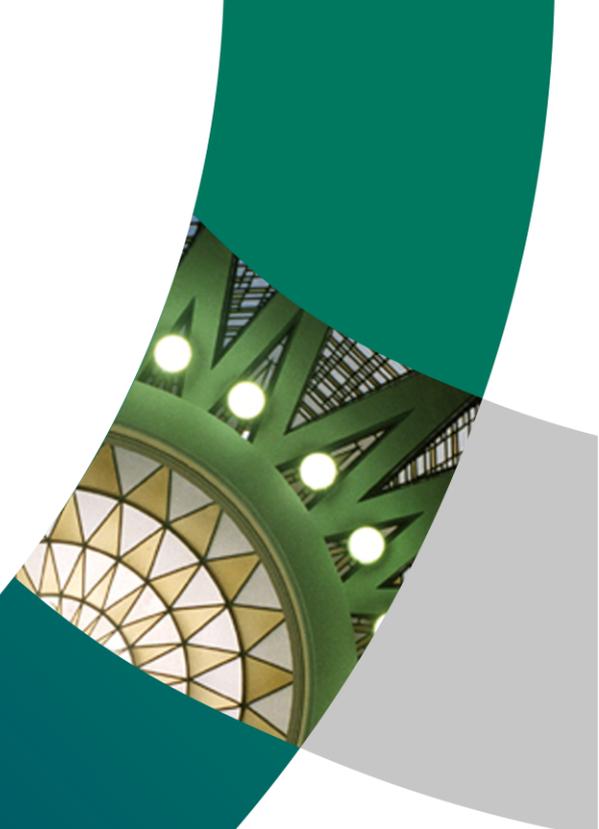




ESG Sustainability at Banco BPM

Presentation for investors and analysts

May 2026



Disclaimer

This Presentation (as defined below) has been prepared by and *is the sole responsibility of Banco BPM ("Banco BPM")* for information purposes only and *must not be used, in whole or in part, copied, distributed, transmitted, or reproduced for any other purposes.*

For the purposes of this notice, "presentation" means this document, any oral presentation, any question and answer session and any written or oral material discussed following the distribution of this document ("Presentation").

The distribution of this Presentation in other jurisdictions may be restricted by law or regulation. Accordingly, persons who come into possession of this document should inform themselves of, and observe, these restrictions. To the fullest extent permitted by applicable law, Banco BPM and its subsidiaries disclaim any responsibility or liability for the violation of such restrictions by any person.

This Presentation does not constitute or form part of, and should not be construed as, any offer or invitation to subscribe for, underwrite or otherwise acquire, any securities of Banco BPM or any member of its group or any advice or recommendation with respect to such securities, nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any securities in Banco BPM or any member of its group, or investment decision or any commitment whatsoever.

This Presentation and the information contained herein does not constitute an offer of securities in the United States or to any U.S. person (as defined in Regulation S under the U.S. Securities Act of 1933, as amended), Canada, Australia, Japan or any other jurisdiction where such offer is unlawful.

This Presentation includes mainly internal management data (which are also based on estimates).

The information contained in this Presentation is for background purposes only and is subject to amendment, revision and updating without notice. Certain statements in this Presentation are forward-looking statements about Banco BPM. Forward-looking statements are statements that are not historical facts **and are based on information available to Banco BPM as of the date hereof, relying on scenarios, assumptions, expectations and projections regarding future events which are subject to uncertainties because dependent on factors most of which are beyond Banco BPM's control.** These statements include projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding future performance. Forward-looking statements are generally identified by the words "expects", "anticipates", "believes", "intends", "estimates" and similar expressions. By their nature, forward-looking statements involve a number of risks, uncertainties and assumptions which could cause actual results or events to differ materially from those expressed or implied by the forward-looking statements. Banco BPM does not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable law. You should not place undue reliance on forward-looking statements, which speak only as of the date of this Presentation. All subsequent written and oral forward-looking statements attributable to Banco BPM or persons acting on its behalf are expressly qualified in their entirety by this disclaimer.

This Presentation may contain ESG-related material that has been prepared by Banco BPM on the basis of internally developed data, publicly available information and other third-party sources believed to be reliable. Banco BPM has not sought to independently verify information obtained from public and third-party sources and makes no representations or warranties as to accuracy, completeness, reasonableness, or reliability of such information.

None of Banco BPM, its subsidiaries or any of their respective representatives, directors, officers or employees nor any other person accepts any responsibility or liability whatsoever (whether arising in contract or otherwise) for any direct or indirect loss arising from any use of this Presentation or otherwise arising in connection therewith.

By participating to this Presentation and accepting a copy of this Presentation, you agree to be bound by the foregoing limitations regarding the information disclosed in this Presentation.

ESG Sustainability Highlights:

- | | | |
|----------|---|----|
| 1 | Governance, Ambitions, Strategy and Achievements | 4 |
| 2 | Corporate Bodies and Key Policies | 17 |

Annex

- | | | |
|----|---|----|
| 1. | <i>2025 Key ESG Results</i> | 21 |
| 2. | <i>Details on Climate Risks</i> | 35 |
| 3. | <i>Green, Social and Sustainability Bonds Framework</i> | 39 |

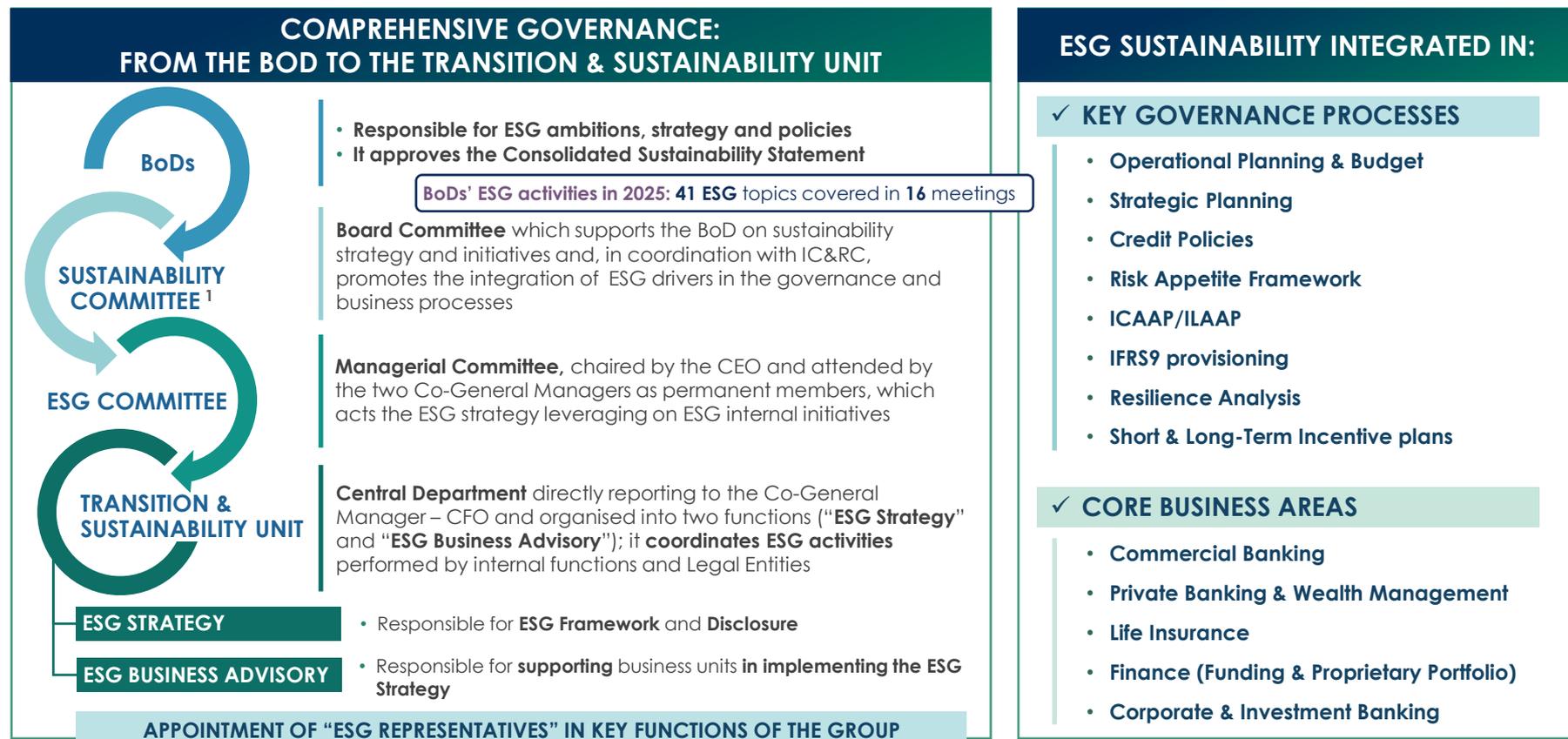
ESG Sustainability Highlights

**Governance, Ambitions,
Strategy and Achievements**

1



ESG Sustainability: effective Governance & wide Integration



ESG Sustainability Track record

2018 - 2020

- **Internal Control and Risk Committee** in charge of overseeing ESG sustainability topics
- **Energy Manager & Mobility Manager** appointed
- Released the **rules for the environmental policy**, the **Workplace health and safety guidelines** and the **Guidelines on the integration of sustainable risks in the provision of investment services**
- **100% of electricity consumption from certified renewable sources**
- Extraordinary **measures for local communities and social projects in response to Covid-19 pandemic**
- **First ESG lending product** (Plafond for ESG investments)
- ISO 45001 **Occupational Health and Safety**, ISO 50001 **Energy** and ISO 14001 **Environmental certifications** obtained



ISO 45001:2018



50001:2018

2021 - 2022

2021

- Activation of the first **"ESG Action Plan"** to fully integrate ESG into our operating model
- **ESG targets** integrated within **ST & LT incentive plans** for CEO & Top Management
- **Green, Social and Sustainability Bonds Framework** published, and **first bond (social) issued under the framework**
- **Integration of lending policies and Risk Management** with ESG factors started
- **Enlarged ESG products offering** and **integration of ESG risk in Advisory and Wealth Management**
- 2021-2024 Strategic Plan: **ESG as key foundation stone**
- Banco BPM joined the **UNGC¹** and became a supporter of the **TCFD**



2022

- First **ECB Climate Stress test** performed
- **Fundraising** and other **support measures for people from Ukraine**, in cooperation with Caritas
- **Update of the Code of Ethics**
- 2022 CNFS wins **"Oscar di Bilancio"**
- **#1 Green bond issuer** among Italian banks

2023 - 2025

2023 - 2024

- **New Sustainability Committee** established at Board level in April 2023
- **NEW GS&S Bonds Framework aligned with Taxonomy** in November 2023
- 2023-2026 Strategic Plan: **Sustainability strategy and ambitions fully integrated**
- BBPM wins the **Award for Impact Reporting** by **Environmental Finance** in 2023
- New units dedicated to ESG established in 2024:
 - **"Transition & Sustainability"** unit, directly reporting to the Co-GM / CFO
 - unit dedicated to **Sustainable Funding** in the **Finance department**
 - dedicated unit in **IR department** with focus on Fixed Income and **ESG Investors**
- **Carbon intensity reduction targets by 2030 for 5 priority sectors¹** published in August 2024
- **#1 Green bond issuer** among Italian banks in 2024

2025

- **Update of the Strategic Plan with ESG target extended to 2027**
- First **Sustainability Statement** released in March
- **Transition Plans** for priority sectors and **status of achievement at YE 24** of our 2030 decarbonization targets published in May
- **BBPM included in the World's Most Sustainable Companies 2025** by TIME/statista
- **Banca Aletti's first PAI Statement** published in June
- **Publication of our EU Green Bond Factsheet in October** → pioneer among Italian banks and second FI issuer worldwide
- **Banco BPM Vita and Banco BPM Invest SGR join PRI²**
- **ESG RATINGS UPGRADED: ISS rating at C, MSCI at AA, S&P at 59 and Sustainalytics at 12.6 (low risk)**



ESG Sustainability Ambitions

Included in our Strategic Plan



E

- Supporting our clients in their **transition path** through advisory and commercial offering, consistently with our **ESG Strategy**
- Confirming our strong position in **financing renewable energy projects**
- Strengthening the **C&E risk drivers' identification and treatment**
- Continuing on the path of reducing our **own energy consumptions and GHG emissions**



S

- Further enhancing our strategy for **People, Generational change** and **Women empowerment**
- Strengthening our **leadership position as third sector lender**
- Confirming as a **top Community bank** with strong **impact on our local communities** (school and education-driven)
- Improving our **customers' accessibility** (physical and technological) to the products and services offered by the bank



G

- Supporting our **Digital transformation** with a strong **Privacy & Cybersecurity management**
- Confirming the **use of ESG targets in our Short and Long-term incentive plans** for **managers & employees**
- Keep improving the **inclusion of ESG sustainability drivers** in our operating processes, ensuring consistency among businesses the Group is involved in
- Strengthening our **Risks Materiality assessment** and **Transition Plans development frameworks**

ESG Sustainability Strategy

Key initiatives and targets of our Strategic Plan



ENVIRONMENT

- **ESG Factory:** becoming a reference partner for Corporate & SME clients in their sustainable transition (**ESG Training, Advisory & Offering**)
- **Run-off** in **coal-based sectors** confirmed¹
- **100%** of **electricity supply from renewable sources** to be **maintained** throughout the Plan

	2025	TARGET 2027
Low-Carbon New M/L Term financing ²	€7.6bn	€7.0bn
Direct Energy consumption ³	466 kGJ	< 472 kGJ
Scope 1&2 direct emissions market-based ⁴	10.7 ktCO ₂ e	10.9 ktCO ₂ e



SOCIAL & GOVERNANCE

- **New training Academy** structure to uphold an **improved standard in skills development**
- Involvement of our **employees in corporate community services**
- Promoting activities to **spread financial education and ESG engagement**
- Material investments on **cyber-attack prevention**, leveraging on **Cybersecurity specialists** hirings

	2025	TARGET	2025	TARGET
Women in managerial positions ⁵	33.0%	36.0% YE 2027	ESG Training hours for Employees	#233k #200k in 2027
New hiring for generational change ⁶	#480	#800 2025-26	New lending to third sector	€313m o/w €236m MLT €255m in 2027
Smart-Working for Employees (%) ⁷	38.0%	40.0% YE 2027	Donations for Environmental & Social Projects	€6.7m >€5m 2025-27 yearly avg.

	2025	TARGET	2025	TARGET
Issue of Green, Social & Sustainable Bonds	€1.75bn	€5.0bn 2025-27	ESG bonds issues as Joint Bookrunner/Lead Manager	€9.7bn €19.5bn 2025-27
Share of ESG bonds in the Corporate bond proprietary portfolio (banking book) ⁸	40.0%	40.0% YE 2027	<ul style="list-style-type: none"> • WM & Life Bancassurance: strengthening of ESG advisory and enhancement of ESG products range in full compliance with external regulations 	

Focus on Environmental Strategy

(1/4)

ESG Factory as key driver of our ESG & Net-Zero business strategy

SUPPORTING OUR CORPORATE AND SME CLIENTS IN THEIR SUSTAINABLE TRANSITION PATH THROUGH:

1. ESG TRAINING

Increase skills and awareness on sustainability and “E” matters

- **ESG training to our corporate & SME customers: workshops and educational initiatives** for both clients and prospects → > **2,800 ESG training hours to enterprises in the 2024-2025 period**
- Increase the number of **ESG-skilled Relationship Managers**
- Provide clients with **support for ESG self-assessment**

2. ESG ADVISORY

Identification of needs and solutions

- Full rollout of our **ESG diagnostic tool** (ESG questionnaire) for ESG integration into **credit policies, accompanying customers in their green transition journey** → since 2023 the questionnaire is **mandatory** for **Large Corporate** and/or for counterparts operating in **High/Very High Transition Risk sectors**¹, in sectors considered as **priority**² and for those corporates with a **Non-Financial Statement/ Sustainability report**
- **Gap analysis** and **ESG advisory** for corporate & SME customers
- **Partnerships** with an ecosystem of **ESG solutions providers**

3. ESG OFFERING

Support for operating model sustainable transformation

- **Sustainable finance:** suite of sustainable products, including taxonomy-aligned solution aimed at financing specific initiatives
- **Physical risk assessment and offering of protection solutions** → in order to support clients exposed to physical risk, the Bank **offers specific insurance policies** to mitigate and reduce the negative impacts of **Natural Disasters**

**ESG FACTORY'S MILESTONES ARE SET TO SUPPORT
OUR NET-ZERO STRATEGY**

Focus on Environmental Strategy

(2/4)

Net-Zero strategy

EMISSION INTENSITY REDUCTION FOR THE MOST CARBON INTENSIVE SECTORS FOR BBPM:

- Targets 2030 approved in August 2024

TARGETS IN TERMS OF CARBON INTENSITY REDUCTION BY 2030 FOR 5 PRIORITY SECTORS¹



Representing ~70% of the financed emissions from all sectors covered by the Net-Zero framework

Sector	Metric	STARTING POINT (31/12/22)	31/12/24	31/12/25	TARGET FOR 2030	TARGETED REDUCTION FROM STARTING POINT
AUTOMOTIVE² (Scope 1, 2 & 3)	Million tons of CO ₂ e per billion passenger-kilometres travelled by vehicles sold	0.45	0.45	0.42 (-7% VS. 2022)	0.24	-48%
CEMENT (Scope 1 & 2)	Tons of CO ₂ e per ton of cement products	0.50	0.45	0.36 (-27% VS. 2022)	0.39	-23%
OIL & GAS (Scope 1, 2 & 3)	Grams of CO ₂ e per megajoule of oil product/natural gas produced or distributed	60.72	59.8	58.8 (-3% VS. 2022)	52.47	-14%
POWER GENERATION (Scope 1 & 2)	Tons of CO ₂ e per megawatt-hour of energy produced	0.17	0.12	0.08 (-55% VS. 2022)	0.07	-56%
COAL (Direct exposure, GBV)	Run-off of the exposure by 2026	€1.2m	€0.8m	€0m (run-off completed)		€0m

METHODOLOGY APPLIED

- **Physical Weighted Average Carbon Intensity at sectoral level** → single debtor emission out of typical sectoral output weighted by drawn amount
- Projections based on **top standard scenarios (International Energy Agency)**

N.B. Targets set for 2030 could be updated due to i) the evolution in the methodology for emissions quantification purposes, ii) material changes in projections elaborated by International Energy Agency and iii) new guidelines on such a matter

Data based on Emission Intensity for the first 4 sectors. Data based on GBV direct exposure for Coal.

Focus on Environmental Strategy

(3/4)

Net-Zero strategy

TRANSITION PLANS RELEASED IN MAY 2025

- the plans outline the short-term actions already in place and the **medium-long term actions** that may need to be activated to achieve the 2030 targets

Banco BPM's business strategy includes targets to achieve Net-Zero by 2050, in line with the EU Green Deal

FOUNDATIONS OF THE TRANSITION PLANS

Scope	IMPLEMENTATION STRATEGY	ENGAGEMENT STRATEGY	METRICS & TARGETS	GOVERNANCE
Key Actions	<u>Sustainability-Linked Loan Financing</u> <u>Project Financing</u>	<u>Fostering the ESG culture</u>	<u>Identification of metrics and monitoring of targets</u>	<u>Assignment of specific roles and responsibilities and use in processes</u>
Description	Banco BPM's Net-Zero strategy , reflected in its main business processes, is based on the development of a commercial proposal and investment decisions that are able to fully meet the needs of customers who have to decarbonise their production processes and improve the efficiency of their energy consumption , thereby contributing to the decarbonisation of Banco BPM's loan and securities portfolios	Banco BPM has created a specific initiative (ESG Factory) which, with the support of the ESG Business Advisory structure, deals with involving the Group's main stakeholders (customers, suppliers, employees, etc.) with training courses aimed at spreading the ESG culture, also through specific agreements with qualified partners	Banco BPM has created a specific internal programme aimed at identifying the metrics that, for each of the most emissive sectors, best summarise the progress made by its customers to achieve emission levels consistent with the EU Green Deal. The path towards the achievement of the intermediate targets to 2030 is monitored monthly , with automated reports	Corporate bodies and functions actively participate in the implementation of strategy and of operational levers , aimed at achieving the identified targets. To this end, all the main governance processes (Strategic Plan, RAF, Credit Policies, Budget, Remuneration Policies) have been developed coherently

Focus on Environmental Strategy

(4/4)

Growing offering of “Green” loan products

FINALISED LOANS

SLL

Green Taxonomy Loan

- Loan aimed at supporting “green” projects/investments with technical requirements aligned with the EU Taxonomy, which ensures a real positive impact on the environment
- Subject to a due diligence of the “green” project by an independent third party with expertise on ESG issues in order to assess the correspondence with the regulatory principles set forth in the EU Taxonomy

Loans with Green Transition Target

- Loan that enables companies to implement their “low carbon” investment plans, in line with EU environmental objectives
- Summary report by the client regarding the green project for which the financing is requested, with an objective that can be traced to one of those included in the EU Taxonomy

Loans with SACE Guarantee

- Loan with public guarantee from SACE (after verification of the “green” purpose requirements)

Loans for “Beni Strumentali - Nuova Sabatini”

- Subsidised Loans for companies (SMEs) that want to move towards a low-carbon economy (improving the eco-sustainability of products/processes production)

Financing energy production and efficiency

- Specific financial solutions to support SMEs for investment projects in energy production plants from renewable sources
- Financial solutions to support companies in the process towards an efficient, sustainable and renewable energy model

Green Residential Mortgages

- Initiatives for high-efficiency property buyers with a discount on mortgage conditions.
- Mortgages for purchase, construction or renovation with green factor¹: a clause that allows for a 10 bps saving on the contracted rate and that can be activated throughout the life of the loan provided that:
 - a reduction in consumption of at least 30% is achieved or
 - the energy rating of the home is improved by two classes

Sustainability Linked Loans

- Sustainability Linked Loans granted to corporate with KSI ESG (if chosen “E” KSI)

ENTERPRISES AND CORPORATE CLIENTS

HOUSEHOLDS

We also offer a product to support the Energy transition in partnership with Agos Ducato

Financial Inclusion initiatives

FINANCE TO THIRD SECTOR

- **Ad hoc organizational structures, products, services and expertise** developed for **no-profit clients**
- The funding provided is aimed at **supporting both short-term needs and specific investment projects, many with ESG connotations**

SUBSIDISED FINANCE

- **Loans for SMEs** assisted by the **Guarantee Fund for Small and Medium-Sized Enterprises (FGPMI)**

FINANCIAL SOLUTIONS FOR YOUNG PEOPLE & STUDENTS

- **Mortgages** for people **<36 years** with dedicated terms and conditions, assisted by **CONSAP guarantee**
- **Loans for helping students** to realize their educational projects, assisted by **CONSAP guarantee**

CLIENTS AFFECTED BY NATURAL DISASTER

Measures aimed at **supporting individuals or enterprises affected by natural disaster**:

- **Suspension of installment payments** for mortgages and loans
- **Plafonds** dedicated to supporting local territories (Households, Enterprises and Corporate clients)

WOMEN

Measures aimed at **supporting women victims of violence** and in **temporary economic difficulty**:

- **Suspension of the payment** of the principal amount for mortgages and loans for up to 18 months

ANTI-USURY

Financial support, in cooperation with various foundations and anti-usury associations, **to prevent usury cases of families in serious debt situations** by facilitating their access to bank credit

Sustainability ESG Update: Key results achieved in FY 2025

Sustainability ESG KPIs



- **NEW HIRINGS FOR GENERATIONAL CHANGE: #480** in FY 2025 (#222 in FY 2024)
- **DONATIONS FOR E-S PROJECTS €6.7m** in FY 2025 (€6.3m in FY 2024)
- **NEW MLT LENDING TO THIRD SECTOR €236m** in FY 2025 (€202m in FY 2024)



In 2025

- First Italian Social Bond issued in 2025 (€500m)
- First Social Covered Bond issued by the Group (€750m)
- **€500m EU Green Bond SNP → first EU-labelled Green bond issued by an IT bank**



Main Sustainability ESG Achievements



- **Status of achievement** as of 31/12/24 of our **2030 decarbonization targets on most carbon intensive sectors** released in May 2025
- **Transition Plans including short-term actions** already in place, with disclosure in May 2025 also of the **medium-long term levers** to be activated to **achieve the 2030 targets**
- **FURTHER IMPROVEMENT IN ESG ANALYSIS WITHIN LENDING POLICIES:** transition plans of the companies operating in the most carbon-intensive sectors (based on their Sustainability Reports) have been compared with BBPM's 2030 targets
- **BANCO BPM FIRST SUSTAINABILITY STATEMENT RELEASED IN MARCH 2025**
- **BANCA ALETTI'S FIRST PAI (PRINCIPAL ADVERSE IMPACT) STATEMENT PUBLISHED IN JUNE 2025**
- **PUBLICATION OF EU GREEN BOND FACTSHEET IN OCTOBER → PIONEER AMONG ITALIAN BANKS AND SECOND FI ISSUER WORLDWIDE**



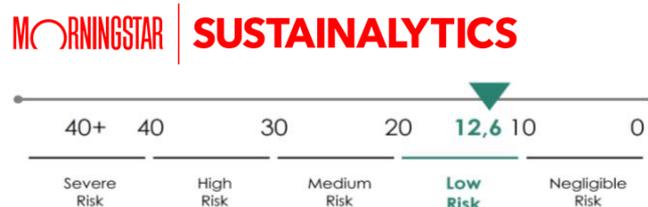
Significant improvements in ESG Ratings in 2025



- ISS ESG Corporate Rating upgraded to C (Prime Status) in January 2025 (from C-/Not Prime)
- Transparency Level improved to 'Very High' (from 'High')



Rating upgraded to AA (Leader) in March 2025
(from A (Average))



ESG Risk Rating improved to 12.6 in December 2025
(from 13.2), notwithstanding methodological headwinds

S&P Global

- S&P Global ESG Score improved to 59/100 in October 2025 (from 54/100)
- Industry CSA Score Average at 35/100

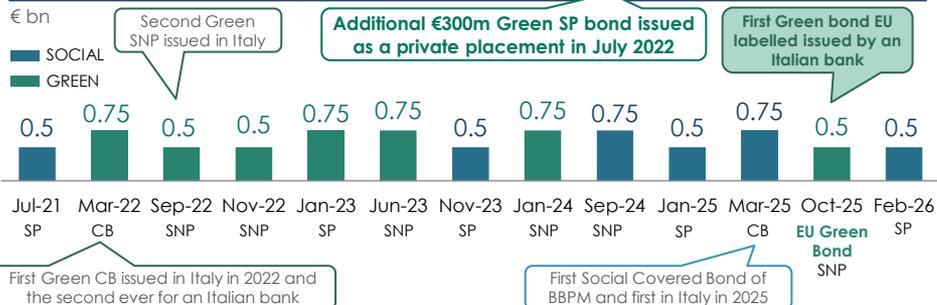
DISCLAIMER: The use by Banco BPM of the ESG research data and the use of logos, trademarks, service marks or index names does not constitute a sponsorship, endorsement, recommendation, or promotion by Banco BPM by the indicated ESG rating agencies. The services and data, which are the property of the ESG rating agencies or information providers, are provided 'as-is' and without warranty. The names and logos are trademarks or service marks pertaining to the ESG rating agencies.

Focus on Green, Social & Sustainability Bonds

FUNDING:

€8.3bn Social & Green bonds issued since 2021

SOCIAL & GREEN BONDS ISSUED UNDER THE GS&S BONDS FRAMEWORK @ €8.0BN



USE OF PROCEEDS:

- **Social SNP&SP Bonds and Covered Bonds:** refinance existing **Eligible Social Loans** as defined in the GS&S Bonds Framework (such as loans granted to SMEs in low GDP areas and residential mortgages to disadvantaged people)
- **Green SNP&SP Bonds and Covered Bonds:** refinance existing **Eligible Green Loans** as defined in the GS&S Bonds Framework (such as green residential mortgages and loans for renewable energy).
- **EU Green Bond SNP:** refinance existing **Eligible Green Loans aligned with EU Taxonomy** as defined in EUGB Factsheet (such as Construction, Renovation and Acquisition of buildings).

Banco BPM: #1 Green bond issuer by issuance volume among Italian banks in 2022, #2 in 2023, #1 in 2024 and #1 in 2025.

PUBLICATION OF OUR EU GREEN BOND FACTSHEET IN OCT. 2025 → PIONEER AMONG ITALIAN BANKS AND SECOND FI ISSUER WORLDWIDE

NEW GS&S BONDS FRAMEWORK RELEASED IN NOV. 2023 WITH TAXONOMY ALIGNMENT FOR SELECTED ASSET CATEGORIES

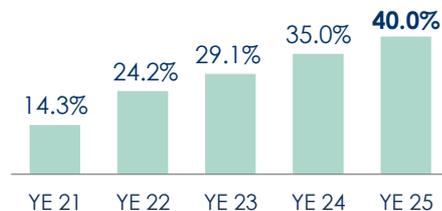
- The Framework is **aligned with best market practices¹**, cover a broader range of activities and include EU taxonomy alignment for some eligible assets²

#3 GREEN, SOCIAL AND SUSTAINABILITY BOND REPORTS RELEASED SINCE 2022



INVESTMENTS

ESG CORPORATE BONDS IN THE PROPRIETARY PORTFOLIO



Share on the Corporate and Financial securities managed by the Finance department (managerial data based on nominal amount of the Banking business).

**SHARE OF ESG CORPORATE BONDS
+25.7 P.P. VS. YE 2021**

ESG Sustainability Highlights

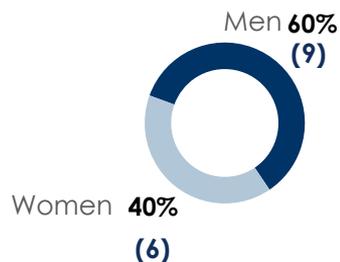
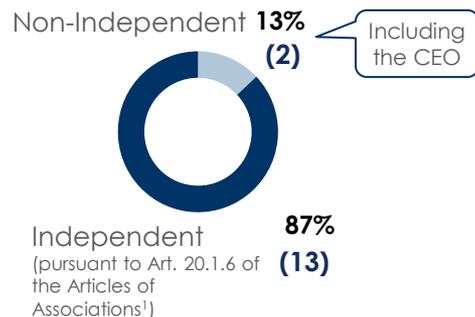
Corporate Bodies and
Key Policies

2



Composition of the main Corporate Bodies

COMPOSITION OF THE BODs: 15 MEMBERS



DIRECTORS DIVIDED BY AREA OF EXPERTISE	
Banking business	13
Financial markets	15
Internal control systems and risk management	12
Accounting and financial information	13
Strategic direction and planning	14
Regulation and corporate governance	11
Innovation and technology	5
Organizational frameworks, human capital management and remuneration systems	8
ESG/ Social and environmental sustainability	12

Composition of the 5 Board Sub-Committees

Board Sub-Committees	Internal Control and Risks	Remuneration	Appointments	Related Parties	Sustainability
No. of Directors	5	3	3	3	3
o/w Non-executive	5	3	3	3	3
o/w Independent ¹	5	2	3	3	3
o/w Women	4	0	1	2	2
o/w Men	1	3	2	1	1

Board of Statutory Auditors

Composition of the Board of Statutory Auditors

No. of Directors	8
o/w Standing	5
o/w Alternate	3
Women	50%
Independent ¹	100%

Banco BPM's Key Policies

GOVERNANCE AND BUSINESS CONDUCT

(All documents published on corporate website)

1. Articles of Association
2. Code of ethics
3. Organisational, management and control model pursuant to Italian legislative decree 231/01
4. Code of Corporate Governance and Reports on Corporate Governance and Ownership structure
5. Anti-corruption regulation
6. Anti-money laundering regulation
7. Regulation and procedures governing related party transactions
8. Regulation on Internal Dealing
9. Regulation on the management of Inside Information
10. Remuneration Policy
11. Shareholder-Director Engagement Policy
12. Regulation on tax management
13. Whistleblowing Statement

Training on Business Conduct in 2025

ANTI-CORRUPTION

31,608
Training
hours

for 13,136
Employees

ANTI-MONEY LAUNDERING

72,207
Training
hours

for
14,071
Employees

ENVIRONMENT, HEALTH & SAFETY and HUMAN RIGHTS

(All documents published on corporate website)

1. Guidelines regarding the management of environmental and energy issues and the fight against climate change
2. Guidelines on workplace health and safety
3. Guidelines on respecting and safeguarding human rights

BUSINESS

1. Lending policies integrated with ESG factors (internal regulation)
2. Guidelines on operations in the sector of weapon materials and systems (published on corporate website)
3. Green Social & Sustainability Bonds Framework (published on corporate website)
4. Guidelines on the integration of sustainability factors into the proprietary portfolio investment strategies (published on corporate website)
5. Guidelines on the integration of sustainability risks in the provision of investment services (published on corporate websites)
6. Banca Aletti's PAI Statement (published on corporate website)

PRIVACY, DATA GOVERNANCE, IT, BUSINESS CONTINUITY & AI

1. Cybersecurity and Privacy Statement (published on corporate website)
2. Regulation on information security and Regulation on ICT Risk and Security - in line with PSD2, BoI Circular No. 285, GDPR, DORA, EBA guidelines and ECB recommendations (internal regulation)
3. Methodological manuals on cyber risk analysis (internal regulation)
4. Guidelines on IT incident management (internal regulation)
5. Business continuity plan and related regulations (internal regulation)
6. Regulations on privacy, processing and protection of personal data – in line with GDPR (internal regulation)
7. AI Guidelines, Methodological Manual and Catalog – in line with AI Act (internal regulation)

Banco BPM's Remuneration Policy

ESG Targets included in STI and LTI plans

SHORT-TERM INCENTIVE PLAN

- Between 40% and 60% deferred
- ≥ 50% payable in ordinary shares

~ 155
Top
Managers
involved

ESG
weighting:

20% of
the overall
scorecard

At least 10%
of the
overall
scorecard

CEO

Managers with
control duties

Managers without
control duties

ESG KPIs of the 2026 STI

- Low-Carbon new M/L Term financing
 - ESG Bond – share on Corporate bond proprietary portfolio in the Banking Book (in %)
 - **Qualitative Sustainability KPIs** linked to the Prudential Transition Plans in compliance with the EBA Guidelines on ESG risks, CSRD, operational & reputational risk, risk culture and promotion of values coherent with corporate culture
-
- ESG KPIs related to the area of responsibility or to activities carried out in relation to the position + Qualitative performance, also linked to Sustainability
-
- ESG-related KPI (e.g. those associated with the annual performance on the ESG targets of the Strategic Plan) + Qualitative performance, also linked to Sustainability

- ESG KPIs included also in the variable remuneration of the network and of Group Head Office functions
- Asset Management companies' variable remuneration also takes ESG factors into account
- ECAP Reputational risk indicator considered for all employees

LONG-TERM INCENTIVE PLANS

- 40% upfront and 60% deferred
- 100% payable in ordinary shares

~ 85
Top
Managers
involved

ESG
weighting:

15% of the
overall
scorecard

CEO & Managers

ESG KPIs of the 2024-2026 LTI

- Increase of women in managerial positions at YE 2026 vs. YE 2023 (Floor +15% / Cap +20%)
- Overall issues of Green, Social & Sustainable bonds in 2024-2026 (Floor €3.75bn / Cap €5bn)

ESG KPIs of the 2025-2027 LTI

- Increase of women in managerial positions at YE 2027 vs. YE 2024 (Floor +11% / Cap +17%)
- Overall issues of Green, Social & Sustainable bonds in 2025-2027 (Floor €3.75bn / Cap €5bn)

ESG QUANTITATIVE TARGETS CONSISTENT WITH STRATEGIC PLAN AND MONITORED AT RAF LEVEL

Annex 1

2025 Key ESG Results:

- Clients & Business
- Risks & Credit
- Own Environmental Impact
- People
- Community



ESG Sustainability key focus areas



E



S



G

1

CLIENTS & BUSINESS

- Material support to Italian economy, thanks to a business model focused on Households & SMEs
- Concrete achievements in the ESG integration into our commercial activity and business model
- Development of digital banking supported by strong safeguard of Cybersecurity and Privacy, coupled with a structured framework for integrating and managing AI



2

RISKS & CREDIT

- ESG-oriented lending policies
- Progress in the integration of ESG risk drivers into Risk Management Framework

3

OWN ENVIRONMENTAL IMPACT



4

PEOPLE

- Women development & Generational change
- Training, Safety, Work-Life Balance and Wellbeing



5

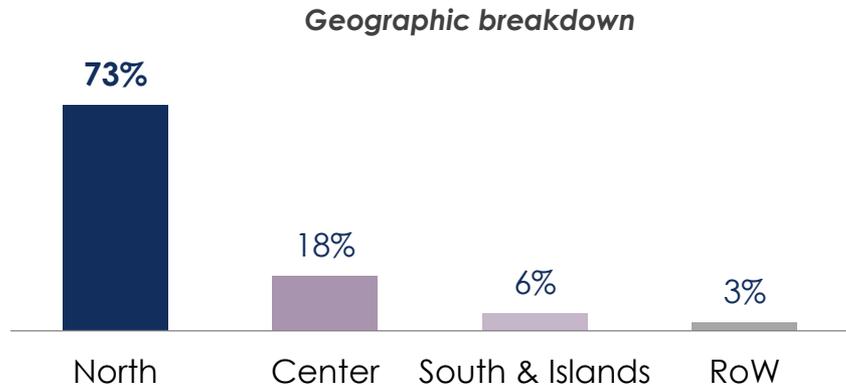
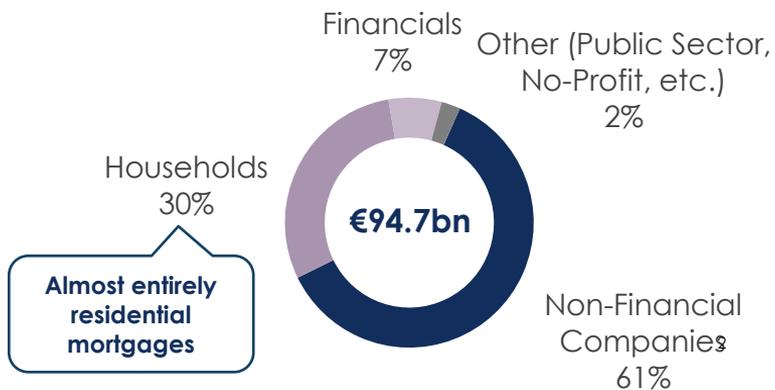
COMMUNITY

- Sustainable development of local territory



1 Material support to Italian economy thanks to a business model focused on Households & SMEs

“Core” Performing Customer Loans¹ as at 31/12/2025 (GBV)



€28.3bn New Lending to Italian economy in 2025 (+33%Y/Y)

1

Concrete achievements in the ESG integration into our commercial and business model: Credit, PB/WM and Bancassurance

CREDIT



**€13.3BN LOW CARBON NEW
M/L TERM FINANCING IN 2024-2025¹**

- o/w **€7.6bn** in 2025



**€570M NEW LENDING TO THIRD
SECTOR IN 2024-2025²**
(€438M M/L TERM)

- o/w **€313m** in 2025
(€236m M/L Term)

INVESTMENT SERVICES & LIFE INSURANCE

PRIVATE BANKING & WEALTH MANAGEMENT

2021-2024

- In-house ESG Due Diligence of products manufacturers
- Collection of client's Sustainability preferences
- Proprietary ESG Product Classification Model
- Verification of coherence between client's sustainability preferences and ESG characteristic of product
- Some ESG metrics included in the information report for clients
- Integration of PAIs on sustainability factors into investment decisions

2025

- Launch of Art.8 Discretionary Mandates
- Banca Aletti's first Principal Adverse impact Statement published

LIFE INSURANCE

2025

- Sustainability factors integrated into investment decisions also for life insurance business, in line with Group's ESG Framework (guidelines and methodologic manual)
- Banco BPM Vita joins PRI²



1

Concrete achievements in the ESG integration into our commercial and business model: Finance & CIB

FUNDING



**ISSUED €1.25BN GREEN BONDS
IN 2024-2025**

- o/w **€500m** in 2025 → **first Green bond EU labelled issued by an Italian bank**



**ISSUED €2.0BN SOCIAL BOND
IN 2024-2025**

- o/w **€1.25bn** in 2025

**ELIGIBLE
PORTFOLIO
AT YE 2025**

Eligible Green
Loans
5,729

Eligible Social
Loans
5,862



PROPRIETARY PORTFOLIO



**40.0% SHARE OF ESG BONDS IN THE CORPORATE
BOND PROPRIETARY PORTFOLIO AT YE 2025¹**
(VS. 35.0% AT YE 2024)

**ESG BONDS:
€2.6bn at YE 2025**

- o/w **€1.9bn Green Bonds**

CIB



**€19.1BN ESG BOND ISSUES
ASSISTED BY BANCA AKROS
IN 2024-2025**

- o/w **€9.7bn** in 2025

In 2025, Banca Akros participated, as **joint bookrunner** or **joint lead manager**, in the placement of **14 ESG bonds** of its corporate clients, including those issued by Banco BPM

Managerial figures

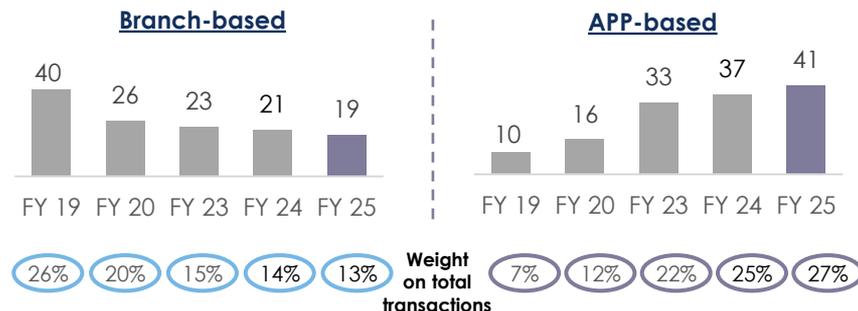
1 Successfully continuing our digitalization path

MAIN ACHIEVEMENTS IN 2025

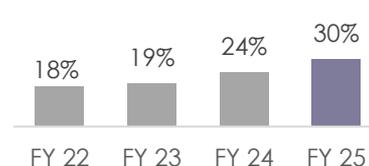
- Wider **digitalized customer base**: >#1.85m individual customers with **Digital Identity** (72% of active customers) and 53% of **Small Business** customers with **APP Mobile**
- Further significant steps towards **paperless processes**:
 - Dematerialization of **transparency-related communications** involving #1.2m customer accounts¹
 - Introduced **in-branch new streamlined digital processes** for current account opening and personal loan signing
- New affordability engine implementation for **SME-focused Smart Lending** process
- Growing contribution of **Digital onboarding** to customer acquisition (nearly 30% of new Retail customers acquired through digital channels)
- Continuous focus of our **Digital Branch** on commercial activity (54% of total interactions)

DIGITAL BANKING KPIs

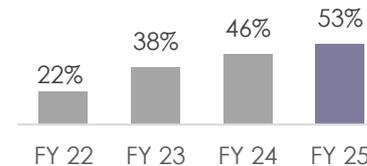
BRANCH AND APP-BASED TRANSACTIONS (M)



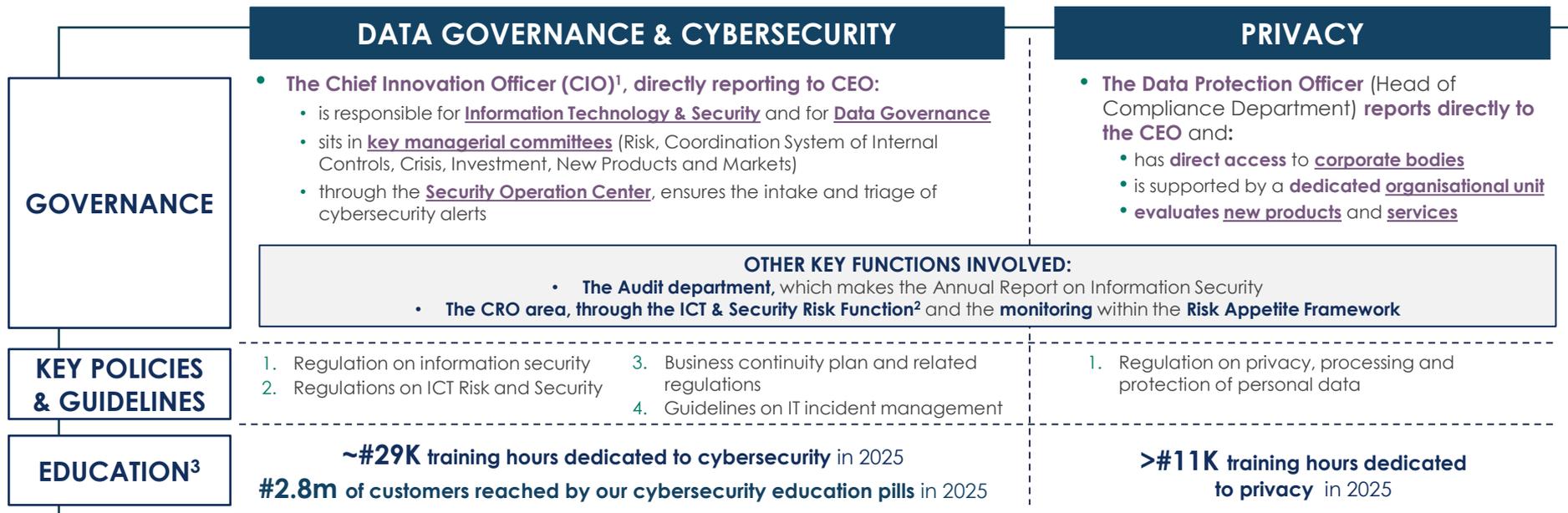
% DIGITAL ONBOARDING²



% SME CUSTOMERS WITH APP



1 Cybersecurity and Privacy



PARTNERSHIPS:

- CERTFin⁴
- OF2CEN⁵
- EU Payment Council⁶

CERTIFICATIONS:

- **ISO 27001** issued for the provision of the Digital Preservation service
- **Information system** compliant with **EU & IT mandatory standards**, but also with key **external accreditations (PCI-DSS, SWIFT CSP, etc.)**

ASSESSMENTS:

- **Security Plan** internally assessed on a regular basis, in line with the **NIST Cybersecurity Framework**
- **Data Protection Impact Assessment** carried out whenever required
- **Information system** periodically **audited by the Audit department** (including logical security aspects), via on-site audits conducted by **senior ICT auditors**

Structured framework for integrating and managing AI

GOVERNANCE

CENTRALISED ORGANIZATIONAL OVERSIGHT

Hub & Spoke model led by the Chief Innovation Officer (CIO), ensuring unified AI governance and shared standards

Within the CIO, the **Hub role is played by the Unit “AI Applications”** → center of excellence:

- supporting the **execution** of any AI-driven initiative
- determining the **most appropriate sourcing approach** (make o buy)
- enabling the **AI Risk oversight** trough centralization of risk classification of Use Cases according to AI Act

CONTROLS

- Lifecycle supervision and **quality, risk, and transparency checks** aligned with **the AI Act**

KEY POLICIES

- AI Guidelines
- Methodological AI Manual
- AI Catalog

IMPLEMENTATION

INFRASTRUCTURES

- **Advanced internal data platform**: integrating **commercial, credit, and risk-related information**
- **Dedicated cloud** operational at our **cloud service provider** and **other cloud platforms** delivered as **Software as a Service (SaaS)**, enabling:
 - **model training**
 - **application development**
 - **industrialization of GenAI use cases**

MAIN “TRADITIONAL AI” USE CASES:

Continuing expansion of **Advanced Analytics & Machine Learning** to boost **efficiency and effectiveness**, involving:

- **Customer Relationship Management**
- **Credit**
- **AML and Risks**

MAIN “GENERATIVE AI” USE CASES:

- Support of the conversational **navigation of internal regulation** for employees
- Support **IT division** in testbook activity
- Strengthen **second-level credit risk controls**

More use cases are going to be developed, in line with strategic plan targets

TRAINING: #26.7K training hours dedicated to AI in 2025, involving **#16.4K employees**

ESG-oriented lending policies since 2022

1. EVALUATION OF ESG AND CLIMATE CHANGE RISK DRIVERS (ESG ANALYSIS) INTEGRATED WITHIN LENDING POLICIES BY MEANS OF:

- **Transition risk analysis:** based on the sector of the debtor or counterparties' data
- **Acute Physical risk analysis** base on the geolocation of productive assets and collaterals
- **ESG Questionnaire** → **quali-quantitative diagnostic tool** (differentiated based on the size of the company) aimed at evaluating the ESG profile of a debtor

THE RESULTING SCORE IS CONSIDERED WITHIN OVERALL CREDIT POLICY STRATEGY

2. **SPECIFIC CREDIT STRATEGIES FOR HIGH-RISK TRANSITION SECTORS (INCL. NET-ZERO PRIORITY SECTORS)**
3. **SPECIFIC APPROACH FOR CONSTRUCTION AND REAL ESTATE SECTORS TO EVALUATE THE ENVIRONMENTAL SUSTAINABILITY OF A SPECIFIC ASSETS** (e.g. considering the energy efficiency class of the asset)
4. **TRANSITION-FINALISED LENDING PRODUCTS, FOR SUPPORTING SPECIFIC INVESTMENTS**
5. **ESG ANALYSIS INTEGRATED INTO THE FINANCIAL SUSTAINABILITY ASSESSMENT** (evaluation of the ability to financially support the investments for de-carbonization and use of a tool for assessing prospective KRIs)

KEY ELEMENTS OF THE ESG QUESTIONNAIRE

- ✓ Collection of **quantitative ESG data** of the company
- ✓ Assessment **ESG risk mitigants**, leveraging on questions about:
 - the Transition path of the client (e.g. emission reduction plans & targets)
 - the Physical risk management strategy (presence of a business continuity plan and/or of insurance policies)
 - Social and Governance aspects (existence of any pending litigations and/or litigations with negative outcomes concerning "S" & "G" matters)

FURTHER UPGRADE

In 2026, the ESG analysis will be enriched by expanding the assessment of counterparties' ESG risk through the **inclusion of chronic physical risk and environmental risk evaluations**

Progress in the integration of ESG into Risk Management

RISK IDENTIFICATION

- Climate-related & Environmental risks
- Governance & Social sustainability risk¹

TRANSITION RISK IMPACTS IDENTIFIED: Legislative, Technological, Market-related and Reputational
PHYSICAL RISK IMPACTS IDENTIFIED: Acute and Chronic and related sub-risks

TIME HORIZONS IDENTIFIED:
 Short Term: up to 1Y
 Mid Term: up to 3-5Y
 Long Term >5Y

IDENTIFIED IMPACTS ON BUSINESS MODEL, COMPETITIVE FRAMEWORK, TARGETS & STRATEGY

RAF

- **Integration of ESG risks within RAF since 2021**
- **RAF ESG indicators evolved**, in line with the targets of the Strategic Plan
- New **“ESG Specific”** area included in 2025 RAF framework for monitoring the short-to-medium term ESG KPI/KRI linked to the Strategic Plan and the longer-term decarbonization targets linked to Net-Zero framework

ICLAAP

- **Climate scenarios identified and sensitivity analysis already included in ICAAP and ILAAP frameworks**
- Comprehensive **process for integrating climate-related risk drivers into capital & liquidity adequacy assessments** further tightened and completed in 2024

Credit risk

- **“C&E” risk scoring calculated for Credit Risk purposes:**
 - considering **sectorial information, geographic data, and additional info provided by clients;**
 - introduction in 2024/2025 of the **“damage factor”**²
- **“S&G” score** introduced in 2025 for the Materiality Assessment
- Integration of **Climate risks** in the main processes of **credit risk quantification (IFRS 9 and ICAAP):**
 - **New Satellite Models** to incorporate the use of financial KPIs to estimate the effects on risk exposure
 - Definition of a **framework aimed at including climate risks in internal ratings** for managerial purposes
 - **internally developed “Climate” rating** for risk assessment and provisioning purposes

Other risks

- Climate-related risk potential impacts are also evaluated in the **Market, Operational and Liquidity risk frameworks**
- Inclusion of ESG risks also in the **Reputational³, Strategic, Real Estate⁴ and Equity risk frameworks**
- **ICT & Security Risk Function** active within the Enterprise Risk Management Area (since 2023)

Keep on reducing our own impact

KEY FIGURES

Energy consumption (GJ in '000)	2024	2025 Like For Like (excl. Anima)	% Chg. Y/Y
Of natural gas, diesel oil and gasoline ¹	128	125	-2.9%
Of electric energy	309	295	-4.6%
Other ²	49	47	-3.5%
TOTAL	486	466	-4.0%
<i>in MWh</i>	135K	130K	

100%

Consumptions of electric energy from renewable sources since 2020

(Excluding Anima, net of non-transferable quotas on renewable sources)

TOTAL ENERGY CONSUMPTIONS IN 2025
(incl. consolidation of Anima starting from Q2)
at 131K MWh, o/w 63% from renewable sources

GHG emissions (T Co2 Eq. in '000)	2024	2025 Like For Like (excl. Anima)	% Chg. Y/Y	2025 incl. Anima consolidation starting from Q2
Scope 1	10.5	9.2	-12.2%	9.4
Scope 2 Market- Based	3.0	2.9	-2.5%	2.9
TOTAL GROSS EMISSIONS	13.5	12.1	-10.1%	12.3

HFC gas leaks included

Corresponding to:

- 10.7K excluding leakage of HFC gas (vs. 11K in 2024)

- Maintenance of the **ISO Environmental, Energy and Occupational Health and Safety certifications (ISO 14001, ISO 50001 and ISO 45001)** for Banco BPM, Banca Akros, Banca Aletti and Banco BPM Vita

*(Anima's certifications are available on its corporate website:
<https://www.animasgr.it/EN/sustainability/Pages/Certifications.aspx>)*

Human Resources

Composition, gender diversity and focus on young hires

KEY FIGURES

GROUP EMPLOYEES	31/12/24	31/12/25 incl. Anima
Total employees	19,490	18,965
of which women	46.7%	47.2%
Part-time employees	3,335	3,100
of which women	93.3%	93.5%
Analysis of total employees by age		
<30 years of age	3.4%	5.3%
30-50 years of age	36.7%	36.4%
>50 years of age	59.9%	58.3%

- **99%** of employees with **permanent contracts**
- **~100%** employees covered by workers' representatives

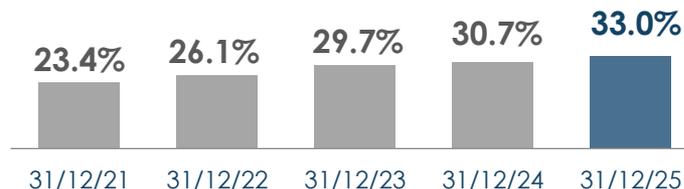
PAY GAP @ 19.7% (raw gap)¹

Considering the implications of EU Directive 2023/970 on pay transparency, Banco BPM has defined a process for establishing and measuring Equal Pay for Equal Work, based on a new skills-based professional architecture.

WOMEN DEVELOPMENT & GENERATIONAL CHANGE

Data on a like for like basis, excluding Anima also in 2025

Share of Women in managerial positions²



#480

New hirings for generational change³
(vs. #222 in 2024)

9.2%

exit turnover rate
(vs. 2.7% in 2024)

Higher vs. 2024, essentially due to voluntary redundancy plans with access to extraordinary benefits from the Solidarity Fund and redundancy incentives (incl. Anima in the Apr.-Dic. 2025 period)

TRAINING & PEOPLE DEVELOPMENT PROGRAMS

Data on a like for like basis, excluding Anima also in 2025

#147,031
Days of training
for employees
(140,319 in 2024)

Key areas

- **Inclusion** and **professional growth of young people**;
- Programmes aimed at spreading a **leadership style based on trust, respect and cooperation**;
- Training by business segment to increase **customisation and effectiveness**
- Support for all internal initiatives in the field of **ESG, Digital, Privacy & Cybersecurity**

KEY DEVELOPMENT PROGRAMS

- **ESG training for all employees: #232,792 hours**
- **#Respect Project** for promoting a respectful culture and create an inclusive and accessible environment. **901 people** involved in the first **11 legs** of #Respect Tour
- **Disability Management: 1,036 disabled people involved, 12 certified Disability Manager and 5 on training**
- **Youth Program** (train, engage and accompany young people in their first years of experience): **58** people involved
- **Talent Program** (skill strengthening for future new roles): **involved 163 people**

SAFETY MANAGEMENT

~62,100 training
hours¹ on health & safety
(~62,400 in 2024)

UNI ISO 45001:2018
CERTIFICATION²
FOR OCCUPATIONAL HEALTH AND
SAFETY MANAGEMENT SYSTEM

Injury rate³: **6.3**
(stable vs. 2024)

WORK-LIFE BALANCE AND WELLBEING

- **Smart work: 38% of working hours in central structures of the Parent bank** (34% in 2024)
- **3,100** employees in **part-time**
- **1,250** people involved in the **initiatives dedicated to families and caregivers** as well as in **wellbeing initiatives**
- **Insurance coverage offered to employees** in the event of injuries and of disability deriving from illness⁴

€47m company
contribution in 2025 to
supplementary pension
plans for employees

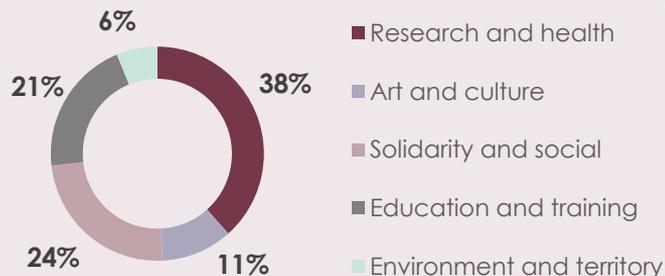
€24m company contribution
in 2025 to **supplementary**
healthcare funds and policies
for employees⁵

Our contribution to the sustainable development of local territory

~€6.7m DONATIONS AND SPONSORSHIPS

for social and environmental projects
(+€0.4m vs. 2024)

o/w: ~€2.5m



>5,000
Researchers
supported by
partnership



o/w: ~€4.2m

- For the care, charity and public interest projects of our **7 foundations** active on local territories

Corporate volunteering, ESG awareness and financial education: >10,900 hours

~9,300 hours of **financial and ESG awareness training** for customers, new generations, businesses and other stakeholders

>1,600 hours of **company volunteerism**



Focus on ESG Awareness training

“ESG FACTORY” INITIATIVE FOR COMPANIES

- 1,048 hours
- ~700 entrepreneurs involved

Topics discussed:

- ecological transition and its impact on business
- social inclusion
- governance

Annex 2

Details on Climate Risks

Details on total Emissions of Banco BPM Group in 2025

Total GHG Emissions (In '000 of tCO ₂ e)	2024	2025	
		inc. Anima	in %
Scope 1	11	9	0.01%
Scope 2 (Market-based)	3	3	0.00%
Scope 3 cat. 1, 2, 6, 7, 13	16	30	0.04%
Scope 3 cat. 15	58,082	78,893	99.9%
- o/w Banking Business <i>(escl. trading book)</i>	56,598	53,968	68.4%
- o/w Insurance Business	1,484	1,663	2.1%
- o/w AM Business	-	23,262	29.5%
TOTAL (Market-based)	58,111	78,936	100%

➤ 86% covered by guarantees of origin contracted in the electricity supply

➤ Methodology based on GHG Protocol, Ademe conversion factors, Technical Guidance implemented by the ABI LAB Guidelines on the application in the Bank of the ESRs

SCOPE 3 OF FINANCED EMISSIONS

METHODOLOGY

- Compliant with the Global GHG Accounting and Reporting Standard developed by **PCAF**
- **Sources:**
 - precise data published by counterparties
 - estimated data based on official public sources (Eurostat) on emission intensity, broken down by sector (NACE/code or NACE, Ateco/code)
 - for commercial real estate and mortgage asset classes, the estimate is based on the building's APE Certificate or using PCAF grids

76% → PERIMETER FOR THE CALCULATION OF THE EMISSIONS FOR BANKING & INSURANCE BUSINESSES (of total Gross Carrying Amount)

47% → COVERAGE OF SPECIFIC DATA FOR BANKING & INSURANCE BUSINESS

NEW AM BUSINESS ADDED IN 2025, FOLLOWING THE INTEGRATION OF ANIMA

97% → PERIMETER FOR THE CALCULATION OF THE EMISSIONS FOR AM BUSINESSES (of total AUM)

77% → COVERAGE OF SPECIFIC DATA FOR AM BUSINESS

NOTES:

- **2025 data not fully comparable with 2024** for the inclusion of:
 - Scope 3 cat. 13 (downstream leased assets, not considered in 2024 data)
 - the new AM Business (acquisition of Anima perfected in April 2025)
- Scope 1 and 2 emissions exclude properties owned and leased to third parties (2024 data restated accordingly)

EU Taxonomy ratios as at 31/12/2025 improved Y/Y

INCREASED Y/Y MAINLY DUE TO A RISE OF GREEN MORTGAGES AND GREATER AVAILABILITY OF INFORMATION FROM COMPANIES SUBJECT TO EU TAXONOMY

9.2%
GAR stock
Turnover-based
(vs. 7.8% in 2024 restated)

10.5%
GAR stock
Capex-based
(vs. 8.7% in 2024 restated)

- Total covered assets: **€42.2bn**

↳ **22.6%** of total assets

Lower coverage vs. 2024 due to new Methodology applied

GAR FOR THE BANKING BUSINESS

ANALYSIS OF "E" SUSTAINABLE ASSETS

€m	BASED ON <u>TURNOVER</u>			BASED ON <u>CAPEX</u>		
	2024	2025	% Chg. Y/Y	2024	2025	% Chg. Y/Y
Total environmentally sustainable assets	3,293	3,872	17.6%	3,703	4,443	20.0%
- o/w Residential Mortgages	2,556	2,856	11.7%	2,556	2,856	11.7%
- o/w NFC with Sustainability Reporting	695	947	36.2%	1,096	1,503	37.2%
- o/w Financial Corporates	41	69	69.5%	50	84	66.9%

NEW METHODOLOGY

Based on new Regulation, the items on the assets side which, given their nature and specific characteristics, could never be classified as environmentally sustainable (i.e. loans to SMEs, loans to firms not subject to EU taxonomy regulations, derivatives, interbank loans and cash equivalents) have been excluded from the denominator of the GAR. No exclusions applied to the numerator. 2024 ratios restated accordingly.

GAR FOR THE INSURANCE BUSINESS

- 1.9% GAR stock Turnover-based**
(vs. 0.8% in 2024 restated)
- 3.3% GAR stock Capex-based**
(vs. 1.5% in 2024 restated)

Total covered assets: **€4.4bn**

↳ **22.8%** of total assets

GIR FOR THE ASSET MANAGEMENT BUSINESS

- 5.9% GIR stock Turnover-based**
 - 10.5% GIR stock Capex-based**
- Total covered assets: **€34.7bn**
↳ **16.5%** of total assets

CONSIDERING THE ENTIRE FINANCIAL CONGLOMERATE PERIMETER, THE SYNTHETIC KPI TURNOVER-BASED STANDS AT 8.3% AND AT 10.0% CAPEX-BASED

Exposure to Physical Risk as at 31/12/2025

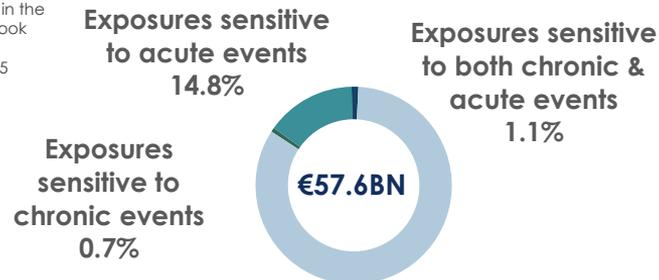
METHODOLOGY

- The analysis is based on:
 - Mapping of the Italian territory** according to exposure to the different risk events considered;
 - Geo-location of the property**, through its address and positioning within the maps of risk;
 - Identification of a risk event score** based on the exposure level of the property
 - Calculation of the synthetic physical risk exposure score** of the property (from 0 “Very Low” to 4 “Very High”) through aggregation
- Sources used: public data¹ and third-party proprietary data
- For the purpose of this analysis, Banco BPM Group considers only exposures with a “High” or “Very High” risk score to be subject to significant physical risk (acute and/or chronic)**

- Physical risk assessment** on **collaterals** and on **counterparty operations** included in the **evaluation of credit risk**
- ESG questionnaire integrated with **questions regarding the presence of mitigating factors of physical risk** (business continuity plan and/or insurance policies)

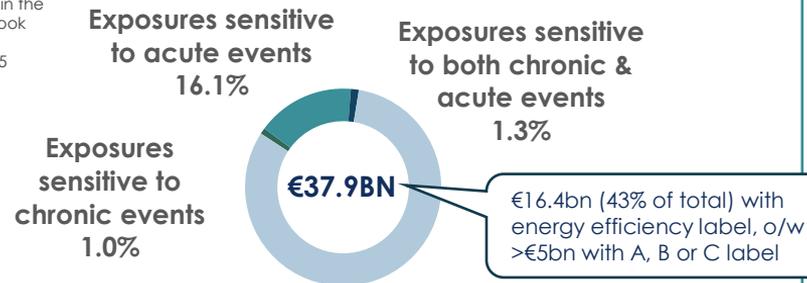
EXPOSURE TO PHYSICAL RISKS OF THE NON-FINANCIAL CORPORATE PORTFOLIO (IN RELATION TO THEIR OPERATING ASSETS)

Exposures in the Banking Book GBV as at 31/12/2025



EXPOSURES TO PHYSICAL RISKS OF THE RE COLLATERALS UNDERLYING LOANS TOWARDS HOUSEHOLDS AND CORPORATES

Exposures in the Banking Book Values at 31/12/2025



Annex 3

Green, Social and Sustainability Bonds Framework



Banco BPM EuGB Factsheet 1/2



Factsheet Section	Key Information
General Information	<ul style="list-style-type: none">- Date of Publication: 13th October 2025- Website link: https://gruppo.bancobpm.it/media/dlm_uploads/European-Green-Bond-Factsheet-2025.pdf- External Reviewer: ISS-Corporate- Competent Authority: Commission de Surveillance du Secteur Financier ("CSSF")- The EU GB Factsheet covers all potential issuances of European Green Bonds
Environmental Strategy and Rationale	<p>Banco BPM commitment to support the climate transition to a carbon-free economy has been translated into internal governance, operations, business and strategy processes.</p> <p>With reference to ESG strategy, on 12th February 2025, Banco BPM published the update of the Group's Strategic Plan with a three-year horizon to 2027. The proceeds of Eu GB will support the implementation of Banco BPM Strategic Plan and the Transition Plan, published in the context of the Net-Zero Framework, particularly focusing on:</p> <ul style="list-style-type: none">- increasing medium-loan term financing for green buildings acquisition, construction and renovation both for families and corporates;- increasing medium-loan term financing to renewable energy projects, also as part of its commitments in reducing emissions in Power Generation sector.
Intended Allocation of Bond Proceeds	<ul style="list-style-type: none">- Minimum allocation to EU Taxonomy aligned activities: 100%- Targeted environmental objective: Climate change mitigation- Economic activities for allocation:<ul style="list-style-type: none">7. Construction and Real estate Activities<ul style="list-style-type: none">7.1. New construction7.2. Renovation of existing buildings7.7. Acquisition and ownership of buildings4. Energy<ul style="list-style-type: none">4.1. Electricity generation using solar photovoltaic technology4.3. Electricity generation from wind power4.5. Electricity generation using hydropower4.8. Electricity generation from bioenergy

Banco BPM EuGB Factsheet 2/2



Factsheet Section	Key Information
Environmental impact of the bond proceeds	<ul style="list-style-type: none">• Banco BPM shall ensure that the annual allocation report will be reported on its website.• Previous Green, Social & Sustainability Bonds Reports are also available on the website.• Pre-issuance, estimates of anticipated environmental impacts of the assets re-financed by the bonds cannot be provided, since it is difficult to provide a robust indication as portfolio and allocation to eligible categories can vary.• Furthermore, the relative avoided emissions are subject to change, as the base portfolio emissions may fluctuate and conversion factors of energy to CO2 are published at country level and depend on many variables.
Information on reporting	<ul style="list-style-type: none">• Investors are referred to the investor relations portal on the company's website https://gruppo.bancobpm.it/en/investor-relations/ and to the Financial Instruments subsection of the investor relations for the issuance Prospectus. The Factsheet and relative annual reports can be found in the https://gruppo.bancobpm.it/sostenibilita/eu-green-bond/.• Banco BPM will set the end date of the first reporting period to the last day of the financial year of issuance and, for the avoidance of doubt, the allocation reports will not include project-by-project information, but will be done at Green Loan Category level.• More sustainability information, such as the consolidated management reports or consolidated sustainability reports pursuant to Directive 2013/34/EU, can be found at https://gruppo.bancobpm.it/en/investor-relations/balance-sheets-and-reports/.
Other relevant information	<p>Banco BPM European Green Bonds also follow the voluntary guidelines in the Green Bond Principles (GBPs) published by the International Capital Markets Association (ICMA) in accordance with Banco BPM's Green, Social and Sustainability Bonds Framework (the "GSS Bonds Framework"), published on the 7th of November 2023 with an SPO provided by ISS ESG.</p>

GS&S Bonds Framework: Detailed description (1/2)

- On 7th November Banco BPM published its **NEW Green, Social & Sustainability Bond Framework** and **SPO** provided by ISS ESG.
- The development of a Green, Social and Sustainability Bonds Framework is fully complementary with Banco BPM commitment and strategy to **address climate change** and to **provide a positive social outcome** in its business conduct.
- The Framework is an umbrella document that enables Banco BPM to issue Green Bonds, Social Bonds and Sustainability Bonds; **either unsecured, such as Senior Unsecured Bonds, or secured instruments, such as Covered Bonds.**
- The Framework has been developed according to the following latest market standards: ICMA's **Green Bond Principles** (June 2021 with June 2022 appendix), ICMA's **Social Bond Principles** (June 2023), ICMA's **Sustainability Bond Guidelines** (June 2021) and the **EU Taxonomy** for some category of assets in the following activities: Green Buildings, Renewable Energy (Wind, Solar, Hydro and Bioenergy) and Manufacture of organic basic chemicals.



Framework update

- Banco BPM published its inaugural Green, Social & Sustainability Bond Framework in 2021.** The aim of the **2023 update** was to **be aligned with best market practices, cover a broader range of its activities** and include **EU Taxonomy alignment** for some categories of eligible assets. New eligible loans categories have also been added:

New eligible Green Loans categories	New eligible Social Loans categories
Manufacture of organic basic chemicals	Sustainability-linked loans for SMEs
Green Guarantee	
Sustainable Agriculture	Residential Mortgages

External review ISS ESG

- ✓ The Framework has received an **external verification by ISS ESG.**
- ✓ The Framework is aligned with **Green Bond Principles, Social Bond Principles and Sustainability Bond Guidelines.**
- ✓ ISS ESG confirms that Banco BPM has the processes in place to assure that **some assets are aligned with the Technical Screening Criteria of the EU Green Taxonomy.**

GS&S Bonds Framework: Detailed description (2/2)

USE OF PROCEEDS

- **Eligible Green Loan Categories:** Green Buildings, Renewable Energies, Manufacture of organic basic chemicals, Energy Efficiency, Pollution Prevention and Control, Sustainable Water Infrastructure, Low Carbon Transportation, Green Guarantee, Sustainable agriculture
- **Eligible Social Loan Categories:** Financing SMEs, Third and Public Sector, Healthcare, Sustainability-linked loans for SMEs, Residential Mortgages

PROJECT EVALUATION & SELECTION

- An appointed **Funding ESG Working Group** is in charge of reviewing, monitoring and updating the Eligible Portfolios
- Its scope includes the addition of new Eligible Categories and/or the alignment of the eligibility criteria with the latest best market practices, subject to obtaining an updated Second Party Opinion

MANAGEMENT OF PROCEEDS

- Implementations on internal systems have been made to identify Eligible Loans
- The Funding ESG Working Group will manage the **balance of the Eligible Portfolio with the net proceeds of the Green, Social and Sustainability Bonds** issued under this framework on a portfolio approach

REPORTING

- **The allocation and impact reporting (the “Report”) will be published annually by Banco BPM, on a portfolio approach basis until the Bond maturity**
- Banco BPM will make its Reports available for investors on its website

The Green, Social and Sustainability Bond Reporting is published on our institutional website:
<https://gruppo.bancobpm.it/en/sustainability/green-social-sustainability-bonds-framework/>

EXTERNAL REVIEW



- **ISS ESG** has reviewed and **certified the alignment** of the Framework with ICMA's Green Bond Principles, Social Bond Principles or Sustainable Bond Guidelines
- Banco BPM will mandate on annual basis an independent auditor in order **to verify the compliance of the Eligible Portfolio** with the Framework **and the reporting metrics** as published in the annual Report

Green, Social & Sustainability Bonds Framework: Use of Proceeds

Eligible Green Loans categories		Eligibility Criteria	
		For assets aligned with the Substantial Contribution Criteria of the EU Taxonomy	For assets aligned with other green Eligibility Criteria
Green Buildings	Residential	<ul style="list-style-type: none"> Renovation of existing buildings (7.2) Acquisition and ownership of buildings (7.7) 	<ul style="list-style-type: none"> Renovation of existing buildings Acquisition and ownership of buildings New construction
	Commercial	<ul style="list-style-type: none"> New construction (7.1) Renovation of existing buildings (7.2) Acquisition and ownership of buildings (7.7) 	<ul style="list-style-type: none"> New construction or acquisition, or renovation and ownership of buildings
Renewable Energies		<ul style="list-style-type: none"> Loans to finance the construction, acquisition, development, and maintenance of facilities generating and/or distributing energy from renewable sources such as: Solar energy (4.1) ; Wind energy (4.3) ; Hydro power (4.5) ; Bio energy (4.8) 	<ul style="list-style-type: none"> Loans to finance the construction, acquisition, development, and maintenance of facilities generating and/or distributing energy from renewable sources (geothermal energy & electricity transmission and distribution infrastructure)
Manufacture of organic basic chemicals		<ul style="list-style-type: none"> Manufacture of organic basic chemicals (3.14) 	-
Assets aligned with other green Eligibility Criteria			
Energy Efficiency		<ul style="list-style-type: none"> Loans to finance the development and distribution of and/or upgrades to equipment or technology such as smart grid, district heating and cooling, energy storage for low carbon energy, LED lighting 	
Pollution Prevention and Control		<ul style="list-style-type: none"> Loans to finance the development, construction, maintenance or consulting and advisory of waste management activities 	
Sustainable Water Infrastructure		<ul style="list-style-type: none"> Loans to finance the development, construction and maintenance of water infrastructures that contribute to GHG emissions savings 	
Low Carbon Transportation		<ul style="list-style-type: none"> Loans financing public land transport and clean transportation loans such as: public transport, electric vehicles, sea and coastal or inland freight or passenger water transport, vessels for port operations 	
Green Guarantee		<ul style="list-style-type: none"> SACE's green guarantee with clear eligibility criteria 	
Sustainable agriculture		<ul style="list-style-type: none"> Loans to finance sustainable agriculture project 	

Green, Social & Sustainability Bonds Framework: Use of Proceeds

Banco BPM intends to align some of the eligible green categories with **the EU Taxonomy**. **Some parts of the following Eligible Green Loans categories** will be aligned with the **Substantial Contribution Criteria (SCC)** to Climate Change Mitigation, the **Do No Significant Harm (DNSH)** criteria and the **Minimum Social Safeguards (MSS)** criteria.

- Green Residential Buildings
- Green Commercial Buildings
- Renewable Energy (wind, solar, hydropower and bioenergy)
- Manufacture of organic basic chemicals

For following activities, Banco BPM can have two types of eligible loans:

- **Loans aligned with the criteria (SCC, DNSH, MSS) of the EU Taxonomy Climate Change Mitigation** objective:
 - 3.14 Manufacture of organic basic chemicals
 - 4.1 Electricity generation using solar photovoltaic technology
 - 4.3 Electricity generation from wind power
 - 4.5 Electricity generation from hydropower
 - 4.8 Electricity generation from bioenergy
 - 7.1 Construction of new buildings
 - 7.2 Renovation of existing buildings
 - 7.7 Acquisition and ownership of buildings
- Loans aligned only with the **Substantial Contribution Criteria** of the EU taxonomy or with **Other Green Eligibility Criteria**

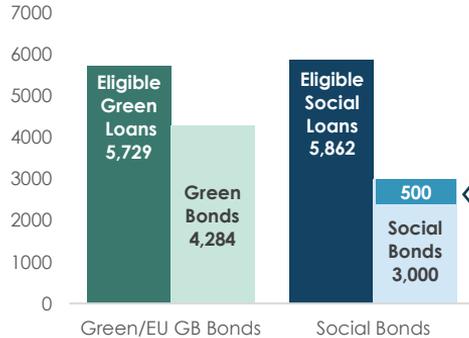
Green, Social & Sustainability Bonds Framework: Use of Proceeds

Eligible Social Loans category	Eligibility Criteria	Target population
SMEs	<ul style="list-style-type: none"> Loans to SMEs: <ul style="list-style-type: none"> located in provinces with a GDP per capita below the national average under the government's Covid-19 borrower guarantee 	<ul style="list-style-type: none"> Maintaining the jobs & creating new jobs for employees working in SMEs
Third and public sector	<ul style="list-style-type: none"> Loans to the third sector & partly state-owned corporates to finance projects with a positive social impact (Education, Healthcare...) 	<ul style="list-style-type: none"> People benefiting from positive socio-economic outcomes (including youth, elderly people & those with disabilities)
Healthcare	<ul style="list-style-type: none"> Loans to finance the construction/ development/ renovation of activities in the healthcare sector 	<ul style="list-style-type: none"> Aiming to benefit all
Sustainability-Linked Loans	<ul style="list-style-type: none"> Sustainability-Linked Loans to SMEs with common guidelines 	<ul style="list-style-type: none"> Aiming to benefit all (but focus on those working in SMEs)
Residential Mortgages	<ul style="list-style-type: none"> Residential Mortgages granted to disadvantaged people with government guarantee to help access to housing¹ 	<ul style="list-style-type: none"> People with an ISEE under a certain threshold; People with age under 36 years; Lone parents; People who live in a social house; Married couples (at least two years of marriage) with one of them with age under 36 years.

GSS Bonds Framework – Eligible Portfolios

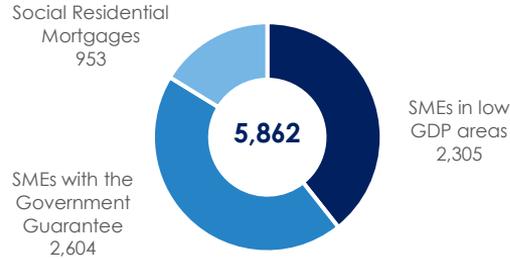
Data as at 31/12/2025
in €m

ELIGIBLE PORTFOLIO

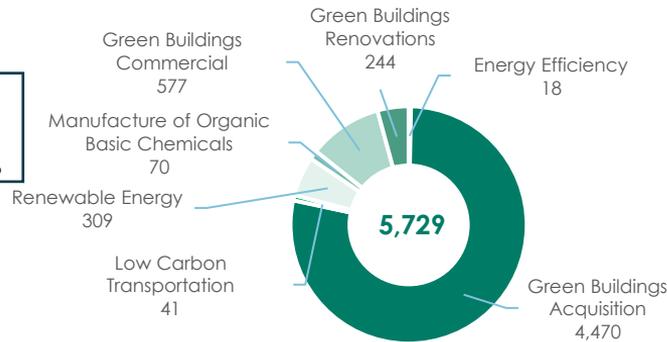


New:
Social SP
issued in
Feb. 2026

ELIGIBLE SOCIAL LOANS



ELIGIBLE GREEN LOANS



The total amount of eligible assets under the Green, Social & Sustainability Bonds Framework is **~€11.6 bn** as at 31/12/25¹, of which:

- **€5.9bn** of **Eligible Social Loans**
- **€5.7bn** of **Eligible Green Loans**

With **12 outstanding issuances**, proceeds allocated to green and social assets are **~€7.3bn**.

Contacts for Investors and Financial Analysts

Arne Riscassi



+39 02 9477.2091

Silvia Leoni



+39 045 867.5613

Carmine Padulese



+39 02 9477.2092

Banco BPM

Registered Offices: Piazza Meda 4, I-20121 Milano, Italy

Corporate Offices: Piazza Nogara 2, I-37121 Verona, Italy

investor.relations@bancobpm.it

www.gruppo.bancobpm.it (IR section)